



SCS-Authorized Charter Schools Annual Report

JANUARY 2018 2016-17 School Year Data

Strategy & Performance Management

OFFICE OF CHARTER SCHOOLS | 160 S. HOLLYWOOD ST, MEMPHIS TN 38112

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Executive Summary

This report is intended to serve primarily as an information resource for families, students, educators, and other community stakeholders regarding the Shelby County School's charter sector performance and trends where applicable. A glossary of terms and abbreviations, along with notes on data calculations and additional data points are included in the report to help readers better understand the data.

The Shelby County Schools' charter sector enrollment has continued to increase over the past four plus years. Ten charter schools have been in operation under Shelby County Schools (SCS) or Memphis City Schools (pre-merger) for over ten years as of the 2017-18 school year. As of the October 2, 2017 40-day enrollment report, fifty-one (51) SCS charter schools serve approximately 15,000 students – almost 15 percent of all students enrolled in Shelby County Schools. The cancellation of State testing during the 2015-16 school year and the State's new ESSA plan, which gives Districts extra time to improve student performance, resulted in no school closures or State takeovers for the 2017-18 school year. However, four SCS schools joined the Achievement School District (ASD) in 2016-17 and two ASD schools closed at the end of the 2016-17 school year. As the District works to improve high-quality seats, priority 4 of Destination 2025, in the Shelby County community, the newly implemented School Performance Framework will give us some direction in where quality seats are lacking within the District. With improved authorization and accountability measures being implemented, District administration will ensure high-quality charters are opening and expanding and those with low performance are given time to improve, but eventually recommended for revocation when low performance persists.

In addition to tighter regulations and clearer processes around accountability, the District is working to increase collaboration and communication with the charter leaders. The Shelby County Board of Education approved the Charter Advisory Committee's (CAC) recommendations related to funding and the administrative fee, accountability and oversight, facilities, and communications. Each year, individual charter schools will receive an annual report of operations, financial, and academic performance on the Operations Score Card, the Financial Scorecard, and the School Performance Framework respectively. The SCS School Performance Framework (SPF), the District's tool for measuring the quality of instruction and climate in our schools, will go live in January of 2018 using 2016-17 data. There are two School Performance Frameworks, the K8 framework (schools serving grades K-8) and the K-12 framework (for schools serving grades 9 -12, which includes 6-12 schools). See section [II. Academic Performance](#) for details on how schools are held accountable using the School Performance Framework. See the [2017-18 Score Card Changes](#) in this report for more details on the Operations Score Card and the Financial Scorecard.

Many of the recommendations that came from the work of the CAC was a result of recommendations from the National Association of Charter Schools Authorizers (NACSA) over the past two years. The collaboration resulted in several recommendations related to application decision making, performance management, performance-based accountability, autonomy, and organizational capacity. The recommendations led to increased staff for the Office of Charter Schools which has allowed the office to implement many of the recommendations for a stronger charter sector. This school year, the staff of the Office of Charter Schools has prioritized building strong working relationships with District partners in an effort to provide better support to charters within Shelby County Schools. To learn more about the various academic programs that are being offered within the charter sector, the charter schools staff has spent time speaking with school leaders and visiting schools. The visits have been critical in better understanding other ways that the office can provide support such as monthly meetings and additional trainings. The Office of Charter Schools continues to work on building high-quality systems of authorization within Shelby County Schools and aligns all practices with national authorization standards.

The following sections provide information on SCS charter school enrollment trends, academic performance through the School Performance Framework, and the Operations Score Card. This report does not include performance data for charter schools in the Achievement School District (ASD), as this is a separate charter authorizer from SCS. When comparing the overall School Performance Framework scores, the K-8 charter sector had a lower percentage of schools rated 3+ on the SPF than District-managed K-8 schools. However, when comparing overall SPF for secondary schools, the charter sector had a higher percentage of schools rated 3+ on the SPF. With clearer processes and accountability steps in place, several consistently low-performing charters will be

recommended for revocation, and fewer charter organizations may be approved in the coming years. In contrast, high-performing charters will be encouraged to expand and/or partner with the District to expand high-quality seats to serve the students of Shelby County.

Glossary

This glossary serves to provide clarity about what certain terms and abbreviations mean in the Shelby County Charter Schools report. There are notes within the report; however, this will allow one to view all terms in one place.

Term	Definition/Description
All/SCS/District	All K-12 Shelby County schools including the Shelby County charter schools. <i>Note: The Achievement School District is not a part of Shelby County Schools.</i>
SCS Charter/charter	Shelby County charter schools. “Charter schools are public schools that are operated by non-profit governing bodies. In Tennessee, public charter school students are measured against the same academic standards as students in other public schools. ¹ ”
District-managed	Shelby County schools that are not designated as charter schools. This group of schools includes traditional schools, optional/special admission schools, alternative schools, special education schools, iZone schools and the Memphis Virtual School.
K-8	Schools with only kindergarten through 8 th grade. (The school could just have grades K-5 or just grades 6-8 and still be included in this grade range).
Secondary	Schools that have one or more of grades 9 – 12. A secondary school can sometimes include grades lower than 9. If the school has grades 6 – 12, it is categorized as a secondary school.
Region	The area of Memphis in which a school is located. See Notes on Regional Analysis for more information.
Operations Score Card (OSC)	An assessment used to measure a school’s performance regarding non-academic expectations. The 2016-17 OSC included 15 domains of non-academic performance that cover a broad range of operational expectations including but not limited to Federal Programs, student information management, student discipline, financial reporting and auditing, budgeting, and student enrollment trends. The 2017-18 OSC has 10 domains of non-academic performance.
EL	English Learner – Students whose primary language is not English
SWD	Students with Disabilities
ED	Economically Disadvantaged
ES	Elementary School
MS	Middle School
HS	High School
School Performance Framework/School Performance Scorecard (SPF/SPS)	The School Performance Scorecard (also referred to as the School Performance Framework) is the District’s tool for measuring the quality of instruction and climate in our schools.
TVAAS	The Tennessee Value-Added Assessment System “(TVAAS) measures the impact schools and teachers have on their students’ academic progress. TVAAS measures student growth, not whether the student is proficient on the state assessment. ² ”

See [Appendix C](#) for notes on data calculations.

¹ <https://www.tn.gov/education/topic/charter-schools> ²<http://www.tn.gov/education/topic/tvaas>

Map of Charter Schools by Region

To view an interactive map of the Charter Schools, click [here](#). Online map tip: Hoover your mouse over the dots to see the school name.

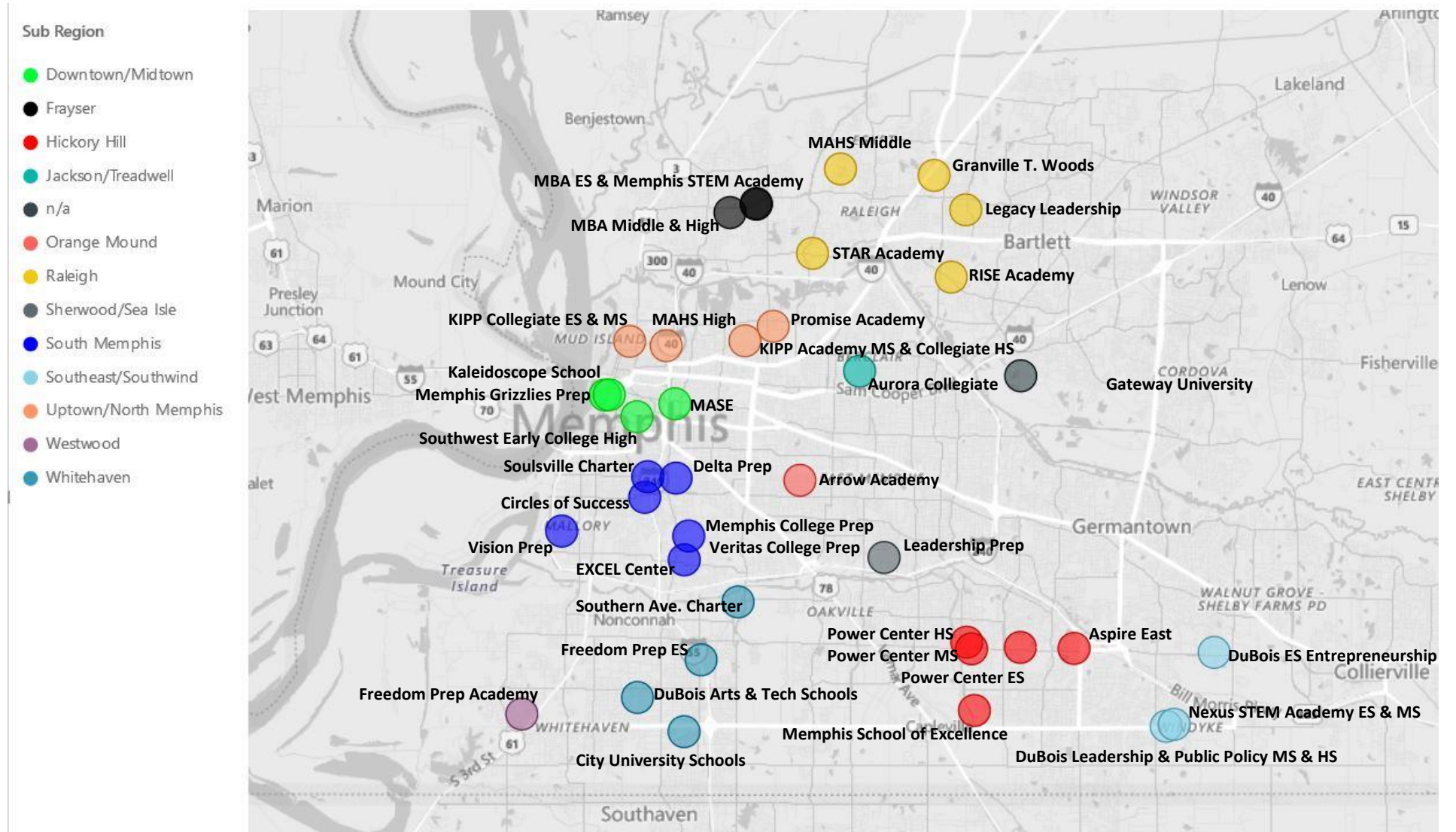


Figure 1: Map of 2017-18 charter schools color coded by region.

I. Student Enrollment

Student Membership Over Time

The Shelby County Schools charter sector has continued to grow over the past four plus year. The SCS charter sector’s enrollment has increased by an average of approximately 1,500 students since 2014-15, as the District-managed school’s enrollment has decreased by an average of about 3,000 students during the same period. The District-managed schools did experience a slight increase in enrollment for 2017-18. The Achievement School District (ASD) has experienced an average annual enrollment increase of about 1,000 students since 2014-15, with its first decrease in enrollment during the 2017-18 year. Two ASD schools closed their doors at the of the 2016-17 school year, which likely attributed to the slight decline in enrollment. In addition, due to the 2015-16 State testing mix up, no SCS District-managed schools were taken over and no SCS-authorized charter schools were closed at the end of the 2016-17 school year. See [Appendix C](#) for data calculation notes.

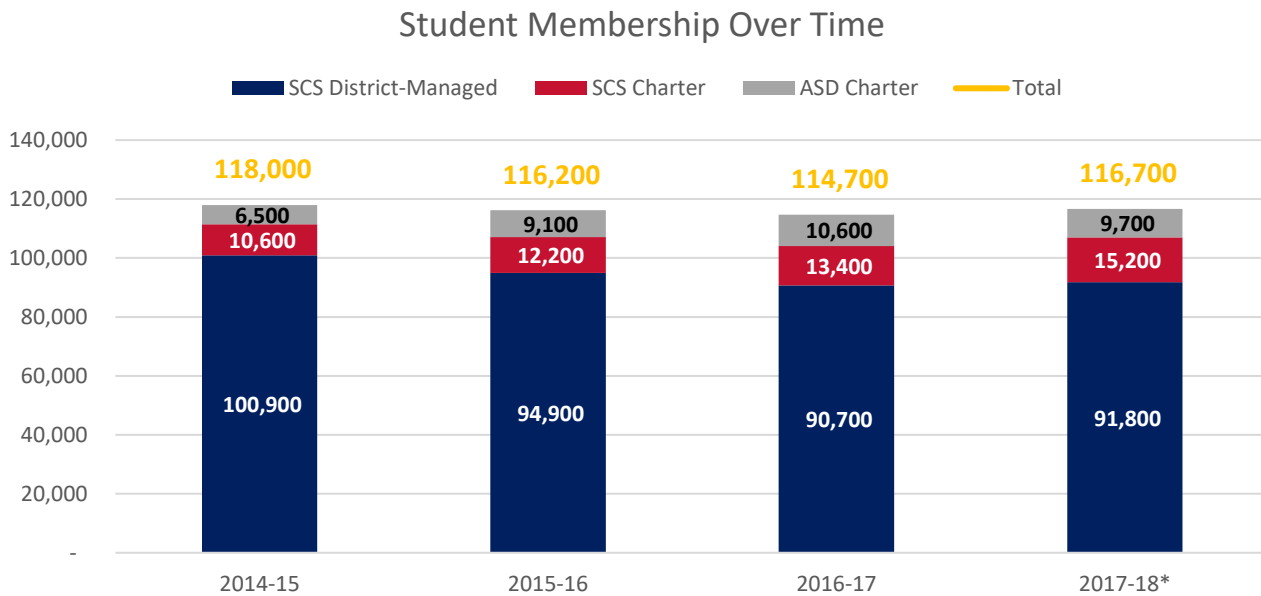


Figure 2: State reporting period 2 student membership from 2014-15 to 2017-18 rounded to the nearest hundred

Special Population Enrollment

The Shelby County Schools charter sector continues to expand throughout Memphis, serving communities in many parts of the city. On average, for the last three school years, the SCS charter sector has enrolled a slightly lower percentage of English learner (EL) students and students with disabilities (SWD) compared to district-managed schools. In contrast, the charter sector has enrolled a slightly higher percentage of economically disadvantaged students compared to District-managed schools. Figure 3 displays 3-year historical special population enrollment. Figure 4 shows 2016-17 special population enrollment and includes the entire district average (SCS charter schools and District-managed schools – traditional, alternative, iZone, Empowerment Zone, & Critical Focus).

Throughout this report, regional averages do not include alternative schools, CDC schools (Avon School and Shrine School), or charter schools. The regional measure is an average of District-managed schools in the same region as the charter school. Please see [Appendix A](#) for a list of schools in each region.

Special Population Enrollment from 2014-15 to 2016-17

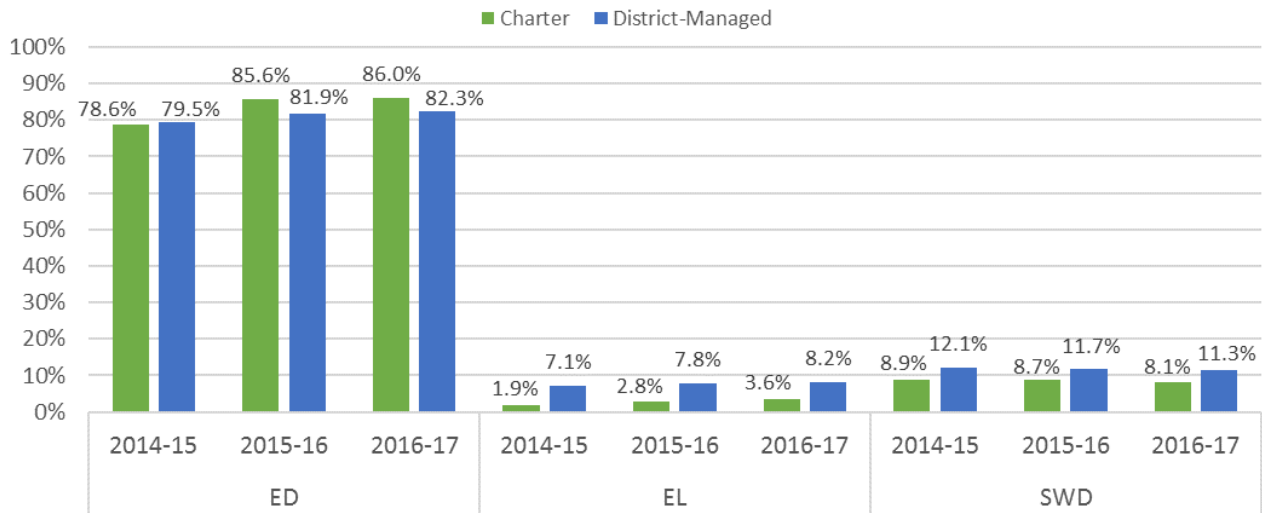


Figure 3: K-12 special population enrollment from 2014-15 to 2016-17 using year-end enrollment

2016-17 Special Population Enrollment

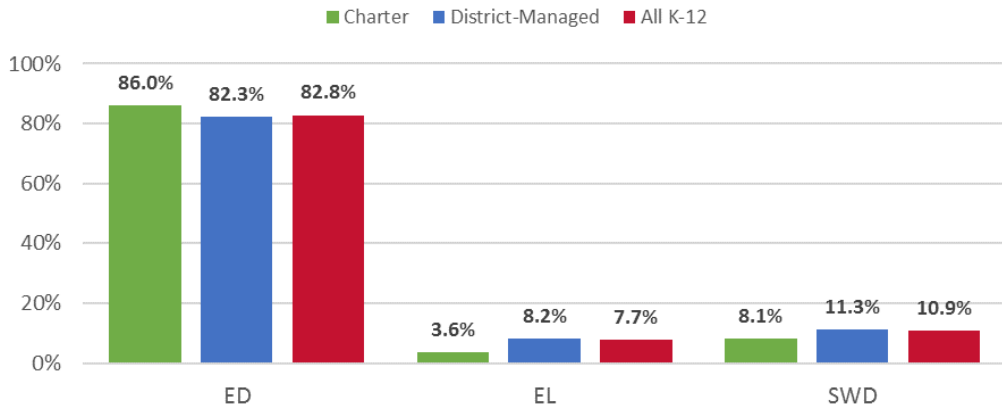


Figure 4: K-12 special population enrollment for 2016-17 school year using year-end enrollment

Students with Disabilities Enrollment Rates

Most students with disabilities are considered general education students first; however, students labelled SWD have an Individual Education Plan (IEP) and may receive intense intervention throughout the school day, which requires educators trained to in this area. On average, the SCS charter sector enrolls fewer students with disabilities in both K-8 and secondary schools. Compared to both the District K-8 SWD enrollment average of 10.3% and their respective regional average, six K-8 charter schools enroll a higher percentage of students with disabilities – Freedom Prep Elementary, DuBois Middle School of Leadership & Public Policy, Memphis Grizzlies Preparatory, Veritas College Preparatory, Memphis Rise Academy, and DuBois Middle School of Arts & Technology.

2016-17 Students with Disabilities Enrollment Rates (K-8)

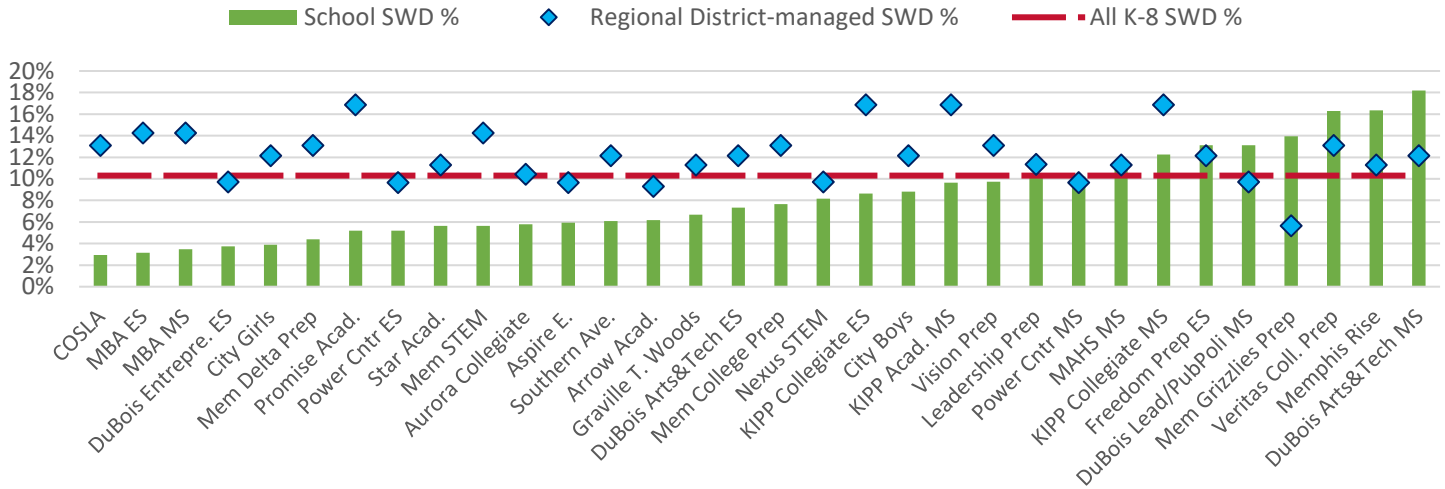


Figure 5: SWD K-8 charter school’s year-end enrollment with regional and District averages

Only one secondary charter school, Memphis Academy of Health Science High, enrolled a higher percentage of students with disabilities than the District secondary school’s average of 11.3%. Two secondary charter schools – Memphis Academy of Science & Engineering and DuBois High School of Leadership & Public Policy – enrolled a higher percentage of students with disabilities than their respective regional average. See figure 6 for each school’s SWD enrollment rate along with the regional and District averages.

2016-17 Students with Disabilities Enrollment Rates (Secondary)

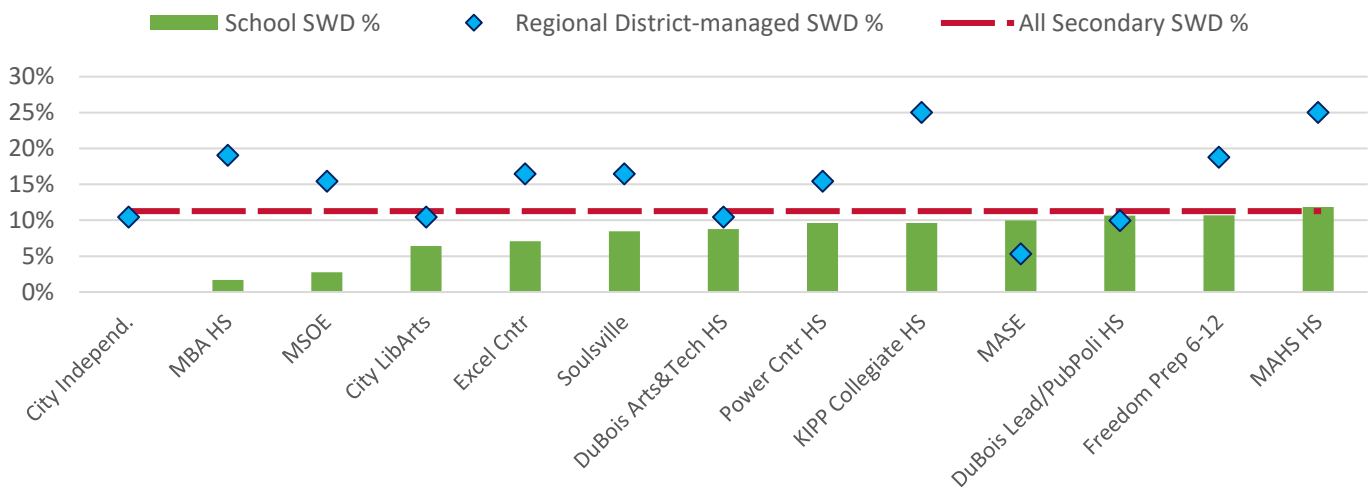


Figure 6: SWD secondary charter school’s year-end enrollment with regional and District averages

English Learner Enrollment Rates

English Learners (EL) are students whose primary language is not English. Schools are required to make sure the students have the proper resources and interventions to support the students’ English language development. On

average, the charter sector enrolls a lower percentage of English Learner students than the District in both K-8 and secondary schools. Nine and half (9.5) percent of K-8 students in Shelby County Schools were classified as EL for the 2016-17 school year. Four K-8 charter schools, two in the Frayser sub-region, enrolled a significantly higher percentage of EL students compared to the K-8 District average and their respective regional average. See figure 7 for each K-8 charter school's EL enrollment rate along with regional and District averages.

2016-17 English Learner Enrollment Rates (K-8)

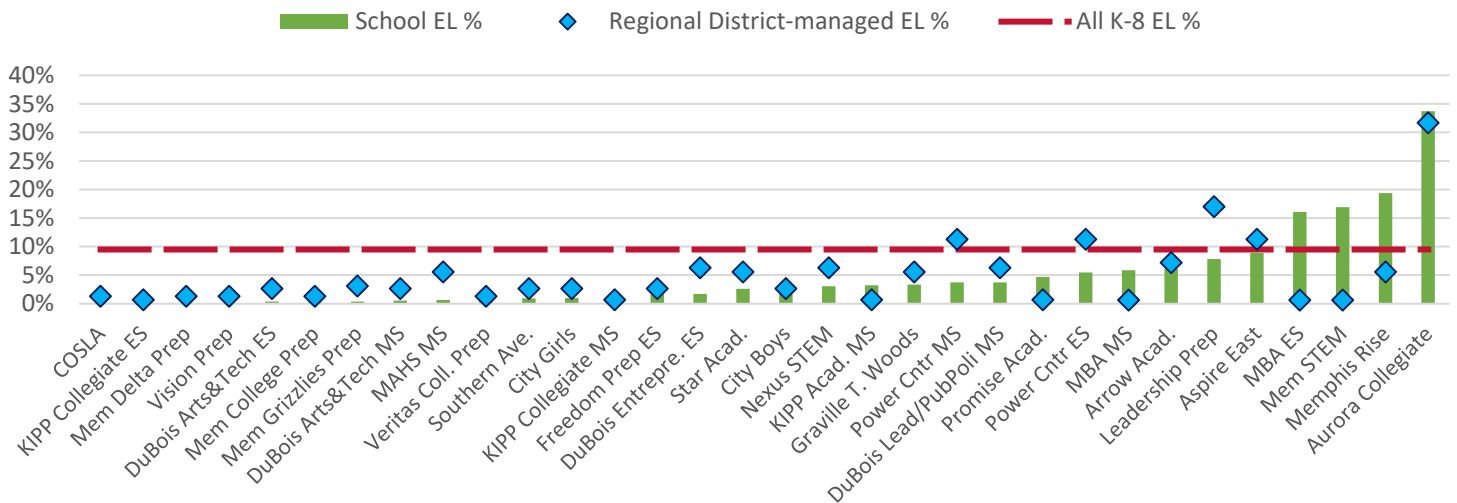


Figure 7: English Learner K-8 charter school's year-end enrollment with regional and District averages

During the 2016-17 school year, City University School of Independence, DuBois High School of Arts & Technology, and Soulsville Charter School did not have any English Learner students enrolled. Two charter schools – Memphis School of Excellence in the Hickory Hill sub-region, and Memphis Business Academy High in the Frayser sub-region – enrolled a higher percentage of EL students than the secondary District average of 3.9 percent.

2016-17 English Learner Enrollment Rates (Secondary)

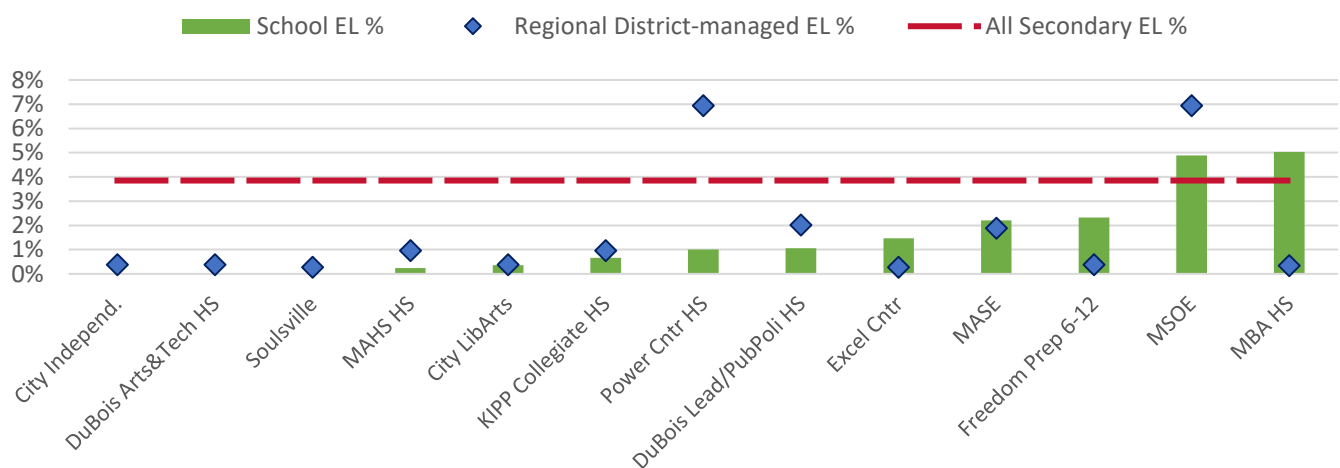


Figure 8: English Learner secondary charter school's year-end enrollment with regional and District averages

Student Withdrawal Rates

The charter sector, in both the K-8 and secondary grade levels, had a smaller percentage of withdrawals than the District-managed schools. The average withdrawal rate across all SCS school types and grade levels for the 2016-17 school year was 16.4%. The alternative schools had the highest percentage of withdrawals, which pushes the District average up. Figure 9 shows the average withdrawal rates by school type for the 2016-17 school year.

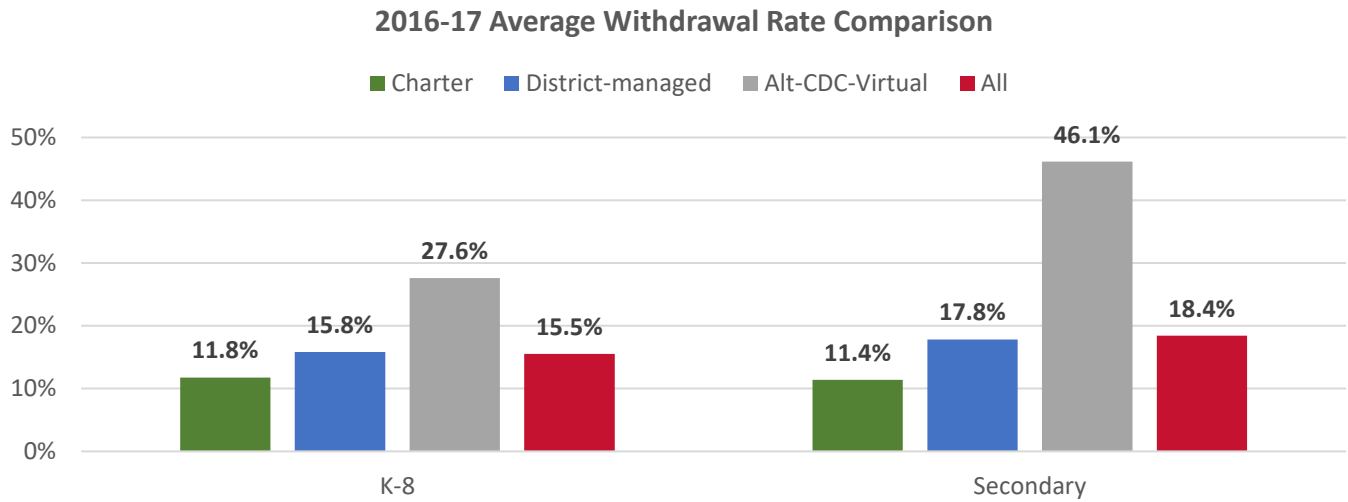


Figure 9: 2016-17 SCS average withdrawal rate comparisons by school type

Approximately 69 percent of K-8 charter schools had a lower withdrawal rate than the K-8 District average withdrawal rate of 15.5 percent. Of the ten K-8 charter schools with a higher withdrawal rate than the District average, three are in the Whitehaven sub-region (City University Boys, DuBois Middle School of Arts, and Freedom Prep Elementary), another three are in the South Memphis sub-region (Memphis College Prep, Veritas College Prep, and Vision Preparatory), two are in the Raleigh sub-region (Memphis Academy of Health Sciences Middle School and Granville T. Woods Academy), and the remaining two are in the Uptown North Memphis (KIPP Memphis Collegiate Middle) and Hickory Hill (Aspire East Academy) sub-regions. See Figure 10 for each K-8 charter school’s withdrawal rate along with the regional and District averages.

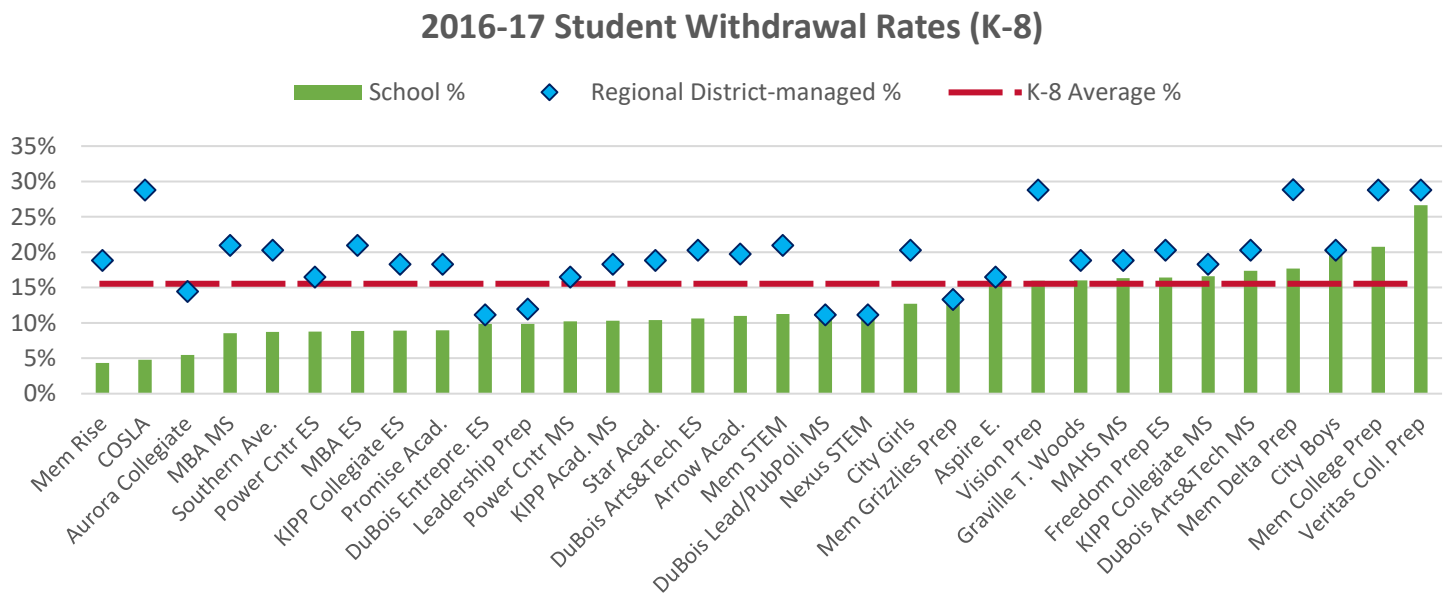


Figure 10: 2016-17 SCS K-8 charter school’s withdrawal rate with regional and District averages

Eleven secondary charter schools, 85 percent, had a withdrawal rate less than the secondary District average of 18.4 percent for the 2016-17 school year. Only two secondary charter schools, DuBois High School of Arts and

Technology and Memphis Academy of Health Sciences High, had a higher withdrawal percentage than the secondary District average with a 19.9 percent and 20.1 percent withdrawal rate, respectively. See Figure 11 for each secondary charter school’s withdrawal rate along with the secondary regional and District averages.

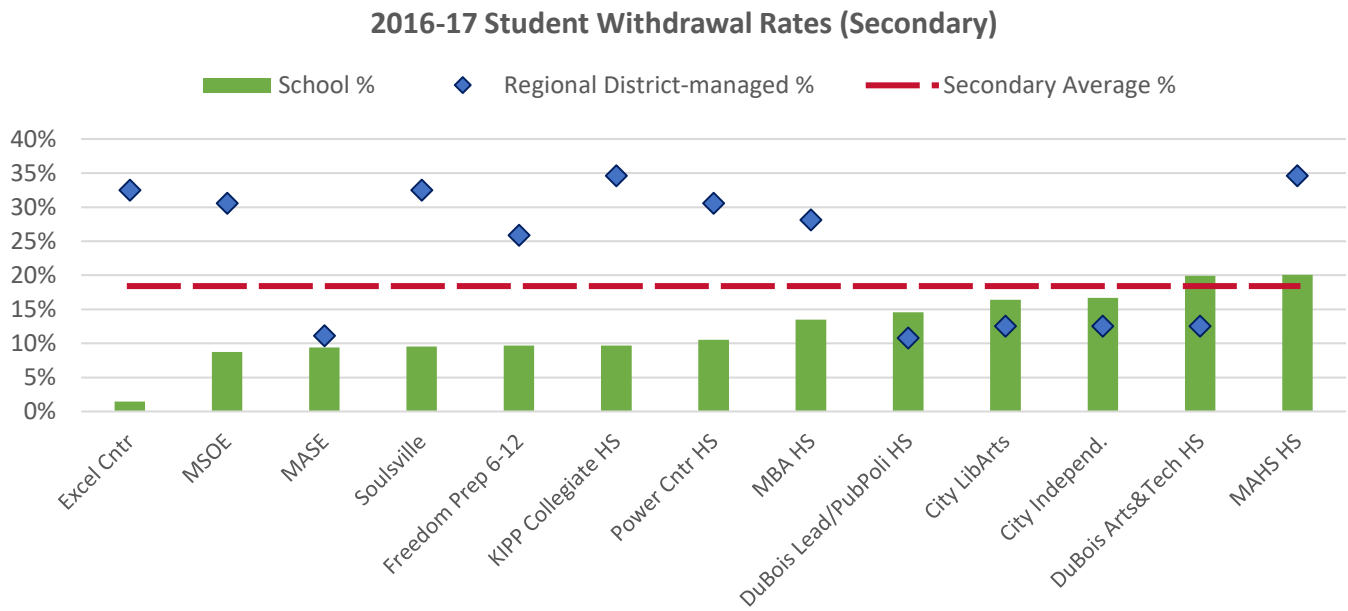


Figure 11: 2016-17 SCS secondary charter school’s withdrawal rate with regional and District averages

Student Re-enrollment

Student re-enrollment can indicate the level of satisfaction a family has with a school because it is a calculation of the percentage of students who return to the school from one year to the next. Having a high re-enrollment rate could indicate that those families are happy with their school choice. It must also be noted that the student population in Memphis is transient, so having a low re-enrollment does not always indicate dissatisfaction. For more information about a particular school’s details regarding their re-enrollment rate, please contact the specific school. Student re-enrollment in this report describes the number of students who were on a charter school’s enrollment roster at approximately day 40 of one year and were still enrolled the following year around the same time frame. The total number of students eligible to return is included in the percentage. For example, students who graduated or had to move to a grade the current school does not serve would not be counted as students eligible to return.

SCS charter school K-8 re-enrollment percentages from 2016-17 to 2017-18 ranged from 67.5 percent 94.6 percent with an average of 82.2 percent. Aurora Collegiate Academy and Memphis Rise Academy had the highest K-8 charter re-enrollment rates at 94.6 percent while DuBois Middle School of Arts & Technology had the lowest at 67.5 percent. See Figure 12 for the re-enrollment rates for all SCS K-8 charter schools.

K-8 Charter School 40-day Re-enrollment Rates

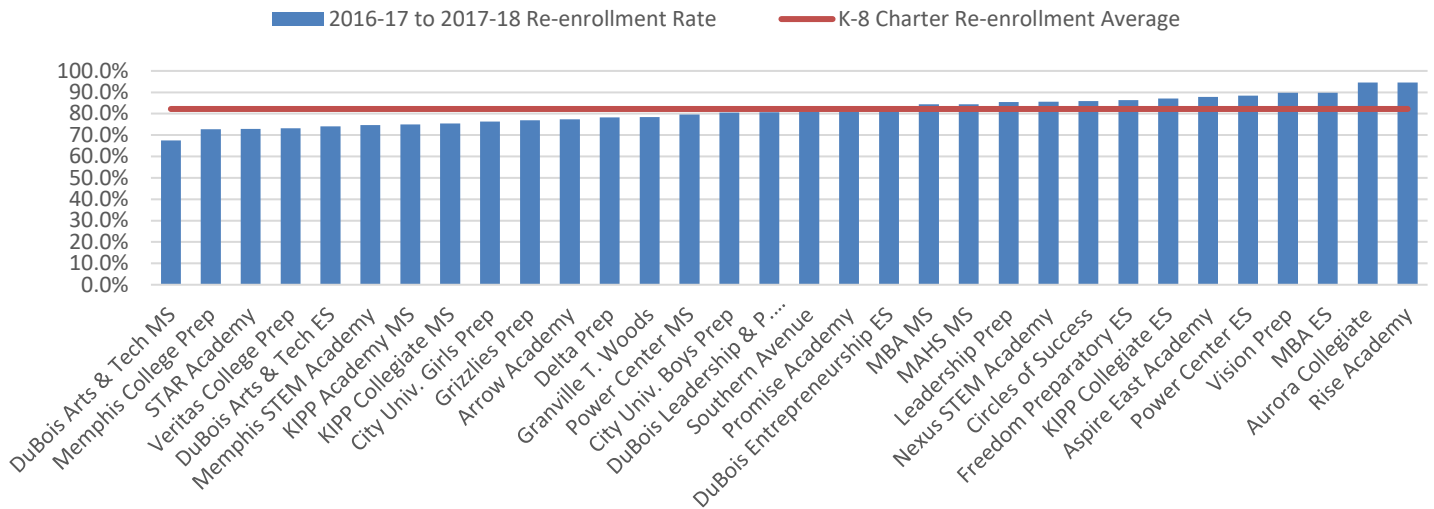


Figure 12: SCS K-8 charter school's 40-day re-enrollment rates from 2016-17 to 2017-18

SCS secondary charter school's re-enrollment rates ranged from 75.2 percent to 99.3 percent, with DuBoise High School of Arts & Technology on the low end and Memphis Goodwill Excel Center on the high end. The secondary charter school re-enrollment average of 86.9 percent was slightly higher than the K-8 average of 82.2 percent from 2016-17 to 2017-18. Figure 13 displays the re-enrollment rates for all secondary charter schools.

Secondary Charter School 40-day Re-enrollment Rates

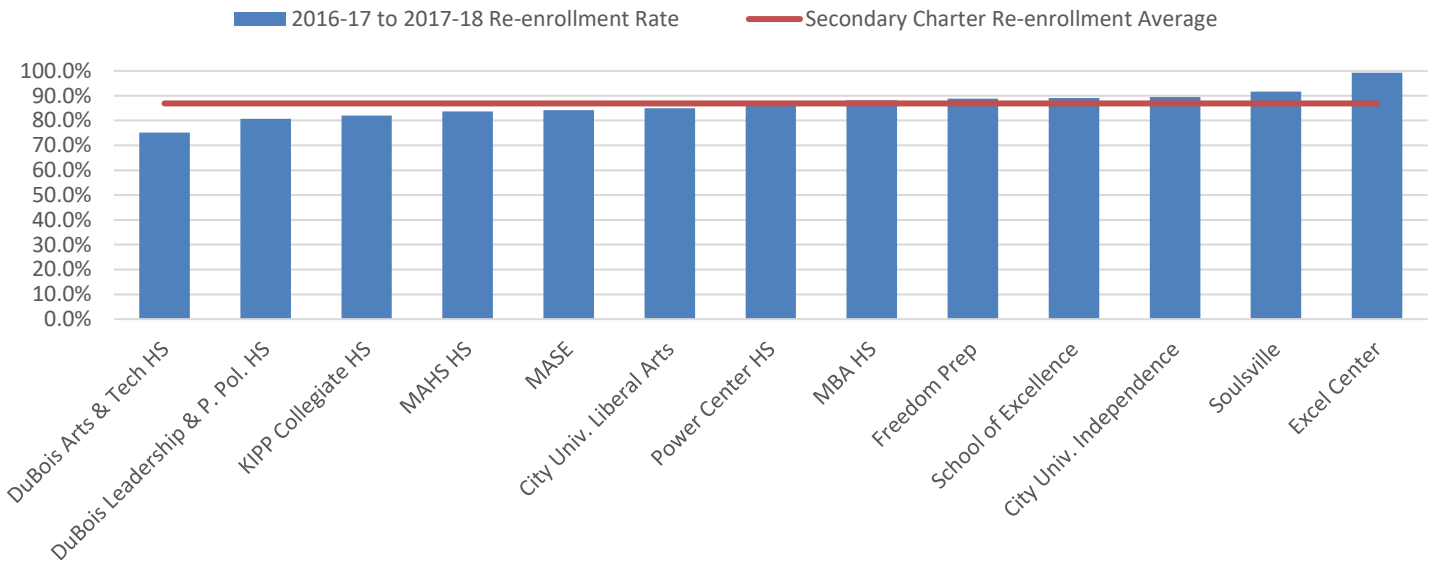


Figure 13: SCS secondary charter school's 40-day re-enrollment rates from 2016-17 to 2017-18

II. Academic Performance

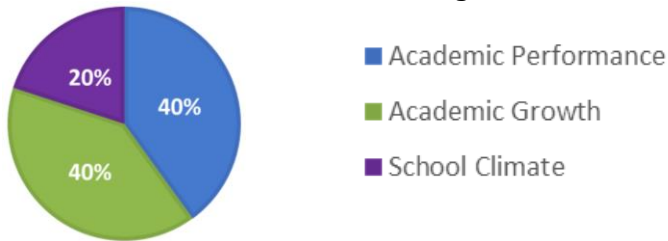
General Overview of the School Performance Scorecard/School Performance Framework

The School Performance Scorecard is the District’s tool for measuring the quality of instruction and climate in our schools. The School Performance Scorecard:

- ✓ Makes each school’s educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools’ relative strengths and weaknesses in the education marketplace

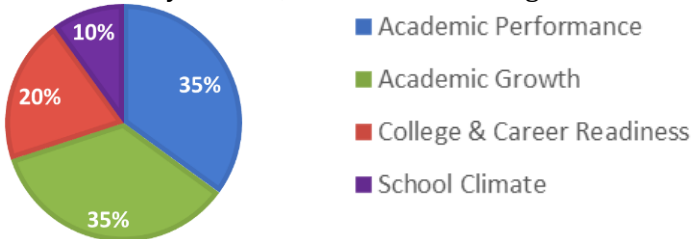
K-8 SPF

For K-8 schools, there are three categories that were weighted and include multiple measures/indicators:



K-12 (Secondary) SPF (schools serving grades 9 – 12, includes 6-12 schools)

For secondary schools, there are four categories that were weighted and include multiple measures/indicators:



Each weighted category has several metrics that are measured and weighted equally within the category. The table below notes which metrics are included for each category.

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> • Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students • It’s most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> • Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects • Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
College/Career Readiness (secondary schools only)	<ul style="list-style-type: none"> • College and Career Readiness includes graduation rate, improvement of graduation rate, dropout rate, ACT composites, and enrollment to post-secondary institutions • Substantially weighted given the district’s 80/90/100 goals
School Climate	<ul style="list-style-type: none"> • School Climate includes rates of attendance, suspension, and expulsion for all students • The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Table 1: 2016-17 SPF category, metrics, and descriptions

School Performance Framework Details and Accountability

Academic Achievement and Academic Growth are most heavily weighted on both the K8 and K-12 School Performance Framework to signify their importance to student outcomes. Achievement and Growth are weighted 40% on the K8 SPF and 35% on the K-12 SPF.

Per the State of Tennessee website, Tennessee Value-Added Assessment System (TVAAS) measures the impact schools have on their students' academic progress. TVAAS scores range from 1 – 5, with 1 being less than 1 year of growth, 3 being 1 year of growth, and 5 being more than 1 year of growth. The academic growth category of the School Performance Framework includes the Composite (all subjects combined), Literacy, Numeracy, Science, and Social Studies TVAAS for each school. Academic growth is weighted 40% on the K8 scorecard and 35% on the K-12 scorecard.

The school climate category of the SPF includes the 2016-17 suspension rate, expulsion rate, and attendance rate. The District's School Performance Framework recognizes the relationship between these metrics and academic achievement. Attendance, suspension, and expulsion rates give some insight into the educational environment students will experience at each school. School climate is weighted 35% on the K-12 School Performance Scorecard. It is always best to visit the schools your family is considering to get a full picture of what the schools have to offer and if the environment is the best fit for your family. See [Section IV](#) for school contact information to schedule a tour/visit.

The college and career category of the SPF includes the graduation rate, improvement of graduation rate, dropout rate, ACT composites, and enrollment to post-secondary institutions (using the National Student Clearinghouse data). Schools that have a graduation rate of 95%+ automatically earn a 5 for the “improvement of graduation rate” metric as we do not want to penalize a school that possibly had a 100% graduation rate the previous year and dropped to a 98% graduation rate the next year. This category is weighted 20% on the K-12 School Performance Framework.

See [Appendix C](#) for the SPF rubric.

The Scoring Process



- Indicators are specific to K-8 and 9-12.
- A 1 to 5 scale has become familiar to stakeholders given current TVAAS and TEM ratings.

Legend for how schools are labeled using the School Performance Scorecard.

1 - 1.99	Needs Improvement
2 - 2.99	Fair
3 - 3.99	Good
4 - 5	Excellent

The School Performance Framework is a tool that all schools in the District will be measured against so that students, parents, and educators have a standard from which to evaluate school performance. The Charter Advisory Committee, made up of charter school leaders, community leaders, and District staff, developed recommendations for accountability related to operations, finances, and academics. The following is a summary of steps that will be taken when charter schools do not meet expectations.

- Charter schools not meeting the minimum outlined expectations on the School Performance Framework, the Operations Score Card, and/or the Financial Scorecard, will receive communication from the District.

- Those schools will be asked to submit an Action Plan for how they plan to improve the school's low performance.
- Parents of students who attend schools that receive letters regarding low performance will be notified of the school's low performance.
- Additional monitoring will be put in place for those schools that received a letter about low performance, which may include additional school visits from the Office of Charter Schools staff, additional interim reports, etc.
- After three consecutive years of not meeting expectations as communicated by the District, SCS administration will make a recommendation for revocation to the SCS Board of Education.

For the full list and details of the Charter Advisory Committee's recommendations that were approved by the SCS Board of Education during the October 31, 2017 Business Meeting, download the document [here](#) or view it on the [SCS Board of Education Meeting Documents website](#) - search for "Meetings," then select the October 31, 2017 Business Meeting Agenda. The recommendations were item 11.31.

2016-17 K-8 School Performance Comparisons

The tables and charts in this section give a summary view of the District schools and a detailed view of each charter school’s performance on the overall School Performance Framework (SPF). Please see [Appendix A](#) for a table with SPF scores of each charter school and each District-managed school included in the regional analysis.

Overall School Performance

Figure 14 displays the percent of K-8 schools in each overall school performance framework classification. Overall, District-managed K-8 schools outperformed K-8 charter schools with 41 percent earning a 3+ on the SPF, while only 33 percent of K-8 charter schools earned a 3+ on the SPF. Schools that did not have state tested grades (3 -12) during the 2016-17 school year are not included in the graphs below.

K-8 Overall School Performance by SPF and School Type

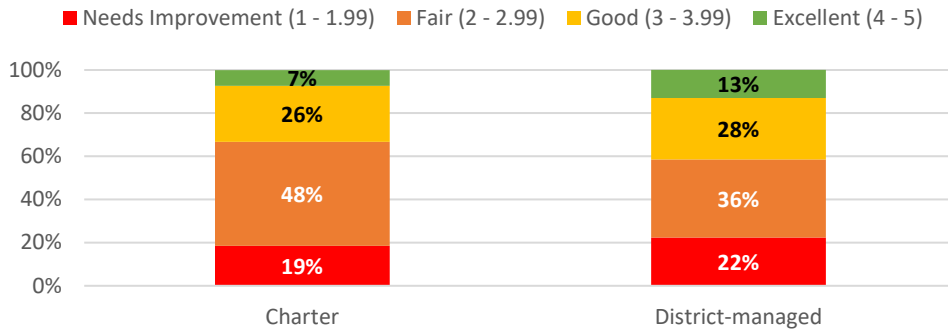


Figure 14: K-8 school performance by SPF and school type

Two K-8 charter schools earned an overall school performance score of 4.00+: Memphis Grizzlies Preparatory and Memphis Rise Academy. Five K-8 charter schools fell in the “Needs Improvement” category of the School Performance Framework (1 – 1.99): DuBois Elementary Arts & Technology, Memphis Delta Preparatory, DuBois Middle School of Leadership & Public Policy, Granville T. Woods Academy, and KIPP Memphis Collegiate Elementary. If this performance trend continues over the next couple of year for these schools, they could be in danger of being recommended for closure. Figure 15 displays each K-8 charter school’s overall SPF compared to the District average and the regional District-managed schools.

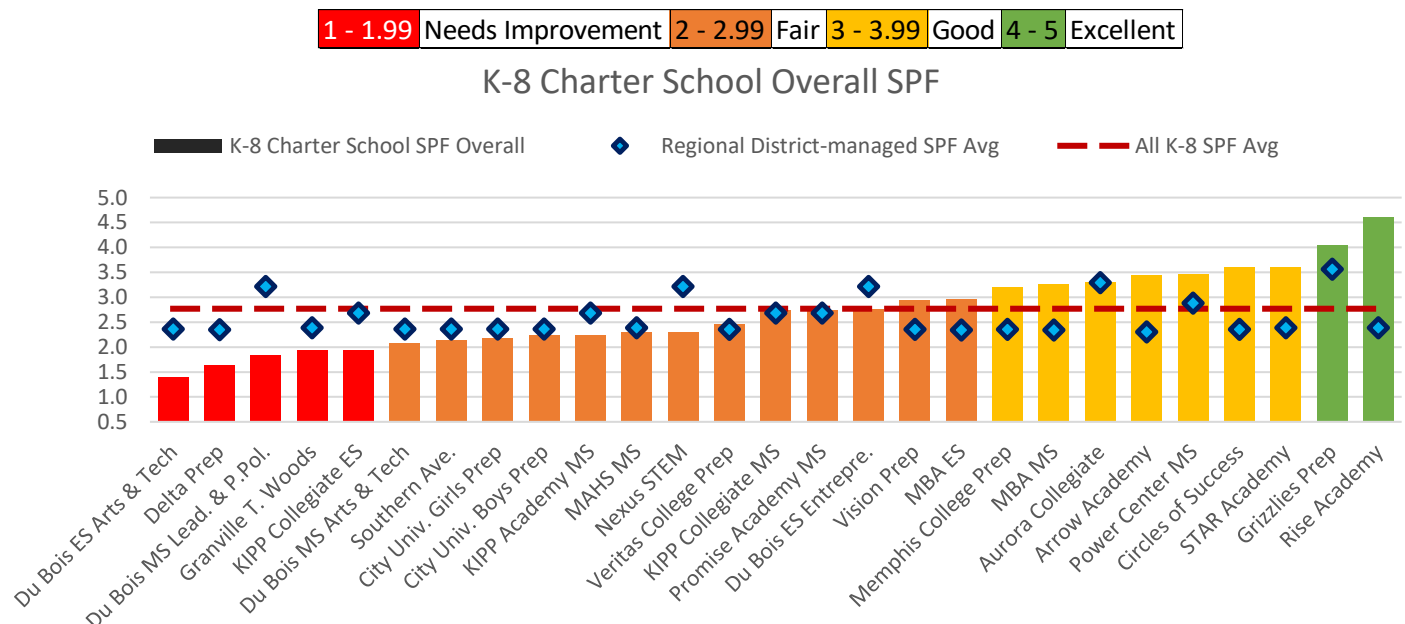


Figure 15: SCS K-8 charter school’s overall SPF with regional and District averages
 Note: Regional averages includes only District-managed K-8 schools in the same region as the charter school.

2016-17 Secondary School Performance Comparisons

Figure 16 displays the percent of secondary schools in each overall school performance framework classification. Overall, charter secondary schools outperformed secondary District-managed schools with 54 percent earning a 3+ on the SPF, while only 46 percent of secondary District-managed schools earned a 3+ on the SPF.

Secondary – Percent of Schools by Overall SPF and School Type

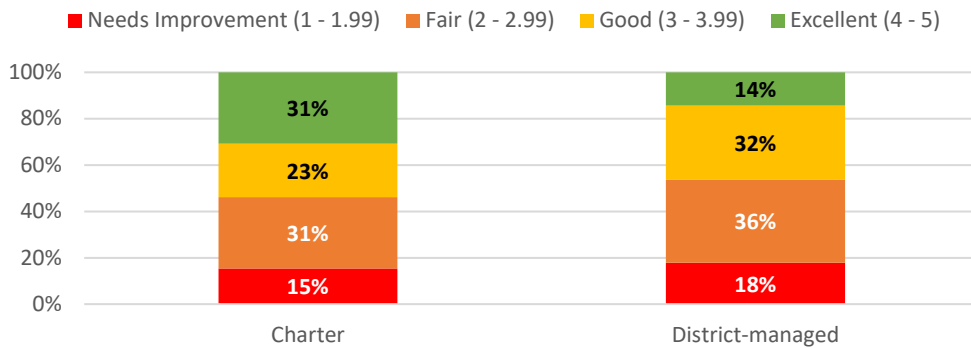


Figure 16: Secondary school performance by overall SPF and school type

Four secondary charter schools earned an overall school performance score of 4.00+: Memphis School of Excellence, Freedom Preparatory Academy (6-12), Soulsville Charter School, and Memphis Academy of Science & Engineering. A total of eight secondary charter schools, 62%, earned an overall school performance score greater than the District-managed schools in their region. Two secondary charter schools fell in the “Needs Improvement” category of the School Performance Scorecard (1 – 1.99): The Goodwill Excel Center and Du Bois High School of Arts & Technology. See Figure 17 for each secondary charter school’s overall SPF score compared to the District and regional averages.

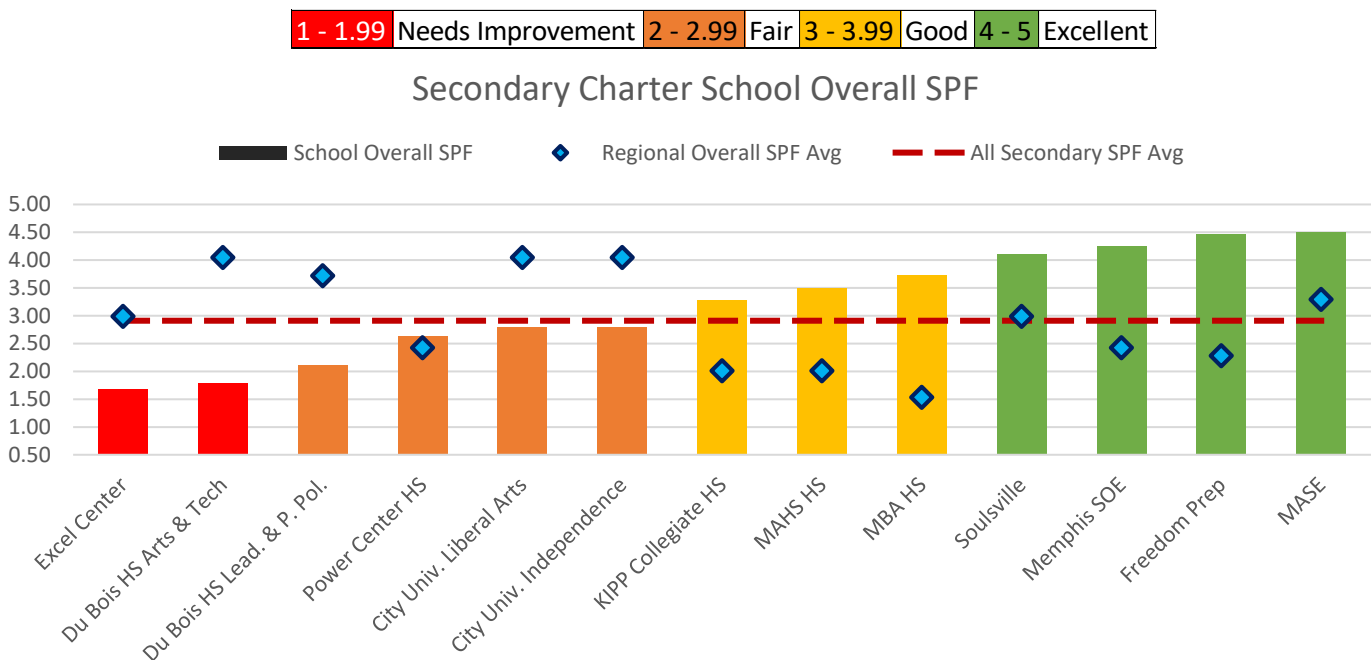


Figure 17: SCS secondary charter school’s overall SPF with regional and District averages

Note: Regional averages include only District-managed secondary schools in the same region as the charter school.

III. Charter School Operations Review

2016-17 Operations Score Card Summary

The 2016-17 school year was the second year of implementation for the Operations Score Card. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas:

- **Benefits** (Assesses adherence to local and state policy regarding provision of educator benefits)
- **Federal Programs** (Reviews compliance documentation in accordance with State of Tennessee education law to support federal funding)
- **Finance & Audits** (Review of the charter operator's financial health)
- **Health Services** (Assesses adherence to state and federal law regarding student health services)
- **Human Resources** (Assesses adherence to state law regarding teacher licensure)
- **Special Education** (Assesses adherence to state and federal law regarding compliance and accountability for students receiving SPED services)
- **Student Information** (Includes state reporting compliance; data used for state funding allocation; student demographic information)
- **Student Services** (Assesses adherence to state and federal law regarding notification of due process for student disciplinary actions as well as section 504 requirements)
- **Research** (Assesses the year-to-year enrollment retention and student withdrawal rate trends)

2016-17 Operations Score Card Results

The overall average on the Operations Score Card (OSC) was 4.125 for all SCS-authorized charter schools. Power Center High School earned the lowest score at 3.20. All schools that earn a 3 or higher are considered in good standing on the Operations Score Card. The highest score of 4.85 was earned by two schools: Aurora Collegiate Academy and Memphis School of Excellence. See Tables 3 - 5 for each school's 2016-17 OSC final score sorted by grade level and final score. See [Appendix B](#) for each schools score in the individual categories.

Grade Level	School Name	Final Score
Elementary	MBA Elem	3.70
Elementary	Power Center Elem	3.73
Elementary	Freedom Prep Elem	3.96
Elementary	Promise Academy	4.03
Elementary	Memphis Delta Prep	4.06
Elementary	Memphis STEM Academy	4.11
Elementary	DuBois Elem Entrepreneurship	4.14
Elementary	DuBois Elem Arts/Tech	4.17
Elementary	Vision Prep	4.25
Elementary	Circles of Success	4.27
Elementary	KIPP Memphis Collegiate Elem	4.36
Elementary	STAR Academy	4.38
Elementary	Southern Ave Elem	4.46
Elementary	Leadership Prep	4.55
Elementary	Aspire East Academy	4.60
Elementary	Memphis College Prep	4.71
Elementary	Arrow Academy	4.82
Elementary	Aurora Collegiate	4.85

Table 3: 2016-17 elementary charter school's OSC results

Grade Level	School Name	Final Score
Middle	Power Center Middle	3.44
Middle	Nexus STEM Academy	3.46
Middle	KIPP Memphis Collegiate Middle	3.54
Middle	Veritas	3.81
Middle	MBA Middle	4.06
Middle	City Boys Prep	4.10
Middle	Granville T. Woods	4.21
Middle	DuBois Middle Arts/Tech	4.23
Middle	Memphis Rise Academy	4.25
Middle	KIPP Memphis Academy Middle	4.26
Middle	City Girls Prep	4.29
Middle	DuBois Middle Leadership/Public Policy	4.33
Middle	Grizzlies Academy	4.49
Middle	MAHS Middle	4.68

Table 4: 2016-17 middle charter school's OSC results

Grade Level	School Name	Final Score
Secondary	Power Center High	3.20
Secondary	Freedom Prep	3.36
Secondary	KIPP Memphis Collegiate High	3.40
Secondary	MBA High	3.46
Secondary	DuBois High Arts/Tech	3.67
Secondary	DuBois High Leadership/Public Policy	3.73
Secondary	City University Independence	3.99
Secondary	MASE	4.02
Secondary	Goodwill Excel Center	4.10
Secondary	Soulsville	4.38
Secondary	City University Liberal Arts	4.55
Secondary	MAHS High	4.61
Secondary	Memphis School of Excellence	4.85

Table 5: 2016-17 secondary charter school's OSC results

2017-18 Score Card Changes

To be more transparent, provide better oversight, and clear, consistent measures of evaluation, Charter Schools will have 3 separate score cards implemented during the 2017-18 year. The 2016-17 Operations Score Card was divided into two separate score cards – a Financial Score Card and an Operations Score Card 2.0. To measure academic performance for all Shelby County Schools, included authorized charters, School Performance Framework will be implemented using 2016-17 data. Below is a brief overview of each score card. For more information, you may download the [Operations Score Card 2.0 Parent Resource Guide](#) and the [Operations Score Card 2.0 Rubric](#).

General Overview of Operations Score Card 2.0

The Shelby County Schools Office of Charter Schools (OCS) has a firm belief that every child deserves access to a high-quality education. To ensure this, OCS provides rigorous oversight to all SCS district managed charter schools. As a charter school authorizer, we believe schools can operate with autonomy in exchange for accountability. Each year when formally monitoring and evaluating the schools in our portfolio, we focus on **10 key indicators**:

Indicator I	Benefits	<i>Assessing adherence to local & state policy regarding provision of educator benefits</i>
Indicator II	English Language Learners	<i>Assessing adherence to state and federal law regarding compliance and accountability for students receiving ELL services</i>
Indicator III	Exceptional Education	<i>Assessing adherence to state and federal law regarding compliance and accountability for students receiving SPED services</i>
Indicator IV	Health Services	<i>Assessing adherence to state and federal law regarding student health services</i>
Indicator V	Human Resources	<i>Assessing adherence to state law regarding teacher licensure</i>
Indicator VI	Federal Programs	<i>Provides compliance documentation in accordance with State of TN Ed Law to support federal funding</i>
Indicator VII	Student Mobility	<i>Assessing the retention and attrition of student enrollment trends</i>
Indicator VIII	Student Discipline	<i>Assessing adherence to state and federal law regarding evidence of due process for student disciplinary actions</i>
Indicator XI	Student Information	<i>Includes State reporting compliance; Data used for state funding allocation; serves as a central repository for all current and historical student demographic information.</i>
Indicator X	Student Support Services	<i>Assessing adherence to state and federal law regarding notification of due process for student disciplinary actions as well as section 504 requirements</i>

Table 6: Operations Score Card 2.0 key indicators overview

General Overview of the Financial Score Card

For the 2017-18 school year, the Operations Score Card was divided into two sections. In addition to operations, fiscal responsibility is one of the key functions of a healthy and productive school. Each year when formally monitoring and evaluating schools in our portfolio, the Office of Charter Schools focuses on **9 financial indicators**.

Financial Indicator I	Audit Opinion	<i>Assesses if the financial statements present fairly, in all material respects, the financial position, results of operation, and cash flows of the entity in conformity with the applicable financial reporting framework.</i>
Financial Indicator II	Going Concern	<i>The auditor's evaluation whether there is substantial doubt about the entity's ability to continue as a going concern for a reasonable period of time, not to exceed one year beyond the date of the financial statements being audited.</i>
Financial Indicator III	Internal Control Audit Findings: Material Weakness /Significant Deficiency	<i>Determines/Assesses the following— (1) A material weakness is a deficiency, or a combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of the company's annual or interim financial statements will not be prevented or detected on a timely basis. (2) A significant deficiency is a deficiency, or a combination of deficiencies, in internal control over financial reporting that is less severe than a material weakness, yet important enough to merit attention by those responsible for oversight of the company's financial reporting.</i>
Financial Indicator IV	Primary Reserve Ratio	<i>Measures financial strength, deeming a higher ratio as most fiscally sound. (Expendable Net Assets/Total Expense) (Expendable net assets = Total Net Assets minus Restricted Endowments minus Investment in Capital Assets)</i>
Financial Indicator V	Current Ratio	<i>The current ratio measures a school's ability to pay its obligations over the next 12 months (current assets divided by current liabilities)</i>
Financial Indicator VI	Debt to Asset Ratio	<i>Assessment based on the school's debt to asset ratio. (total liabilities divided by total assets)</i>
Financial Indicator VII	Enrollment Variance	<i>Assessment of school's financial impact based on student enrollment. (Actual enrollment divided by enrollment projection)</i>
Financial Indicator VIII	Total Margin & Aggregated Total Margin	<i>Total margin measures the deficit or surplus a school yields out of its total revenues; in other words, it measures whether or not the school is living within its available resources Total Margin: (Net Income divided by Total Revenue) Aggregated Total Margin: (Total Three-Year Net Income divided by Total Three-Year Revenues).</i>
Financial Indicator XI	Debt Service Coverage Ratio	<i>Assesses the school's net income to debt ratio. (Net Income + Depreciation + Interest Expense) divided by (Annual Principal, Interest, and Capital Lease Payments)</i>

Table 7: Financial Score Card indicators overview

IV. Charter Schools Directory

Below is the directory of all 2017-18 charter schools authorized by Shelby County Schools.

Elementary Schools

School	1st Year of Operation with SCS	Years as an SCS Charter	Address	Grades Served (2017-18)	Region	Phone #
Arrow Academy of Excellence Charter School	2013	4	645 Semmes Street, Memphis, TN, 38111	K-3	Orange Mound	(901) 207-1891
Aspire East Academy	2016	1	6870 Winchester Road, Memphis, TN, 38115	K-2	Hickory Hill	(901) 567-7086
Aurora Collegiate Academy	2012	5	3804 Given Ave., Memphis, TN, 38122	K-5	Jackson/Treadwell	(901) 249-4615
Circles Of Success Learning Academy (COSLA)	2003	14	867 S. Parkway E., Memphis, TN, 38106	K-5	South Memphis	(901) 322-7978
Du Bois Elementary School of Arts and Technology	2013	4	817 Brownlee Dr. , Memphis, TN, 38116	K-5	Whitehaven	(901) 801-6164
DuBois Elementary School of Entrepreneurship	2013	4	8800 Winchester, Memphis, TN, 38125	K-5	Southeast/Southwin	(901) 751-5776
Freedom Preparatory Academy Elementary School	2016	1	3750 Millbranch Road, Memphis, TN, 38116	K-3	Westwood	(901) 779-2350
KIPP Memphis Collegiate Elementary	2012	5	230 Henry Ave, Memphis, TN, 38107	K-4	Uptown	(901) 791-9391
Leadership Preparatory Charter School	2015	2	4190 Elliston Road, Memphis, TN, 38111	K-3	Sherwood/Sea Isle	(901) 512-4495
Memphis Business Academy Elementary	2011	6	1082 Berclair, Memphis, TN, 38122	K-5	Frayser	(901) 591-7267
Memphis College Prep Elementary	2010	7	1500 Dunn Avenue, Memphis, TN, 38106	K-5	South Memphis	(901) 620-6475
Memphis Delta Preparatory Charter School	2016	1	1299 E. McLemore Ave., Memphis, TN, 38106	K-5	South Memphis	(901) 251-1010
Memphis School of Excellence Elementary	2017	New 2017-18	4450 S Mendenhall Road, Memphis, TN, 38114	K-2	Hickory Hill	(901) 367-7814
MEMPHIS STEM Academy	2016	1	2450 Frayser Boulevard, Memphis, TN, 38127	K-2	Frayser	(901) 353-1475
Nexus STEM Academy Elementary School	2017	New 2017-18	8220 E. Shelby Drive, Memphis, TN, 38125	K	Southeast/Southwin	(901) 602-5530
Power Center Academy Elementary	2015	2	6120 Winchester Road , Memphis , TN, 38115	K-3	Hickory Hill	(901) 310-2999
Promise Academy Hollywood	2005	12	1346 Bryan St, Memphis, TN, 38108	K-5	North Memphis	(901) 324-4456
Southern Avenue Charter Elementary	2005	12	2221 Democrat Road, Memphis, TN, 38132	K-5	Whitehaven	(901) 743-7335
STAR Academy	2004	13	3260 James Rd., Memphis, TN, 38128	K-5	Raleigh	(901) 387-5050
Vision Preparatory Charter School	2014	3	260 Joubert Ave., Memphis, TN, 38109	K-4	South Memphis	(901) 775-1018

Table 8: 2017-18 SCS elementary charter school's address and contact information

*Schools in bold print are new for the 2017-18 school year.

Middle and K-8 Schools

School	1st Year of Operation with SCS	Years as an SCS Charter	Address	Grades Served (2017-18)	Region	Phone #
City University School Boys Preparatory	2009	8	1475 East Shelby Drive, Memphis, TN, 38116	6-8	Whitehaven	(901) 775-2219
City University School Girls Preparatory	2013	4	1475 East Shelby Drive, Memphis, TN, 38116	6-8	Whitehaven	(901) 775-2219
Du Bois Middle School of Arts & Technology	2013	4	817 Brownlee Dr. , Memphis, TN, 38116	6-8	Whitehaven	(901) 801-6171
Du Bois School of Leadership and Public Policy Middle School	2013	4	8146 E Shelby Dr. , Memphis, TN, 38125	6-8	Southeast/Southwind	(901) 334-1252
Granville T. Woods Academy of Innovation	2015	2	3824 Austin Peay Hwy, Memphis, TN, 38128	K-8	Raleigh	(901) 800-1209
Kaleidoscope School of Memphis	2017	New 2017-18	110 N Court Avenue, Memphis, TN, 38103	6	Downtown	(901) 623-1888
KIPP Memphis Academy Middle	2012	5	2110 Howell Ave, Memphis, TN, 38108	5-8	North Memphis	(901) 797-9793
KIPP Memphis Collegiate Middle School	2003	14	230 Henry Ave, Memphis, TN, 38107	5-8	Uptown	(901) 791-9390
Legacy Leadership Academy	2017	New 2017-18	3333 N. Old Brownsville Road, Memphis, TN, 38103	6-8	Raleigh	(901) 949-1040
Memphis Academy of Health Sciences Middle	2003	14	3608 Hawkins Mill, Memphis, TN, 38128	6-8	Raleigh	(901) 213-4123
Memphis Business Academy Middle	2005	12	3306 Overton Crossing, Memphis, TN, 38127	6-8	Frayser	(901) 357-2711
Memphis Grizzlies Preparatory Charter School	2012	5	168 Jefferson Ave, Memphis, TN, 38103	6-8	Downtown	(901) 474-0955
Memphis Rise Academy	2014	3	5130 Raleigh Lagrange Rd, Memphis, TN, 38134	6-8	Raleigh	(901) 379-5750
Nexus STEM Academy Middle School	2016	1	8220 E. Shelby Drive, Memphis, TN, 38125	6-7	Southeast/Southwind	(901) 352-6226
Power Center Academy Middle	2008	9	5449 Winchester Road, Memphis, TN, 38115	6-8	Hickory Hill	(901) 333-6874
Veritas College Preparatory Charter School	2010	7	1500 Dunn Ave, Memphis, TN, 38106	6-8	South Memphis	(901) 526-1900

Table 9: 2017-18 SCS middle and K-8 charter school's address and contact information

Secondary and 6-12 Schools

School	1st Year of Operation with SCS	Years as an SCS Charter	Address	Grades Served (2017-18)	Region	Phone #
City University School of Independence	2015	2	1475 East Shelby Drive, Memphis, TN, 38116	11	Whitehaven	(901) 775-2219
City University School of Liberal Arts	2004	13	1475 East Shelby Drive, Memphis, TN, 38116	9-12	Whitehaven	(901) 775-2219
Du Bois High School Of Arts & Technology	2013	4	817 Brownlee Dr. , Memphis, TN, 38116	9-12	Whitehaven	(901) 801-6171
Dubois Leadership and Public Policy High	2014	3	8146 E Shelby Dr , Memphis, TN, 38125	9-12	Southeast/Southwind	(901) 334-1252
Excel Center	2015	2	1490 Norris Rd, Memphis, TN, 38106	9-12 & Adults	South Memphis	(901) 726-3100
Freedom Preparatory Academy	2009	8	778 Parkrose Road, Memphis, TN, 38109 (6-8) 5132 Jonetta St., Memphis TN 38109 (9-12)	6-12	Westwood	(901) 881-1149
Gateway University	2017	New 2017-18	6168 State Road, Memphis, TN 38134	9	Midtown	(901) 509-7140
KIPP Memphis Collegiate High	2011	6	2110 Howell Avenue, Memphis, TN, 38108	9-12	North Memphis	(901) 791-9792
Memphis Academy of Health Sciences High	2008	9	3925 Chelsea Ext, Memphis, TN, 38108	9-12	Uptown	(901) 382-1441
Memphis Academy of Science and Engineering	2003	14	1254 Jefferson Ave., Memphis, TN, 38104	6-12	Midtown	(901) 213-4123
Memphis Business Academy High School	2008	9	3306 Overton Crossing, Memphis, TN, 38127	9-12	Frayser	(901) 357-8680
Memphis School of Excellence	2010	7	4450 S Mendenhall Rd., Memphis, TN 38141 (6-8) 4921 Winchester Rd., Memphis, TN 38118 (9-12)	6-12	Hickory Hill	(901) 367-7814
Power Center High School	2011	6	5390 Mendenhall Mall, Memphis, TN, 38115	9-12	Hickory Hill	(901) 310-1331
Southwest Early College High School	2017	New 2017-18	737 Union Ave., Memphis, TN, 38103	9	Midtown	(901) 300-0813
The Soulsville Charter School	2005	12	1115 College Street, Memphis, TN, 38106	6-12	South Memphis	(901) 261-6366

Table 10: 2017-18 SCS secondary and 6-12 charter school's address and contact information

V. Appendices

Appendix A: Regional Analysis Details

Regional Analysis Map

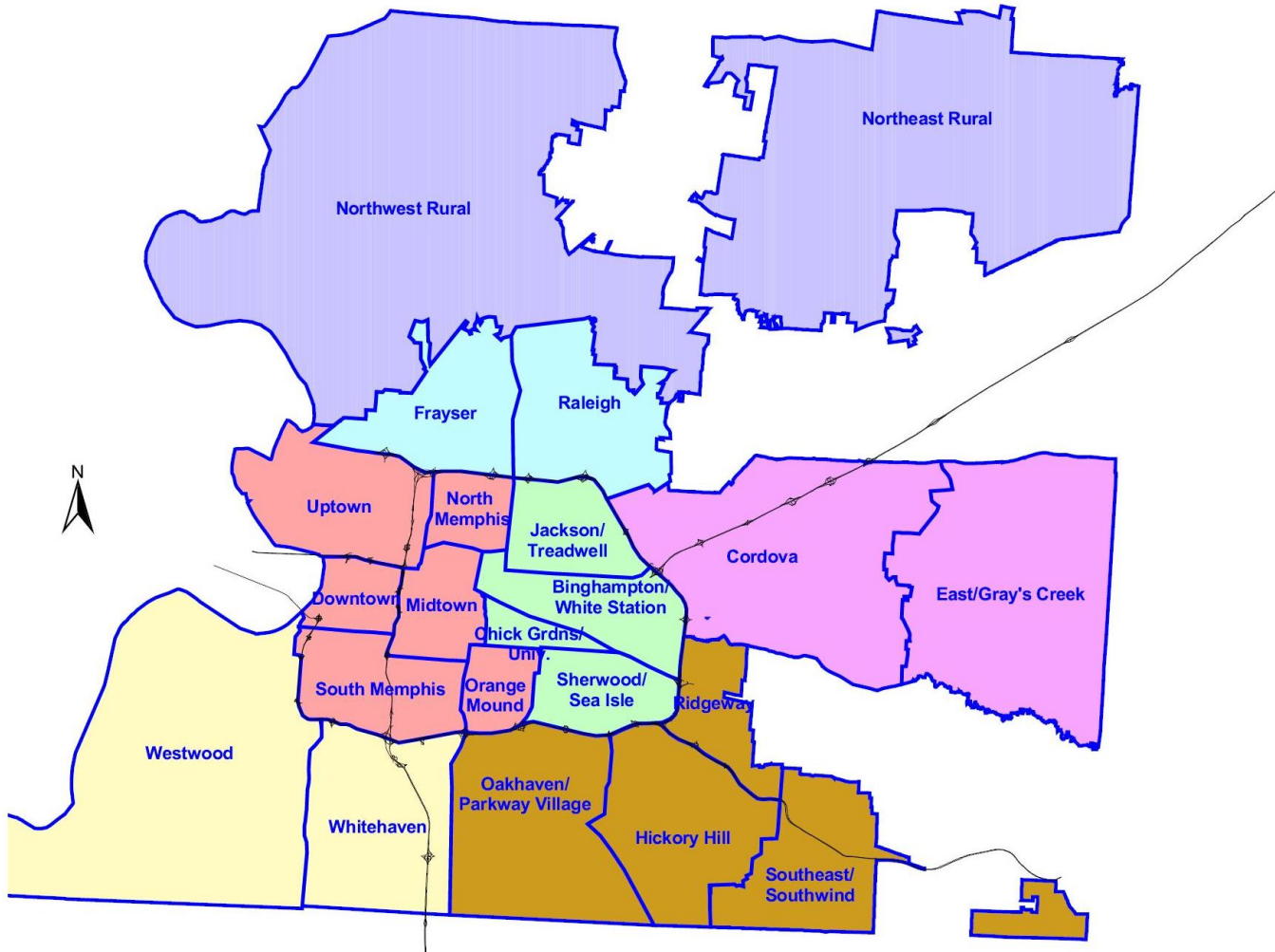


Figure 18: SCS Sub-region Map

Regional Analysis School Listing

To approximate how charter schools compared with other SCS schools that families might consider enrolling in, we aggregated various rates for district-managed schools surrounding charts in twelve (12) different Shelby County communities. Sub-region rates were calculated separately for K-8 schools (those labeled as Elementary and Middle in the tables) and secondary schools for more consistent comparison. See the list below for a list of schools included in the regional analysis.

Sub Region	School	Grade Level	SPF Overall	Achievement	Growth	C&C	Climate
Downtown/Midtown	Bellevue Middle	Middle	3.10	4.67	1.25	0.00	3.67
Downtown/Midtown	Booker T. Washington High	Secondary	2.07	2.25	1.67	2.00	3.00
Downtown/Midtown	Central High	Secondary	3.47	4.50	2.56	3.50	3.00
Downtown/Midtown	Maxine Smith STEAM Academy	Middle	4.03	5.00	2.75	0.00	4.67
Downtown/Midtown	Memphis Academy of Science & Engineering	Secondary	4.51	4.50	4.67	4.00	5.00
Downtown/Midtown	Memphis Grizzlies Preparatory	Middle	4.03	3.67	4.75	0.00	3.33
Downtown/Midtown	Middle College High	Secondary	4.50	5.00	3.56	5.00	5.00
Downtown/Midtown	Snowden K-8	Middle	3.27	4.33	2.00	0.00	3.67
Sub Region	School	Grade Level	SPF Overall	Achievement	Growth	C&C	Climate
Frayser	Delano Elementary	Elementary	3.93	4.67	3.00	0.00	4.33
Frayser	Georgian Hills Middle	Middle	1.13	1.00	1.00	0.00	1.67
Frayser	Grandview Heights Middle	Middle	2.73	1.33	5.00	0.00	1.00
Frayser	Hawkins Mill Elementary	Elementary	1.27	1.33	1.00	0.00	1.67
Frayser	Lucie E. Campbell Elementary	Elementary	2.53	2.67	3.00	0.00	1.33
Frayser	Memphis Business Academy Elementary	Elementary	2.97	3.33	2.25	0.00	3.67
Frayser	Memphis Business Academy High	Secondary	3.72	3.75	3.11	4.25	4.67
Frayser	Memphis Business Academy Middle	Middle	3.27	3.33	3.00	0.00	3.67
Frayser	Memphis STEM Academy	Elementary					3.67
Frayser	Trezevant High	Secondary	1.53	1.00	1.67	2.50	1.00
Frayser	Westside Elementary	Elementary	2.47	3.00	1.50	0.00	3.33
Sub Region	School	Grade Level	SPF Overall	Achievement	Growth	C&C	Climate
Orange Mound	Arrow Academy of Excellence	Elementary	3.43	3.33	3.25	0.00	4.00
Orange Mound	Bethel Grove Elementary	Elementary	3.13	4.00	2.00	0.00	3.67
Orange Mound	Charjean Elementary	Elementary	2.60	2.33	2.00	0.00	4.33
Orange Mound	Cherokee Elementary	Elementary	2.13	2.67	1.00	0.00	3.33
Orange Mound	Dunbar Elementary	Elementary	1.33	1.33	1.00	0.00	2.00
Sub Region	School	Grade Level	SPF Overall	Achievement	Growth	C&C	Climate
Sherwood/Sea Isle	Colonial Middle	Middle	2.47	4.00	1.00	0.00	2.33
Sherwood/Sea Isle	Leadership Preparatory Charter	Elementary					3.33
Sherwood/Sea Isle	Sea Isle Elementary	Elementary	3.13	4.33	1.50	0.00	4.00
Sherwood/Sea Isle	Sharpe Elementary	Elementary	3.40	2.00	4.50	0.00	4.00
Sherwood/Sea Isle	Sherwood Elementary	Elementary	1.80	2.33	1.00	0.00	2.33
Sherwood/Sea Isle	Sherwood Middle	Middle	2.27	2.67	2.50	0.00	1.00
Sherwood/Sea Isle	South Park Elementary	Elementary	1.67	2.00	1.00	0.00	2.33
Sherwood/Sea Isle	Willow Oaks Elementary	Elementary	2.47	3.00	1.00	0.00	4.33

Sub Region	School	Grade Level	SPF Overall	Achievement	Growth	C&C	Climate
Hickory Hill	Aspire East Academy	Elementary					4.00
Hickory Hill	Belle Forest Community School	Elementary	3.13	3.33	3.00	0.00	3.00
Hickory Hill	Cromwell Elementary	Elementary	2.67	2.33	2.50	0.00	3.67
Hickory Hill	Crump Elementary	Elementary	2.87	3.67	1.50	0.00	4.00
Hickory Hill	Evans Elementary	Elementary	3.63	3.33	3.75	0.00	4.00
Hickory Hill	Fox Meadows Elementary	Elementary	2.43	2.67	2.25	0.00	2.33
Hickory Hill	Germanshire Elementary	Elementary	3.27	5.00	1.50	0.00	3.33
Hickory Hill	Hickory Ridge Elementary	Elementary	2.20	2.67	1.00	0.00	3.67
Hickory Hill	Hickory Ridge Middle	Middle	2.07	2.00	1.50	0.00	3.33
Hickory Hill	Kirby High	Secondary	2.52	2.00	3.33	2.25	2.00
Hickory Hill	Memphis School of Excellence	Secondary	4.25	4.50	3.89	4.25	4.67
Hickory Hill	Newberry Elementary	Elementary	4.60	4.00	5.00	0.00	5.00
Hickory Hill	Power Center Academy Elementary	Elementary					4.00
Hickory Hill	Power Center Academy High	Secondary	2.63	2.25	1.22	4.75	4.67
Hickory Hill	Power Center Academy Middle	Middle	3.47	3.33	3.00	0.00	4.67
Hickory Hill	Ross Elementary	Elementary	1.73	2.33	1.00	0.00	2.00
Hickory Hill	Winridge Elementary	Elementary	2.50	3.33	1.75	0.00	2.33
Hickory Hill	Wooddale High	Secondary	2.33	2.75	2.44	1.75	1.67

Sub Region	School	Grade Level	SPF Overall	Achievement	Growth	C&C	Climate
Jackson/Treadwell	Aurora Collegiate Academy	Elementary	3.30	4.00	2.75	0.00	3.00
Jackson/Treadwell	Berclair Elementary	Elementary	3.10	3.33	2.75	0.00	3.33
Jackson/Treadwell	Douglass High	Secondary	3.35	3.50	4.22	1.75	3.00
Jackson/Treadwell	Douglass K-8	Middle	3.83	4.33	4.25	0.00	2.00
Jackson/Treadwell	Grahamwood Elementary	Elementary	4.57	5.00	4.25	0.00	4.33
Jackson/Treadwell	Jackson Elementary	Elementary	4.10	4.33	3.75	0.00	4.33
Jackson/Treadwell	Kingsbury Elementary	Elementary	4.27	4.33	4.50	0.00	3.67
Jackson/Treadwell	Kingsbury High	Secondary	2.78	3.00	2.67	2.50	3.00
Jackson/Treadwell	Kingsbury Middle	Middle	1.60	2.33	1.00	0.00	1.33
Jackson/Treadwell	Treadwell Elementary	Elementary	2.43	2.67	1.75	0.00	3.33
Jackson/Treadwell	Treadwell Middle	Middle	2.27	3.00	2.00	0.00	1.33
Jackson/Treadwell	Wells Station Elementary	Elementary	3.47	3.00	3.50	0.00	4.33

Sub Region	School	Grade Level	SPF Overall	Achievement	Growth	C&C	Climate
Raleigh	Brownsville Road Elementary	Elementary	2.07	2.33	1.00	0.00	3.67
Raleigh	Craigmont Middle	Middle	1.77	1.67	1.25	0.00	3.00
Raleigh	Egypt Elementary	Elementary	3.80	4.33	3.50	0.00	3.33
Raleigh	Granville T. Woods Academy of Innovation	Middle	1.93	1.33	1.00	0.00	5.00
Raleigh	Keystone Elementary	Elementary	2.13	2.00	2.50	0.00	1.67
Raleigh	Memphis Academy of Health Sciences Middle	Middle	2.30	1.67	2.25	0.00	3.67
Raleigh	Memphis Rise Academy	Middle	4.60	4.67	5.00	0.00	3.67
Raleigh	Raleigh-Bartlett Meadows	Elementary	2.53	1.33	3.50	0.00	3.00
Raleigh	Scenic Hills Elementary	Elementary	2.03	2.33	1.25	0.00	3.00
Raleigh	STAR Academy	Elementary	3.60	3.67	3.00	0.00	4.67

Sub Region	School	Grade Level	SPF Overall	Achievement	Growth	C&C	Climate
South Memphis	A. B. Hill Elementary	Elementary	1.80	1.67	2.00	0.00	1.67
South Memphis	Alcy Elementary	Elementary	1.73	1.67	1.00	0.00	3.33
South Memphis	Alton Elementary	Elementary	4.07	3.33	4.50	0.00	4.67
South Memphis	Circles of Success Learning Academy	Elementary	3.60	4.67	2.00	0.00	4.67
South Memphis	Cummings K-8	Middle	2.50	2.33	2.75	0.00	2.33
South Memphis	Excel Center	Secondary	1.68	1.00	1.80	1.00	5.00
South Memphis	Hamilton Elementary	Elementary	4.17	4.00	4.75	0.00	3.33
South Memphis	Hamilton High	Secondary	1.86	1.50	2.11	2.50	1.00
South Memphis	Hamilton Middle	Middle	1.37	1.67	1.25	0.00	1.00
South Memphis	Hollis F. Price Middle College High	Secondary	4.32	5.00	3.33	5.00	4.00
South Memphis	Magnolia Elementary	Elementary	1.40	1.33	1.00	0.00	2.33
South Memphis	Memphis College Preparatory	Elementary	3.20	2.33	4.50	0.00	2.33
South Memphis	Memphis Delta Preparatory	Elementary	1.63	1.00	1.25	0.00	3.67
South Memphis	Riverview K-8	Middle	1.80	1.33	2.50	0.00	1.33
South Memphis	Soulsville Charter School	Secondary	4.11	4.50	3.44	4.50	4.33
South Memphis	Veritas College Preparatory	Middle	2.47	2.00	2.50	0.00	3.33
South Memphis	Vision Prep	Elementary	2.93	3.00	2.50	0.00	3.67
Sub Region	School	Grade Level	SPF Overall	Achievement	Growth	C&C	Climate
Southeast/Southwind	Du Bois Elementary Entrepreneurship	Elementary	2.77	3.33	1.75	0.00	3.67
Southeast/Southwind	Du Bois High Leadership & Public Policy	Secondary	2.11	1.50	2.29	0.00	3.67
Southeast/Southwind	Du Bois Middle Leadership & Public Policy	Middle	1.83	1.33	1.25	0.00	4.00
Southeast/Southwind	Germantown Elementary	Elementary	3.97	4.67	2.75	0.00	5.00
Southeast/Southwind	Germantown High	Secondary	4.32	5.00	3.33	5.00	4.00
Southeast/Southwind	Germantown Middle	Middle	2.70	3.67	1.25	0.00	3.67
Southeast/Southwind	Highland Oaks Elementary	Elementary	2.40	3.33	1.00	0.00	3.33
Southeast/Southwind	Highland Oaks Middle	Middle	2.53	3.00	2.00	0.00	2.67
Southeast/Southwind	Lowrance K-8	Middle	3.37	3.67	2.75	0.00	4.00
Southeast/Southwind	Nexus STEM Academy	Middle	2.30	3.33	1.25	0.00	2.33
Southeast/Southwind	Southwind Elementary	Elementary	4.33	4.67	4.00	0.00	4.33
Southeast/Southwind	Southwind High	Secondary	3.22	4.00	2.67	3.25	2.33
Sub Region	School	Grade Level	SPF Overall	Achievement	Growth	C&C	Climate
Uptown/North Memphis	KIPP Memphis Collegiate Elementary	Elementary	1.93	1.67	1.50	0.00	3.33
Uptown/North Memphis	KIPP Memphis Collegiate High	Secondary	3.27	2.75	2.89	4.50	4.00
Uptown/North Memphis	KIPP Memphis Collegiate Middle	Middle	2.73	2.00	3.50	0.00	2.67
Uptown/North Memphis	KIPP Memphis Middle Academy	Middle	2.23	2.00	2.25	0.00	2.67
Uptown/North Memphis	Manassas High	Secondary	2.05	2.00	2.33	2.00	1.33
Uptown/North Memphis	Memphis Academy of Health Sciences High	Secondary	3.50	3.75	3.33	3.25	3.67
Uptown/North Memphis	Promise Academy	Elementary	2.73	3.33	1.50	0.00	4.00
Uptown/North Memphis	Springdale Elementary	Elementary	2.97	3.00	2.75	0.00	3.33
Uptown/North Memphis	Vollentine Elementary	Elementary	2.40	3.00	2.00	0.00	2.00
Sub Region	School	Grade Level	SPF Overall	Achievement	Growth	C&C	Climate
Westwood	Chickasaw Middle	Middle	3.00	3.00	4.00	0.00	1.00
Westwood	Double Tree Elementary	Elementary	2.90	3.33	1.75	0.00	4.33
Westwood	Ford Road Elementary	Elementary	2.93	3.67	2.00	0.00	3.33
Westwood	Freedom Preparatory Academy	Secondary	4.46	5.00	3.86	0.00	4.67
Westwood	Freedom Preparatory Academy Elementary	Elementary					5.00
Westwood	Geeter Middle	Middle	1.13	1.33	1.00	0.00	1.00
Westwood	Mitchell High	Secondary	2.69	2.25	3.11	2.75	2.67
Westwood	Westwood High	Secondary	1.87	2.25	2.00	1.25	1.33

Sub Region	School	Grade Level	SPF Overall	Achievement	Growth	C&C	Climate
Whitehaven	A. Maceo Walker Middle	Middle	2.43	2.33	3.25	0.00	1.00
Whitehaven	City University Boys Preparatory	Middle	2.23	2.33	1.25	0.00	4.00
Whitehaven	City University Girls Preparatory	Middle	2.17	2.00	1.25	0.00	4.33
Whitehaven	City University Independence	Secondary	2.80	2.50	2.86	0.00	3.67
Whitehaven	City University School of Liberal Arts	Secondary	2.79	1.75	2.56	4.25	4.33
Whitehaven	Du Bois Elementary Arts & Technology	Elementary	1.40	1.00	1.00	0.00	3.00
Whitehaven	Du Bois High Arts & Technology	Secondary	1.79	1.75	2.22	1.00	2.00
Whitehaven	Du Bois Middle Arts & Technology	Middle	2.07	1.00	2.50	0.00	3.33
Whitehaven	Gardenview Elementary	Elementary	2.40	2.67	1.50	0.00	3.67
Whitehaven	Havenvue Middle	Middle	1.93	1.67	2.00	0.00	2.33
Whitehaven	Holmes Road Elementary	Elementary	1.73	2.00	1.00	0.00	2.67
Whitehaven	J. P. Freeman K-8	Middle	3.70	5.00	1.75	0.00	5.00
Whitehaven	Levi Elementary	Elementary	2.63	2.33	3.25	0.00	2.00
Whitehaven	Manor Lake Elementary	Elementary	2.00	2.67	1.00	0.00	2.67
Whitehaven	Oakshire Elementary	Elementary	1.90	1.33	1.25	0.00	4.33
Whitehaven	Robert R. Church Elementary	Elementary	1.50	1.00	1.25	0.00	3.00
Whitehaven	Southern Avenue Charter	Elementary	2.13	2.67	1.00	0.00	3.33
Whitehaven	Westhaven Elementary	Elementary	3.47	3.67	4.00	0.00	2.00
Whitehaven	Whitehaven Elementary	Elementary	3.40	3.67	3.50	0.00	2.67
Whitehaven	Whitehaven High	Secondary	4.05	4.00	4.67	3.75	2.67
Whitehaven	Winchester Elementary	Elementary	1.20	1.00	1.00	0.00	2.00

Appendix B: Charter Operations Score Card Summary Scores

<i>School</i>	Total Score	Benefits Average	Federal Programs Average	Finance & Audits Average	Health Services Average	Human Resources Average	Special Education Average	Student Info Average	Student Services Average	Research Average
Aspire East Academy	4.60	5.00	5.00	4.50	4.20	5.00	3.29	4.83	5.00	N/A
Arrow Academy	4.82	5.00	5.00	4.43	5.00	5.00	4.33	4.83	5.00	4.00
Aurora Collegiate	4.85	5.00	5.00	5.00	4.33	5.00	4.43	5.00	5.00	4.00
Circles of Success	4.27	5.00	3.67	4.57	3.00	5.00	3.29	4.67	5.00	4.00
City University Liberal Arts	4.55	5.00	5.00	3.86	5.00	5.00	2.71	4.86	5.00	4.00
City Boys Prep	4.10	5.00	5.00	3.64	5.00	1.00	3.29	4.86	5.00	3.00
City Girls Prep	4.29	5.00	5.00	4.57	5.00	1.00	3.86	4.86	5.00	4.00
City University Independence	3.99	5.00	5.00	3.71	5.00	1.00	2.33	4.86	5.00	5.00
DuBois Elem Arts/Tech	4.17	5.00	5.00	3.50	2.33	5.00	2.71	4.83	5.00	2.00
DuBois Middle Arts/Tech	4.23	5.00	5.00	3.43	1.80	5.00	3.86	4.71	5.00	2.00
DuBois High Arts/Tech	3.67	5.00	5.00	3.29	1.80	1.00	3.29	5.00	5.00	4.00
DuBois Elem Entrepreneurship	4.14	5.00	5.00	3.43	1.00	5.00	3.86	4.83	5.00	4.00
DuBois Middle Leadership/Public Policy	4.33	5.00	5.00	3.36	4.20	5.00	3.29	4.29	4.50	4.00
DuBois High Leadership/Public Policy	3.73	5.00	5.00	3.21	4.20	1.00	3.86	4.57	3.00	4.00
Freedom Prep Elem	3.96	5.00	3.67	3.00	2.33	5.00	3.86	3.83	5.00	N/A
Freedom Prep	3.36	5.00	3.67	4.64	1.00	1.00	2.71	3.83	5.00	4.00
Goodwill Excel Center	4.10	5.00	3.67	3.79	5.00	5.00	1.57	3.80	5.00	5.00
Granville T. Woods	4.21	5.00	3.67	3.86	4.33	5.00	3.00	3.83	5.00	2.00
Grizzlies Academy	4.49	5.00	5.00	4.93	5.00	5.00	3.29	4.71	3.00	4.00
KIPP Memphis Collegiate Elem	4.36	5.00	5.00	4.64	5.00	5.00	2.71	4.50	3.00	4.00
KIPP Memphis Collegiate Middle	3.54	5.00	5.00	3.43	4.20	1.00	2.71	4.00	3.00	2.00
KIPP Memphis Academy Middle	4.26	5.00	5.00	4.21	5.00	1.00	4.43	4.43	5.00	4.00
KIPP Memphis Collegiate High	3.40	5.00	5.00	4.57	2.60	1.00	1.57	4.43	3.00	4.00
Leadership Prep	4.55	5.00	3.67	4.64	4.20	5.00	3.86	5.00	5.00	4.00
MAHS Middle	4.68	5.00	5.00	4.57	5.00	5.00	3.29	4.57	5.00	4.00
MAHS High	4.61	5.00	5.00	4.57	5.00	5.00	2.71	4.57	5.00	4.00
MASE	4.02	5.00	3.67	3.93	5.00	1.00	3.86	4.71	5.00	4.00
MBA Elem	3.70	5.00	5.00	5.00	2.33	1.00	1.57	4.67	5.00	4.00
MBA Middle	4.06	5.00	3.67	4.79	2.60	5.00	1.57	4.86	5.00	4.00
MBA High	3.46	5.00	3.67	4.21	1.80	1.00	2.14	4.86	5.00	4.00
Memphis College Prep	4.71	5.00	5.00	4.86	4.33	5.00	3.86	4.67	5.00	1.00
Memphis Delta Prep	4.06	5.00	3.67	4.50	1.80	5.00	2.71	4.83	5.00	N/A
Memphis Rise Academy	4.25	5.00	3.67	4.71	2.60	5.00	3.86	4.14	5.00	5.00
Memphis School of Excellence	4.85	5.00	5.00	4.50	5.00	5.00	4.33	5.00	5.00	4.00
Memphis STEM Academy	4.11	5.00	3.67	4.50	2.33	5.00	2.71	4.67	5.00	N/A
Nexus STEM Academy Middle	3.46	5.00	5.00	3.50	1.00	1.00	3.29	3.86	5.00	N/A
Power Center Elem	3.73	5.00	5.00	3.22	3.40	1.00	2.71	4.50	5.00	4.00
Power Center Middle	3.44	5.00	3.67	4.89	1.00	1.00	2.71	4.29	5.00	4.00
Power Center High	3.20	5.00	3.67	3.11	1.00	1.00	2.71	4.14	5.00	5.00
Promise Academy	4.03	5.00	5.00	4.57	4.33	1.00	3.00	4.33	5.00	2.00
Soulsville	4.38	5.00	5.00	4.00	5.00	5.00	3.29	4.71	3.00	5.00
Southern Ave Elem	4.46	5.00	5.00	4.64	3.67	5.00	2.71	4.67	5.00	4.00
STAR Academy	4.38	5.00	5.00	4.71	2.33	5.00	3.86	4.17	5.00	4.00
Veritas	3.81	5.00	5.00	3.11	1.80	5.00	3.29	4.29	3.00	4.00
Vision Prep	4.25	5.00	5.00	4.93	4.33	1.00	4.43	4.33	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78

Appendix C: Data Calculation Notes

Student Membership Overtime Notes

[Student Membership Overtime](#) page 6 calculation notes. The data used for 2014-15 through 2017-18 for the ASD was the same Period 2 ADA/ADM State reports (EIS system). The membership counts were from the Total K-12 Membership line. The data used for 2014-15 through 2016-17 for SCS was the same Period 2 ADA/ADM State reports (EIS system). The numbers used for the SCS membership for 2017-18 was directly from PowerSchool because of an issue with data loading correctly to the State EIS system. The total counts in the chart are rounded to the nearest 100. Below is a chart that shows the report date for each membership/enrollment report and a sample report that was used.

Total K-12 Reporting Period 2 Student Membership from State ADA/ADM				
	2014-15	2015-16	2016-17	2017-18
ASD	8/27/2016	7/7/2016	11/2/2016	10/11/2017
SCS	6/6/2015	3/26/2016	2/7/2017	10/9/2017

Director's Monthly Membership/Attendance Report

Shelby County (792)

School Name: District Level, School Year: 2016

Report Period: 2

Current as of: 2/7/2017 5:00:07 AM

Run Date: 2/7/2017 8:16:19 AM

Grade	Net Enrollment			End of Month	ADA	ADM
	Male	Female	Total	Membership		
K	4,640	4,400	9,040	8,835	8,282.7663	8,645.5876
01	4,547	4,337	8,884	8,458	7,898.1729	8,252.9678
02	4,540	4,453	8,993	8,604	8,065.6426	8,395.7428
03	4,635	4,536	9,171	8,799	8,277.8173	8,593.4821
04	4,585	4,420	9,005	8,618	8,177.5533	8,492.0714
05	4,413	4,283	8,696	8,288	7,803.1800	8,087.9970
06	3,974	3,915	7,889	7,438	6,943.9342	7,157.3562
07	3,922	3,866	7,788	7,456	6,824.1048	7,079.2060
08	3,992	3,900	7,892	7,417	6,851.3251	7,105.5199
09	4,491	4,307	8,798	8,327	7,533.5697	8,054.7077
10	4,135	4,081	8,216	7,694	6,980.7276	7,441.5629
11	3,600	3,980	7,580	7,175	6,553.5851	6,974.4632
12	3,633	3,795	7,428	7,035	6,327.7586	6,739.6193
Total K-12	55,107	54,273	109,380	104,144	96,520.1381	101,020.2843
N	1,216	594	1,810	2,009	1,820.8071	1,945.7104
Total K-12,N	56,323	54,867	111,190	106,153	98,340.9452	102,965.9948

School Performance Framework Rubric

The percentages for the Achievement Category and the Growth Category on both the K8 and K12 frameworks used actual test counts to calculate the percentages. The quintiles were created based on the percentages/scores of only Shelby County Schools. More details and FAQs for the School Performance Scorecard will be available at www.scsk12.org by February 1, 2018.

SPF - Working Rubric for 1617 School-Year												
SPF	Category	Measure	1		2		3		4		5	
			Range		Range		Range		Range		Range	
K8	Achievement	ELA On Track Plus Mastered Rate	0.0%	8.8%	8.9%	13.3%	13.4%	17.7%	17.8%	24.1%	24.2%	100.0%
K8	Achievement	Math On Track Plus Mastered Rate	0.0%	10.0%	10.1%	15.2%	15.3%	20.1%	20.2%	29.5%	29.6%	100.0%
K8	Achievement	Science Proficiency Plus Advanced Rate	0.0%	22.5%	22.6%	31.4%	31.5%	40.0%	40.1%	50.0%	50.1%	100.0%
K8	Achievement	Social Studies On Track Plus Mastered Rate										
K8	Growth	TVAAS Composite	1	1	2	2	3	3	4	4	5	5
K8	Growth	TVAAS Literacy	1	1	2	2	3	3	4	4	5	5
K8	Growth	TVAAS Numeracy	1	1	2	2	3	3	4	4	5	5
K8	Growth	TVAAS Science	1	1	2	2	3	3	4	4	5	5
K8	Growth	TVAAS Social Studies	1	1	2	2	3	3	4	4	5	5
K8	Growth	ELA Reduction in Below Rate										
K8	Growth	Math Reduction in Below Rate										
K8	Growth	Science Reduction in Below Basic Rate										
K8	Growth	Social Studies Reduction in Below Rate										
K8	Climate	Attendance	0.0%	93.1%	93.2%	94.2%	94.3%	95.0%	95.1%	96.0%	96.1%	100.0%
K8	Climate	Suspension Rate	NA	32.5%	32.4%	16.3%	16.2%	8.9%	8.8%	3.7%	3.6%	0.0%
K8	Climate	Expulsion Rate	NA	0.93%	0.92%	0.42%	0.41%	0.25%	0.24%	0.01%	0.00%	0.00%
K12	Achievement	ELA On Track Plus Mastered Rate	0.0%	5.7%	5.8%	10.7%	10.8%	15.5%	15.6%	21.6%	21.7%	100.0%
K12	Achievement	Math On Track Plus Mastered Rate	0.0%	0.6%	0.7%	3.2%	3.3%	3.9%	4.0%	10.2%	10.3%	100.0%
K12	Achievement	Science Proficiency Plus Advanced Rate	0.0%	15.3%	15.4%	20.5%	20.6%	26.3%	26.4%	41.8%	41.9%	100.0%
K12	Achievement	Social Studies On Track Plus Mastered Rate	0.0%	1.9%	2.0%	5.3%	5.4%	12.2%	12.3%	20.0%	20.1%	100.0%
K12	Growth	TVAAS Composite	1	1	2	2	3	3	4	4	5	5
K12	Growth	TVAAS Literacy	1	1	2	2	3	3	4	4	5	5
K12	Growth	TVAAS Numeracy	1	1	2	2	3	3	4	4	5	5
K12	Growth	TVAAS Science	1	1	2	2	3	3	4	4	5	5
K12	Growth	TVAAS Social Studies	1	1	2	2	3	3	4	4	5	5
K12	Growth	ELA Reduction in Below Rate	99.0	2.7	2.6	-1.6	-1.7	-5.8	-5.9	-12.0	-12.1	-99.0
K12	Growth	Math Reduction in Below Rate	99.0	2.7	2.6	-1.6	-1.7	-5.8	-5.9	-12.0	-12.1	-99.0
K12	Growth	Science Reduction in Below Basic Rate	99.0	2.7	2.6	-1.6	-1.7	-5.8	-5.9	-12.0	-12.1	-99.0
K12	Growth	Social Studies Reduction in Below Rate	99.0	2.7	2.6	-1.6	-1.7	-5.8	-5.9	-12.0	-12.1	-99.0
K12	C&C	Graduation Rate (Lag Year)	0.0%	67.9%	68.0%	76.1%	76.2%	85.9%	86.0%	95.1%	95.2%	100.0%
K12	C&C	Graduation Rate Improvement (Lag Year)	-100.0	-2.7	-2.6	0.5	0.6	3.9	4.0	7.6	7.7	100.0
K12	C&C	ACT Composite Score (Lag Year)	0.0	14.6	14.7	15.7	15.8	17.1	17.2	18.6	18.7	36.0
K12	C&C	Post Secondary Enrollment (Lag Year)	0%	41%	42%	49%	50%	66%	67%	74%	75%	100%
K12	Climate	Attendance	0.0%	88.3%	88.4%	91.6%	91.7%	93.7%	93.8%	96.2%	96.3%	100.0%
K12	Climate	Suspension Rate	NA	65.6%	65.5%	39.9%	39.8%	28.7%	28.6%	18.3%	18.2%	0.0%
K12	Climate	Expulsion Rate	NA	2.67%	2.66%	1.79%	1.78%	1.02%	1.01%	0.16%	0.15%	0.00%

Note: Graduation Rate Improvement will recode into a Level 5 if a 95%+ graduation rate is met.

Appendix D: Charter School Summary Pages

Elementary & Middle

[Arrow Academy of Excellence](#)
[Aspire East Academy](#)
[Aurora Collegiate Academy](#)
[Circles of Success Learning Academy](#)
[City University Boys Preparatory](#)
[City University Girls Preparatory](#)
[DuBois Elementary School of Arts & Technology](#)
[DuBois Elementary School of Entrepreneurship](#)
[DuBois Middle School of Arts & Technology](#)
[DuBois Middle School of Leadership & Public Policy](#)
[Granville T. Woods Academy of Innovation](#)
[KIPP Memphis Academy Middle School](#)
[KIPP Memphis Collegiate Elementary](#)
[KIPP Memphis Collegiate Middle](#)
[Leadership Prep Charter School](#)
[Memphis Academy of Health Sciences \(MAHS\) Middle](#)
[Memphis Business Academy \(MBA\) Elementary](#)
[Memphis Business Academy \(MBA\) Middle](#)
[Memphis College Preparatory](#)
[Memphis Delta Preparatory](#)
[Memphis Grizzlies Preparatory Academy](#)
[Memphis RISE Academy](#)
[Memphis STEM Academy](#)
[Nexus STEM Academy Middle School](#)
[Power Center Academy Elementary](#)
[Power Center Academy Middle](#)
[Promise Academy Hollywood](#)
[Southern Avenue Charter School](#)
[STAR Academy](#)
[Veritas College Preparatory](#)
[Vision Preparatory Charter School](#)

Secondary

[City University School of Independence](#)
[City University School of Liberal Arts](#)
[DuBois High School of Arts & Technology](#)
[DuBois High School of Leadership & Public Policy](#)
[Memphis Goodwill EXCEL Center](#)
[Freedom Preparatory Academy](#)
[KIPP Memphis Collegiate High](#)
[Memphis Academy of Health Sciences \(MAHS\) High](#)
[Memphis Academy of Science & Engineering \(MASE\)](#)
[Memphis Business Academy \(MBA\) High](#)
[Memphis School of Excellence](#)
[Power Center Academy High](#)
[The Soulsville Charter School](#)



2017 Charter School Summary

Arrow Academy of Excellence Elementary

645 Semmes Street, Memphis, TN 38111

(901) 207-1891 | School Administrator/Principal: Dr. Andrea Mayfield

Sub-region: Orange Mound

School Hours: 8:00 AM - 3:00 PM

School Information

First Year of Operation: 2013
 2017-18 Grades Served: K-3
 Extracurricular Activities: Parent Teacher Organization

To view more information on Arrow Academy, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
6.2%	6.2%	92.6%	88.9%	3.7%	8.6%	0.0%	1.2%	1.2%	1.2%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

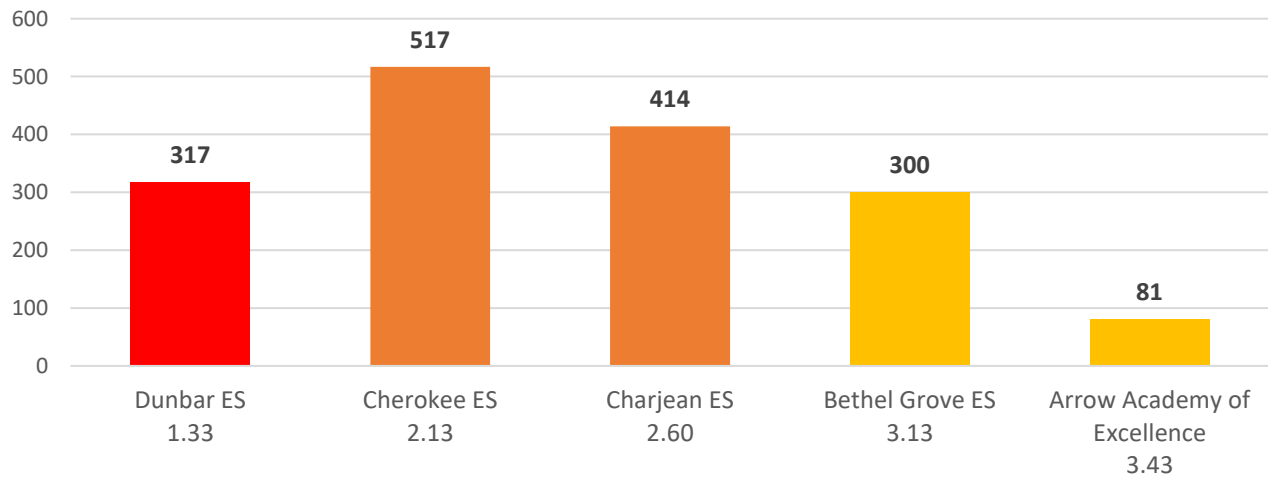
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.

**2016-17
 School
 Performance
 Framework Score
 3.43**

Orange Mound Elementary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF

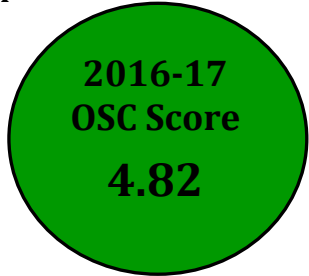


Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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K-8 Schools in the Orange Mound Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF
Dunbar Elementary	317	1.33	1.33	1.00	2.00
Cherokee Elementary	517	2.13	2.67	1.00	3.33
Charjean Elementary	414	2.60	2.33	2.00	4.33
Bethel Grove Elementary	300	3.13	4.00	2.00	3.67
Arrow Academy of Excellence	81	3.43	3.33	3.25	4.00

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Arrow Academy of Excellence Elementary's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	2016-17 Operations Score Card Average Scores									
	Total Score	Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Arrow Academy	4.82	5.00	5.00	4.43	5.00	5.00	4.33	4.83	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Aspire East Academy

6870 Winchester Road, Memphis, TN 38115

(901) 567-7086 | Principal: Monique Cincore

Sub-region: Hickory Hill

School Hours: 8:00 AM - 3:30 PM M-Th, 8 AM - 1:30 PM Fri.

School Information

First Year of Operation:	2016
2017-18 Grades Served:	K-2
Extracurricular Activities:	Dance and Parent Advisory Council

To view more information on Aspire East, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
8.9%	5.9%	88.1%	88.1%	1.0%	11.9%	0.0%	1.0%	0.0%	0.0%

Academic Performance

Aspire East Academy did not have state tested grades during the 2016-17 school year. As a result, they do not have a School Performance Framework score.

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Aspire East Academy's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Aspire East Academy	4.60	5.00	5.00	4.50	4.20	5.00	3.29	4.83	5.00	N/A
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Aurora Collegiate Academy Elementary

3804 Given Ave, Memphis, TN 38122

(901) 249-4615 | Executive Director: Grant Monda

Sub-region: Jackson/Treadwell

School Hours: 7:30 AM - 3:30 PM

School Information

First Year of Operation: 2012

2017-18 Grades Served: K-5

Extracurricular Activities: After School Tutoring, Parent Meetings, and Afterschool Care until 7:00 pm (provided by The Boys and Girls Club of Memphis- located on the same property)

To view more information on Aurora Collegiate Academy, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
33.7%	5.8%	93.8%	35.9%	2.5%	60.9%	0.7%	0.4%	0.4%	0.0%

Academic Performance

**2016-17
School
Performance
Framework Score
3.30**

The SCS School Performance Framework (SPF) is a tool that:

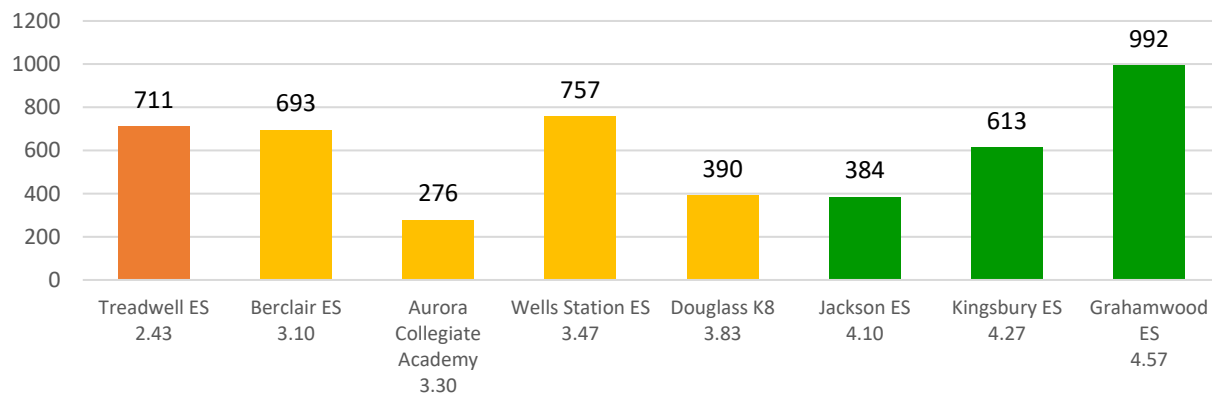
- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.

Jackson/Treadwell Elementary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 - 1.99	Fair	2 - 2.99	Good	3 - 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



	Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Elementary Schools in the Jackson/Treadwell Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF			
Treadwell ES	711	2.43	2.67	1.75	3.33			
Berclair ES	693	3.10	3.33	2.75	3.33			
Aurora Collegiate Academy	276	3.30	4.00	2.75	3.00			
Wells Station ES	757	3.47	3.00	3.50	4.33			
Douglass K8	390	3.83	4.33	4.25	2.00			
Jackson ES	384	4.10	4.33	3.75	4.33			
Kingsbury ES	613	4.27	4.33	4.50	3.67			
Grahamwood ES	992	4.57	5.00	4.25	4.33			

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Aurora Collegiate Academy Elementary's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Aurora Collegiate	4.85	5.00	5.00	5.00	4.33	5.00	4.43	5.00	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Circles Of Success Learning Academy (COSLA)

867 S. Parkway E., Memphis, TN 38106
 (901) 322-7978 | Executive Director/Principal: Sheri Catron Cooper
 Sub-region: South Memphis
School Hours: Please contact the school for more information.

School Information

First Year of Operation: 2003
2017-18 Grades Served: K-5
Extracurricular Activities: Please contact the school for more information.

To view more information on COSLA, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
0.0%	2.9%	88.7%	98.7%	0.0%	1.3%	0.0%	0.0%	0.0%	0.0%

Academic Performance

**2016-17
 School
 Performance
 Framework Score
 3.60**

The SCS School Performance Framework (SPF) is a tool that:

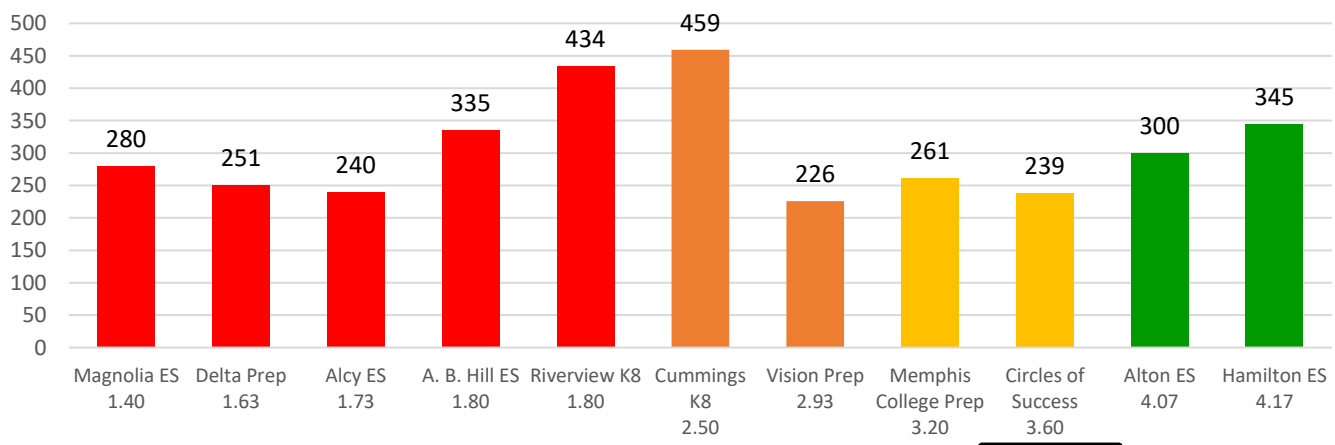
- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.

South Memphis Elementary Enrollment and Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF

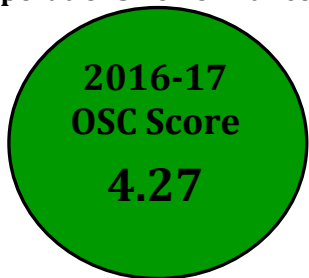


Needs Improvement 1 – 1.99 Fair 2 – 2.99 Good 3 – 3.99 Excellent 4 - 5

Elementary Schools in the South Memphis Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF
Magnolia ES	280	1.40	1.33	1.00	2.33
Memphis Delta Prep	251	1.63	1.00	1.25	3.67
Alcy ES	240	1.73	1.67	1.00	3.33
A. B. Hill ES	335	1.80	1.67	2.00	1.67
Riverview K8	434	1.80	1.33	2.50	1.33
Cummings K8	459	2.50	2.33	2.75	2.33
Vision Prep	226	2.93	3.00	2.50	3.67
Memphis College Prep	261	3.20	2.33	4.50	2.33
Circles of Success	239	3.60	4.67	2.00	4.67
Alton ES	300	4.07	3.33	4.50	4.67
Hamilton ES	345	4.17	4.00	4.75	3.33

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Circles Of Success Learning Academy (COSLA)'s total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Circles of Success	4.27	5.00	3.67	4.57	3.00	5.00	3.29	4.67	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

City University School Boys Preparatory

1475 East Shelby Drive, Memphis, TN 38116

(901) 775-2219 | Principal: Felicia Hartsfield

Sub-region: Whitehaven

School Hours: 8:00 AM - 3:45 PM

School Information

First Year of Operation: 2009

2017-18 Grades Served: 6-8

Extracurricular Activities: Boy Scouts, Bridges, National Flight Academy, Intramural Sports, Student Government, the National Junior Honor Society, and a host of other student clubs and organizations.

To view more information on City University Boys Prep, visit www.scsk12.org/schools_search_for_the_school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
2.9%	8.8%	91.2%	94.1%	0.0%	5.9%	0.0%	0.0%	0.0%	0.0%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

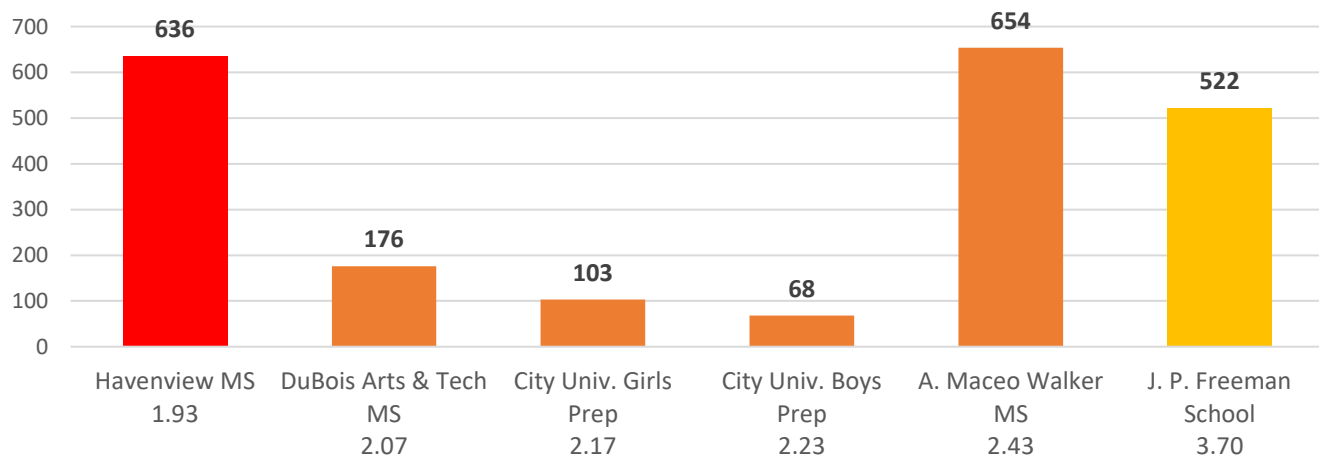
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.

**2016-17
School
Performance
Framework Score
2.23**

Whitehaven Enrollment and Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



	Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Middle Schools in the Whitehaven Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF			
Havenview MS	636	1.93	1.67	2.00	2.33			
DuBois Arts & Tech MS	176	2.07	1.00	2.50	3.33			
City Univ. Girls Prep	103	2.17	2.00	1.25	4.33			
City Univ. Boys Prep	68	2.23	2.33	1.25	4.00			
A. Maceo Walker MS	654	2.43	2.33	3.25	1.00			
J. P. Freeman School	522	3.70	5.00	1.75	5.00			

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows City University School Boys Preparatory's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	2016-17 Operations Score Card Average Scores									
	Total Score	Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
City Boys Prep	5.00	5.00	5.00	5.00	5.00	5.00	Null	5.00	5.00	5.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

City University School Girls Preparatory

1475 East Shelby Drive, Memphis, TN 38116
 (901) 775-2219 | Principal: Felicia Hartsfield
 Sub-region: Whitehaven
School Hours: 8:00 AM - 3:45 PM

School Information

First Year of Operation: 2013
2017-18 Grades Served: 6-8
Extracurricular Activities: Girl Scouts, Bridges, National Flight Academy, Intramural Sports, Student Government, the National Junior Honor Society, and a host of other student clubs and organizations.

To view more information on City University Girls Prep, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

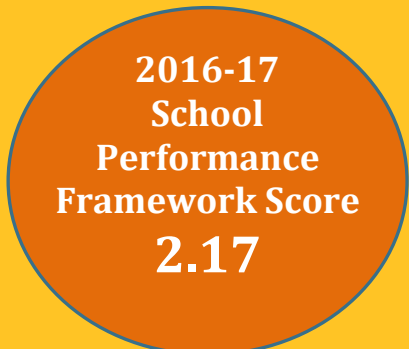
EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
1.0%	3.9%	96.1%	95.1%	0.0%	3.9%	1.0%	0.0%	0.0%	0.0%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

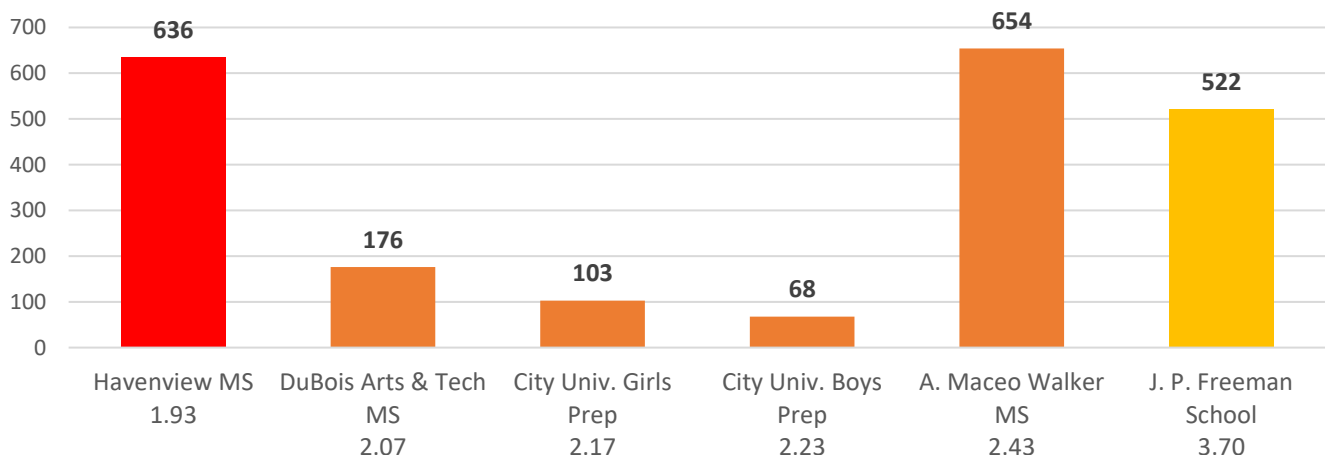
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.



Whitehaven Enrollment and Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



	Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Middle Schools in the Whitehaven Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF			
Havenview MS	636	1.93	1.67	2.00	2.33			
DuBois Arts & Tech MS	176	2.07	1.00	2.50	3.33			
City Univ. Girls Prep	103	2.17	2.00	1.25	4.33			
City Univ. Boys Prep	68	2.23	2.33	1.25	4.00			
A. Maceo Walker MS	654	2.43	2.33	3.25	1.00			
J. P. Freeman School	522	3.70	5.00	1.75	5.00			

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows City University School Girls Preparatory's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
City Girls Prep	4.29	5.00	5.00	4.57	5.00	1.00	3.86	4.86	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Du Bois Elementary School of Arts & Technology

817 Brownlee Dr., Memphis, TN 38116
 (901) 801-6164 | Principal: Angela Holloway
 Sub-region: Whitehaven
School Hours: Contact the school for hours.

School Information

First Year of Operation: 2013
2017-18 Grades Served: K-5
Extracurricular Activities: Please contact the school for more information.

To view more information on DuBois Elementary School of Arts & Technology, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
0.3%	7.3%	97.6%	98.3%	0.0%	1.4%	0.3%	0.0%	0.0%	0.0%

Academic Performance

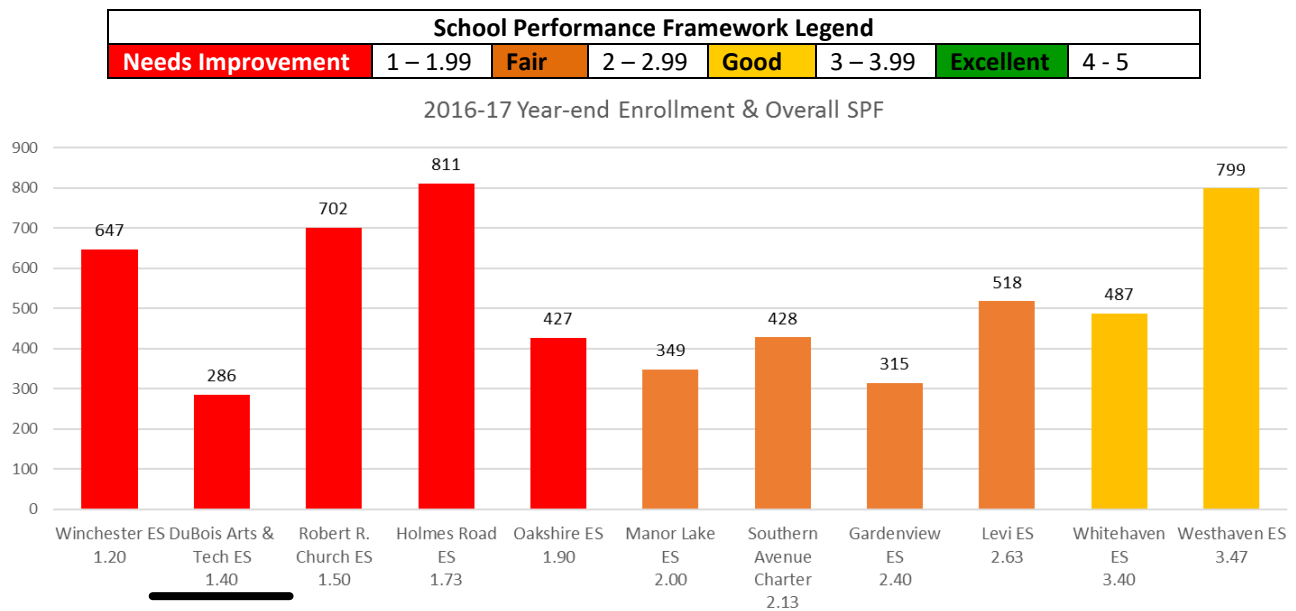
The SCS School Performance Framework (SPF) is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.

**2016-17
School
Performance
Framework Score
1.40**

Whitehaven Enrollment and Overall School Performance Comparisons



	Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Elementary Schools in the Whitehaven Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF			
Winchester ES	647	1.20	1.00	1.00	2.00			
DuBois Arts & Tech ES	286	1.40	1.00	1.00	3.00			
Robert R. Church ES	702	1.50	1.00	1.25	3.00			
Holmes Road ES	811	1.73	2.00	1.00	2.67			
Oakshire ES	427	1.90	1.33	1.25	4.33			
Manor Lake ES	349	2.00	2.67	1.00	2.67			
Southern Avenue Charter	428	2.13	2.67	1.00	3.33			
Gardenview ES	315	2.40	2.67	1.50	3.67			
Levi ES	518	2.63	2.33	3.25	2.00			
Whitehaven ES	487	3.40	3.67	3.50	2.67			
Westhaven ES	799	3.47	3.67	4.00	2.00			

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Du Bois Elementary School of Arts & Technology's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
DuBois Arts & Technology ES	4.17	5.00	5.00	3.50	2.33	5.00	2.71	4.83	5.00	2.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Du Bois Elementary School of Entrepreneurship

8800 Winchester, Memphis, TN 38125
 9017515776 | Principal: Audrey Hudson
 Sub-region: Southeast/Southwind
School Hours: 8:00 AM - 3:30 PM

School Information

First Year of Operation: 2013
2017-18 Grades Served: K-5
Extracurricular Activities: Parent-Teacher Association, DuBois Choir, DuBois Dancing Dolls, Guys in Ties, Girls in Pearls, Yearbook Club, DuBois Drill Team and Future Entrepreneurial Club

To view more information about DuBois Elementary School of Entrepreneurship, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
1.7%	3.8%	86.3%	89.4%	0.0%	10.2%	0.3%	0.3%	0.0%	0.3%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

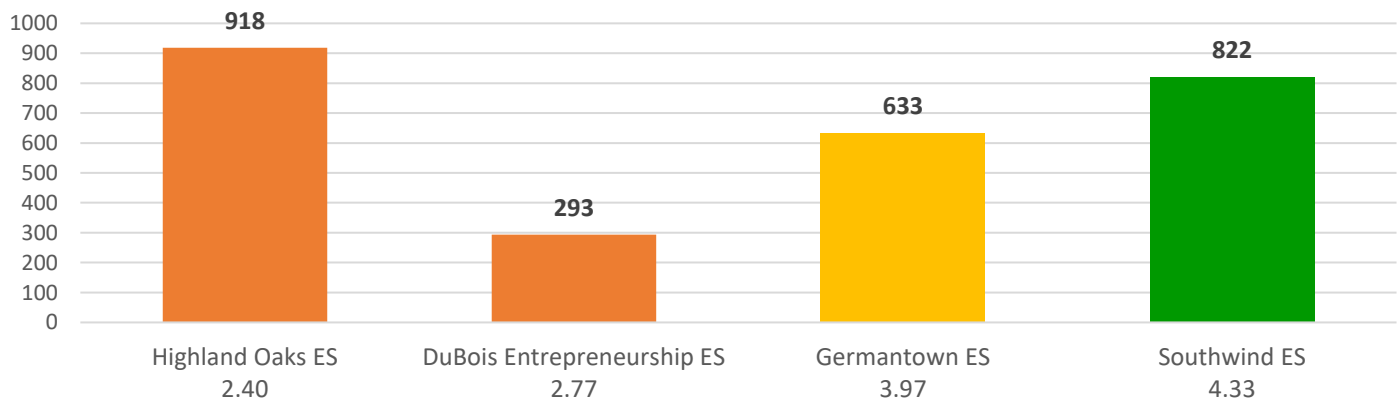
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.



Southeast/Southwind Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Elementary Schools in the Southeast/Southwind Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF
Highland Oaks ES	918	2.40	3.33	1.00	3.33
DuBois Entrepreneurship ES	293	2.77	3.33	1.75	3.67
Germantown ES	633	3.97	4.67	2.75	5.00
Southwind ES	822	4.33	4.67	4.00	4.33

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Du Bois Elementary School of Entrepreneurship's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
DuBois Entrepreneurship ES	4.14	5.00	5.00	3.43	1.00	5.00	3.86	4.83	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Du Bois Middle School of Arts & Technology

817 Brownlee Dr., Memphis, TN 38116
 (901) 801-6171 | Principal: Michael Greene
 Sub-region: Whitehaven
School Hours: Contact the school for hours.

School Information

First Year of Operation: 2013
2017-18 Grades Served: 6-8
Extracurricular Activities: Contact the school for more information.

To view more information on DuBois Middle School of Arts & Technology, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

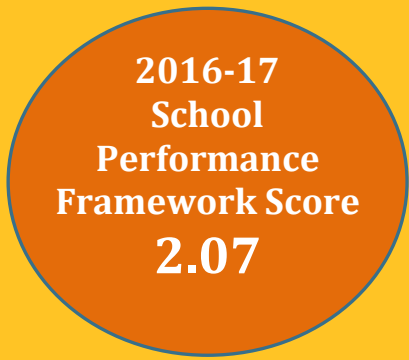
EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
0.6%	18.2%	97.2%	97.7%	2.3%	0.0%	0.6%	0.6%	0.0%	0.0%

Academic Performance

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- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

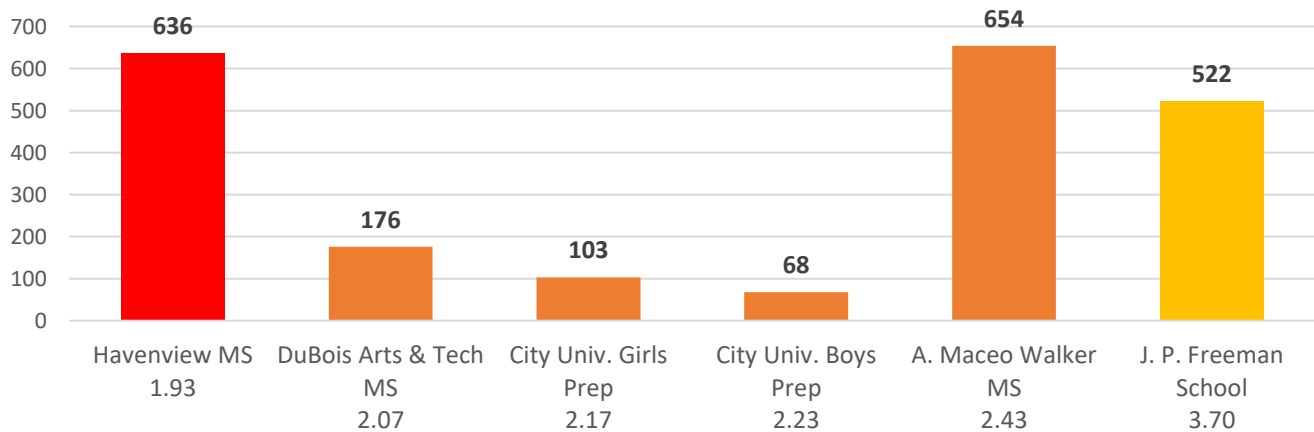
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.



Whitehaven Middle School Enrollment and Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 – 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Middle Schools in the Whitehaven Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF
Havenview MS	636	1.93	1.67	2.00	2.33
DuBois Arts & Tech MS	176	2.07	1.00	2.50	3.33
City Univ. Girls Prep	103	2.17	2.00	1.25	4.33
City Univ. Boys Prep	68	2.23	2.33	1.25	4.00
A. Maceo Walker MS	654	2.43	2.33	3.25	1.00
J. P. Freeman School	522	3.70	5.00	1.75	5.00

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Du Bois Middle School of Arts & Technology's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	2016-17 Operations Score Card Average Scores									
	Total Score	Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
DuBois Arts & Technology MS	4.23	5.00	5.00	3.43	1.80	5.00	3.86	4.71	5.00	2.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Du Bois Middle School of Leadership & Public Policy

8146 E Shelby Dr., Memphis, TN 38125
 (901) 334-1252 | Principal: Angela Rowe-Jackson
 Sub-region: Southeast/Southwind
School Hours: Contact the school for hours.

School Information

First Year of Operation: 2014
2017-18 Grades Served: 6-8
Extracurricular Activities: Please contact the school for more information.

To view more information on DuBois Middle School of Leadership & Public Policy, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
3.8%	13.1%	83.1%	86.9%	0.6%	11.9%	0.6%	0.0%	0.0%	0.0%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

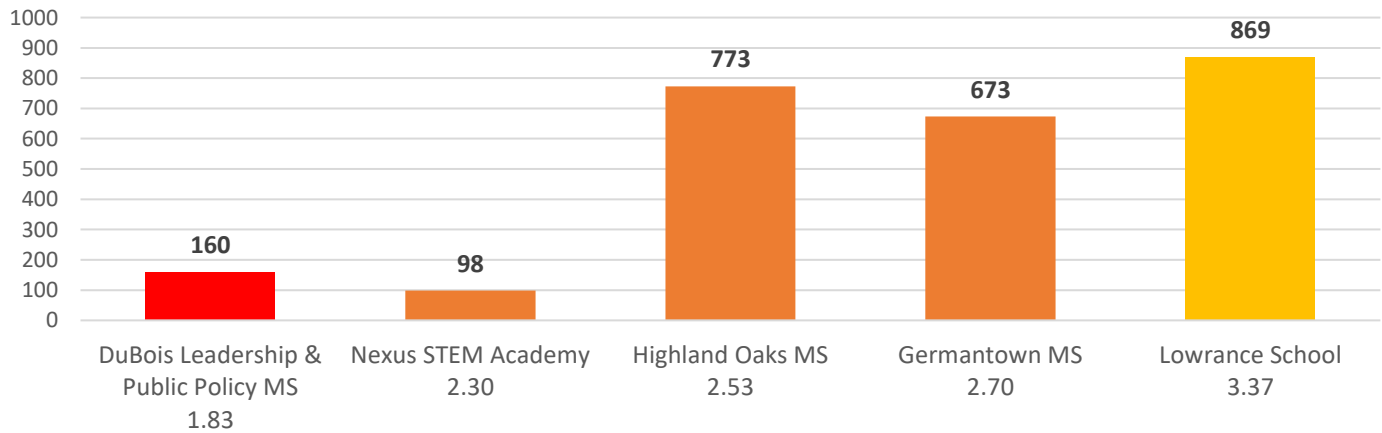
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.



Southeast/Southwind Middle School Enrollment and Overall School Performance Comparisons

School Performance Framework Legend			
Needs Improvement	1 – 1.99	Fair	2 – 2.99
		Good	3 – 3.99
		Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Middle Schools in the Southeast/Southwind Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF
DuBois Leadership & Public Policy MS	160	1.83	1.33	1.25	4.00
Nexus STEM Academy	98	2.30	3.33	1.25	2.33
Highland Oaks MS	773	2.53	3.00	2.00	2.67
Germantown MS	673	2.70	3.67	1.25	3.67
Lowrance School	869	3.37	3.67	2.75	4.00

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



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School	2016-17 Operations Score Card Average Scores									
	Total Score	Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
DuBois Leadership & Public Policy MS	4.33	5.00	5.00	3.36	4.20	5.00	3.29	4.29	4.50	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Granville T. Woods Academy of Innovation

3824 Austin Peay Hwy, Memphis, TN 38128

Phone: (901) 800-1209 | Chief Academic Officer: Effie Jenkins Smith

Sub-region: Raleigh

School Hours: 7:30 AM – 4:00 PM (K-2 dismiss at 3:30 PM; 3-8 dismiss at 4:00 PM)

School Information

First Year of Operation: 2015

2017-18 Grades Served: K-8

Extracurricular Activities: Chess, Strings, Choir, Poetry, 4-H, Dance, Cheer, Basketball, and Track & Field

To view more information on Granville T. Woods Academy, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
3.3%	6.7%	87.6%	93.8%	1.4%	5.7%	0.0%	1.0%	0.0%	0.0%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

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- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

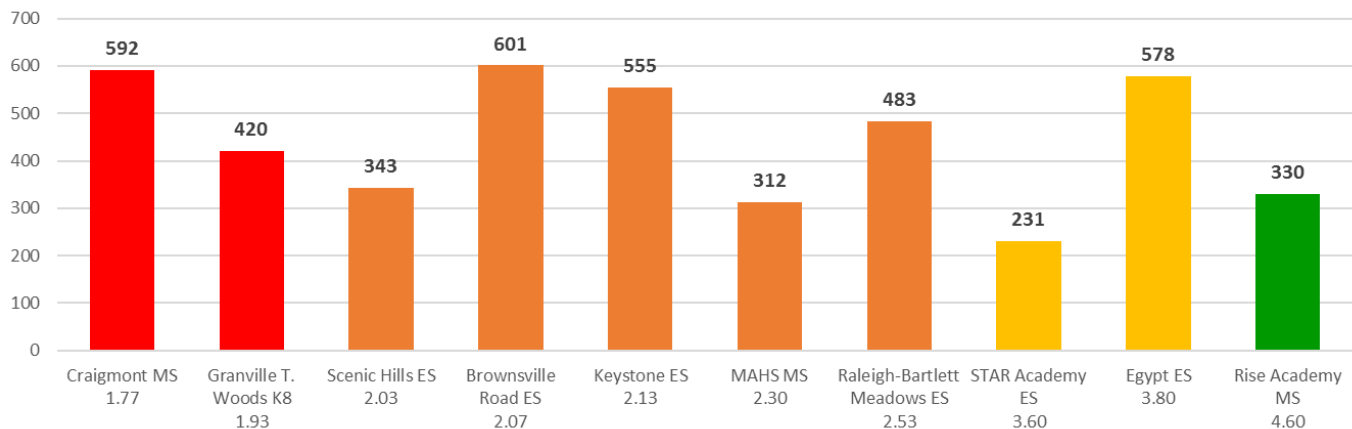
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.

**2016-17
School
Performance
Framework Score
1.93**

Raleigh Elementary & Middle Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Elementary & Middle Schools in the Raleigh Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF
Scenic Hills ES	343	2.03	2.33	1.25	3.00
Brownsville Road ES	601	2.07	2.33	1.00	3.67
Keystone ES	555	2.13	2.00	2.50	1.67
Raleigh-Bartlett Meadows ES	483	2.53	1.33	3.50	3.00
STAR Academy ES	231	3.60	3.67	3.00	4.67
Egypt ES	578	3.80	4.33	3.50	3.33
Craigmont MS	592	1.77	1.67	1.25	3.00
Granville T. Woods K8	420	1.93	1.33	1.00	5.00
MAHS MS	312	2.30	1.67	2.25	3.67
Memphis Rise Academy MS	330	4.60	4.67	5.00	3.67

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Granville T. Woods Academy of Innovation's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Granville T. Woods Academy	4.21	5.00	3.67	3.86	4.33	5.00	3.00	3.83	5.00	2.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

KIPP Memphis Academy Middle

2110 Howell Ave, Memphis, TN 38108
 (901) 791-9793 | Principal: Andrea Criollo
 Sub-region: Uptown/N. Memphis
School Hours: 7:30 AM - 4:00 PM

School Information

First Year of Operation: 2012
2017-18 Grades Served: 5-8
Extracurricular Activities: Football, basketball, soccer, track, fitness, cheerleading, gardening, sewing, and more! Students experience Spanish, choir, character building, community garden, field lessons and sports.

To view more information on KIPP Memphis Academy Middle, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
3.2%	9.7%	94.6%	91.2%	1.9%	6.7%	0.0%	0.3%	0.0%	0.5%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

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- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

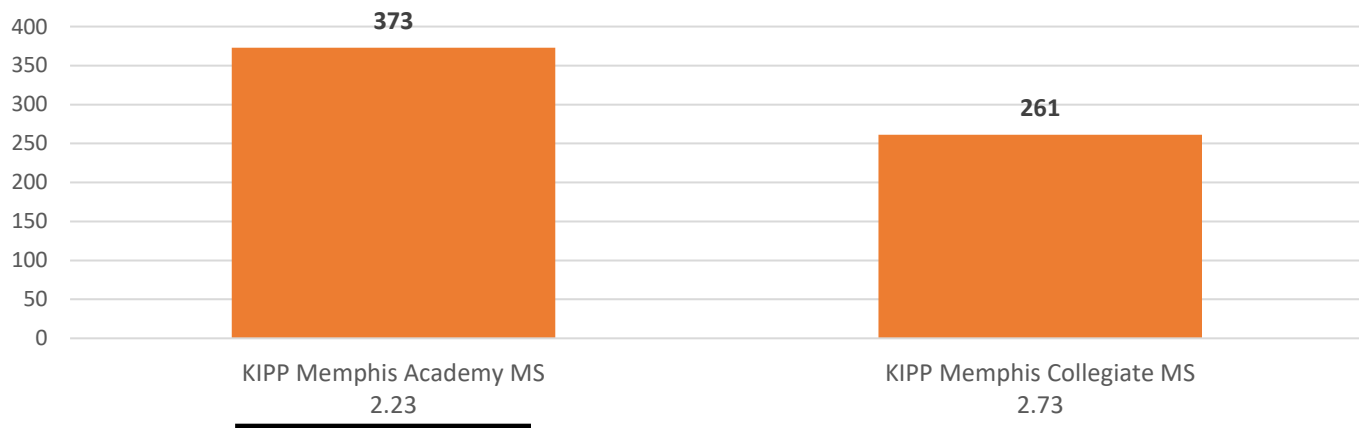
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.



Uptown/N. Memphis Enrollment and Overall School Performance Comparisons

School Performance Framework Legend			
Needs Improvement	1 – 1.99	Fair	2 – 2.99
Good	3 – 3.99	Excellent	4 – 5

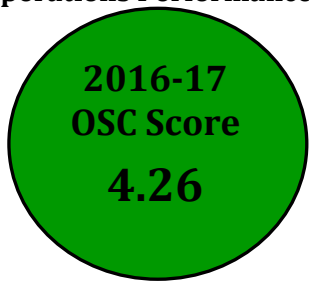
2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Middle Schools in the Uptown/N. Memphis Sub-region		2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF	
KIPP Memphis Academy MS		373	2.23	2.00	2.25	2.67	
KIPP Memphis Collegiate MS		261	2.73	2.00	3.50	2.67	

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



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School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
KIPP Memphis Academy MS	4.26	5.00	5.00	4.21	5.00	1.00	4.43	4.43	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

KIPP Memphis Collegiate Elementary School

230 Henry Ave, Memphis, TN 38107
 (901) 791-9391 | Principal: Julie Poluszejko
 Sub-region: Uptown/N. Memphis
School Hours: 7:15 AM - 4:00 PM

School Information

First Year of Operation: 2012
2017-18 Grades Served: K-4
Extracurricular Activities: Choir, KIPP Parent Organization, Art Club, Run Club, and Computer Club

To view more information about KIPP Memphis Collegiate Elementary, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
0.0%	8.6%	93.8%	97.9%	1.1%	0.8%	0.0%	0.4%	0.4%	0.2%

Academic Performance

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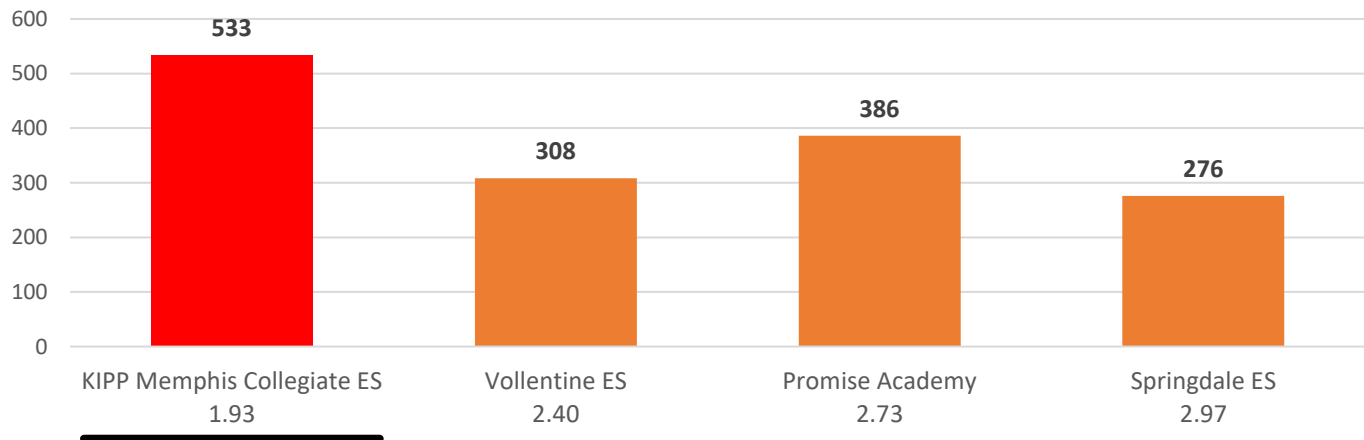
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.



Uptown/N. Memphis Elementary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



	Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Elementary Schools in the Uptown/N. Memphis Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF			
KIPP Memphis Collegiate ES	533	1.93	1.67	1.50	3.33			
Vollentine ES	308	2.40	3.00	2.00	2.00			
Promise Academy	386	2.73	3.33	1.50	4.00			
Springdale ES	276	2.97	3.00	2.75	3.33			

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows KIPP Memphis Collegiate Elementary School's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
KIPP Memphis Collegiate ES	4.36	5.00	5.00	4.64	5.00	5.00	2.71	4.50	3.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 School Summary

KIPP Memphis Collegiate Middle School

230 Henry Ave, Memphis, TN 38107

(901) 791-9390 | Co-Principal: Brian Seay and Tim Pruitt

Sub-region: Uptown/N. Memphis

School Hours: 7:30 AM - 4:00 PM MTThF, 7:30 AM - 1:30 PM W

School Information

First Year of Operation: 2003

2017-18 Grades Served: 5-8

Extracurricular Activities: Boys and Girls Basketball, Boys and Girls Track, Football, Step Team, Cheer, our parent organization KIPP Village, and a host of other activities.

To view more information about KIPP Memphis Collegiate Middle, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
1.1%	12.3%	96.6%	99.2%	0.0%	0.4%	1.1%	0.8%	0.0%	0.0%

Academic Performance

**2016-17
School
Performance
Framework Score
2.73**

The SCS School Performance Framework (SPF) is a tool that:

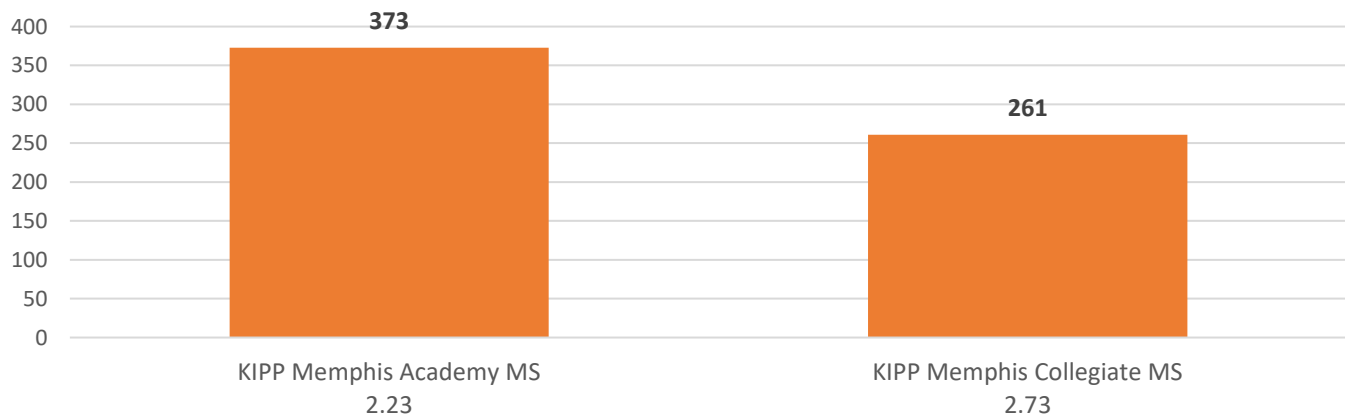
- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.

Uptown/N. Memphis Middle School Enrollment & Overall School Performance Comparisons

School Performance Framework Legend			
Needs Improvement	1 – 1.99	Fair	2 – 2.99
Good	3 – 3.99	Excellent	4 – 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Middle Schools in the Uptown/N. Memphis Sub-region		2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF	
KIPP Memphis Academy MS		373	2.23	2.00	2.25	2.67	
KIPP Memphis Collegiate MS		261	2.73	2.00	3.50	2.67	

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows KIPP Memphis Collegiate Middle School's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	2016-17 Operations Score Card Average Scores									
	Total Score	Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
KIPP Memphis Collegiate MS	3.54	5.00	5.00	3.43	4.20	1.00	2.71	4.00	3.00	2.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Leadership Preparatory Charter School

4190 Elliston Road, Memphis, TN 38111

(901) 512-4495 | Head of School: Valissia Allen

Sub-region: Sherwood/Sea Isle

School Hours: Contact the school for hours.

School Information

First Year of Operation: 2015
2017-18 Grades Served: K-3
Extracurricular Activities: Contact the school for more information.

To view more information about Leadership Preparatory Charter School, visit www.scsk12.org/schools_search_for_the_school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
7.8%	10.2%	87.5%	83.6%	7.0%	11.7%	0.0%	2.3%	0.0%	0.0%

Academic Performance

Leadership Preparatory Charter School did not have state tested grades during the 2016-17 school year. As a result, they do not have a School Performance Framework score.

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Leadership Preparatory Charter School's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	2016-17 Operations Score Card Average Scores									
	Total Score	Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Leadership Prep	4.55	5.00	3.67	4.64	4.20	5.00	3.86	5.00	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Memphis Academy of Health Sciences Middle (MAHS MS)

3608 Hawkins Mill, Memphis, TN 38128
 (901) 213-4123 | Principal: Janice R. Brown
 Sub-region: Raleigh
School Hours: 7:15 AM - 3:30 PM

School Information

First Year of Operation: 2003
2017-18 Grades Served: 6-8
Extracurricular Activities: Cheer and Dance teams, Football, Basketball, Volleyball, Baseball, Softball, Track and Field, Guys in Ties, Girls in Pearls, Art, Choir, Environmental, and many other clubs

To view more information about MAHS Middle, visit www.scsk12.org/schools_search_for_the_school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
0.6%	10.9%	88.8%	98.1%	1.9%	0.6%	0.0%	1.6%	0.0%	1.0%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

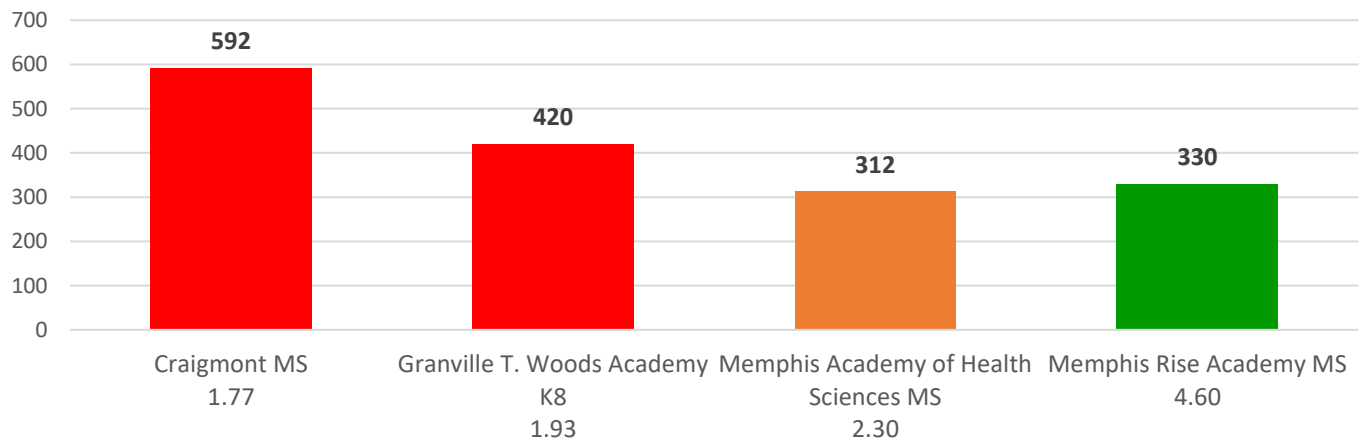
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.



Raleigh Middle School Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Middle Schools in the Raleigh Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF
Craigmont MS	592	1.77	1.67	1.25	3.00
Granville T. Woods K8	420	1.93	1.33	1.00	5.00
Memphis Academy of Health Sciences MS	312	2.30	1.67	2.25	3.67
Memphis Rise Academy MS	330	4.60	4.67	5.00	3.67

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Memphis Academy of Health Sciences Middle's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
MAHS Middle	4.68	5.00	5.00	4.57	5.00	5.00	3.29	4.57	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Memphis Business Academy Elementary

1082 Berclair, Memphis, TN 38122

(901) 591-7267 | Principal: Marsharee Shaw

Sub-region: Frayser

School Hours: 7:30 AM - 3:30 PM

School Information

First Year of Operation:	2011
2017-18 Grades Served:	K-5
Extracurricular Activities:	Basketball, Track, Soccer, Volleyball, Cross-Country, Band, Choir, Robotics, and Sustainable Schools

To view more information about Memphis Business Academy Elementary, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
16.0%	3.2%	90.5%	75.1%	1.4%	23.2%	0.0%	0.0%	0.3%	0.0%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

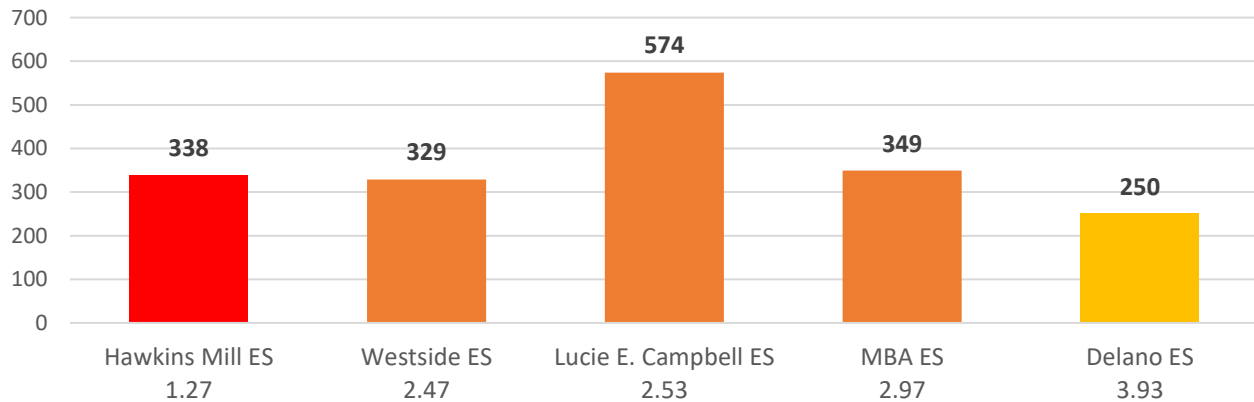
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.



Frayser Elementary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend			
Needs Improvement	1 – 1.99	Fair	2 – 2.99
		Good	3 – 3.99
		Excellent	4 – 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Elementary Schools in the Frayser Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF		
Hawkins Mill ES	338	1.27	1.33	1.00	1.67		
Westside ES	329	2.47	3.00	1.50	3.33		
Lucie E. Campbell ES	574	2.53	2.67	3.00	1.33		
MBA ES	349	2.97	3.33	2.25	3.67		
Delano ES	250	3.93	4.67	3.00	4.33		

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Memphis Business Academy Elementary's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Memphis Business Academy ES	3.70	5.00	5.00	5.00	2.33	1.00	1.57	4.67	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Memphis Business Academy Middle

3306 Overton Crossing, Memphis, TN 38127
 (901) 357-2711 | Principal: Shunskis Hamilton
 Sub-region: Frayser
School Hours: 7:30 AM - 3:30 PM

School Information

First Year of Operation: 2005
2017-18 Grades Served: 6-8
Extracurricular Activities: MBA NEXT (New Experimental Technologies) Program - students from these after-school programs participate in multiple STEM and robotics competitions.

To view more information about Memphis Business Academy Middle, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
5.9%	3.5%	97.6%	84.0%	1.6%	14.7%	0.0%	0.5%	0.0%	0.3%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

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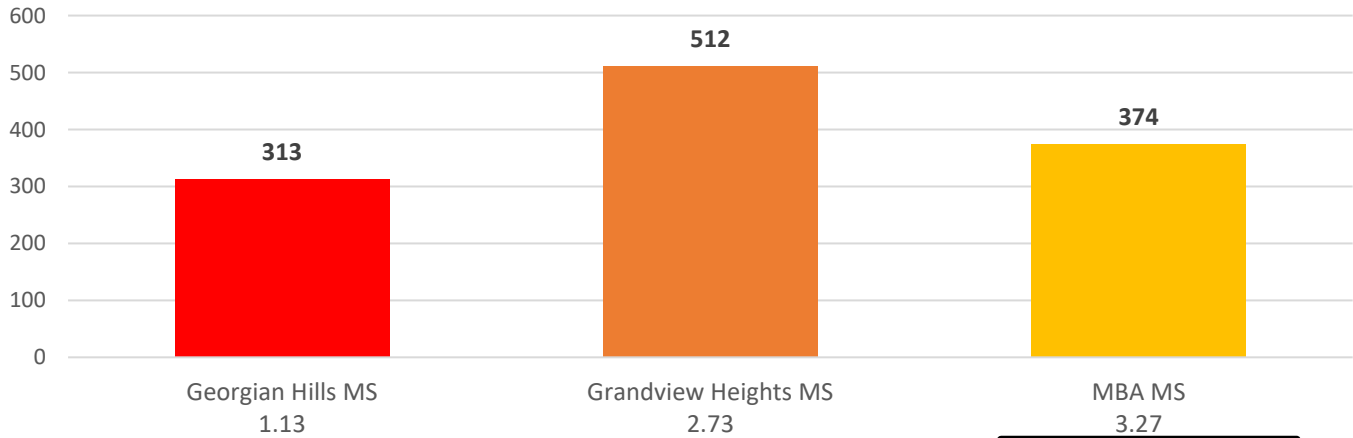
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.



Frayser Middle School Enrollment & Overall School Performance Comparisons

School Performance Framework Legend			
Needs Improvement	1 – 1.99	Fair	2 – 2.99
Good	3 – 3.99	Excellent	4 – 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Middle Schools in the Frayser Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF		
Georgian Hills MS	313	1.13	1.00	1.00	1.67		
Grandview Heights MS	512	2.73	1.33	5.00	1.00		
MBA MS	374	3.27	3.33	3.00	3.67		

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Memphis Business Academy Middle's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

		2016-17 Operations Score Card Average Scores								
School	Total Score	Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Memphis Business Academy MS	4.06	5.00	3.67	4.79	2.60	5.00	1.57	4.86	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Memphis College Prep Elementary

1500 Dunn Avenue, Memphis, TN 38106
 (901) 620-6475 | Executive Director: Brittany Monda
 Sub-region: South Memphis
School Hours: 7:45 AM - 3:45 PM

School Information

First Year of Operation: 2010
2017-18 Grades Served: K-5
Extracurricular Activities: Cross Country & Track, Ballet, Tae Kwon Do, STEP/Cheer Program (These will change by the semester)

To view more information about Memphis College Prep, visit www.scsk12.org/schools_search_for_the_school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
0.4%	7.7%	95.8%	95.8%	1.5%	2.7%	0.4%	0.4%	0.0%	0.0%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

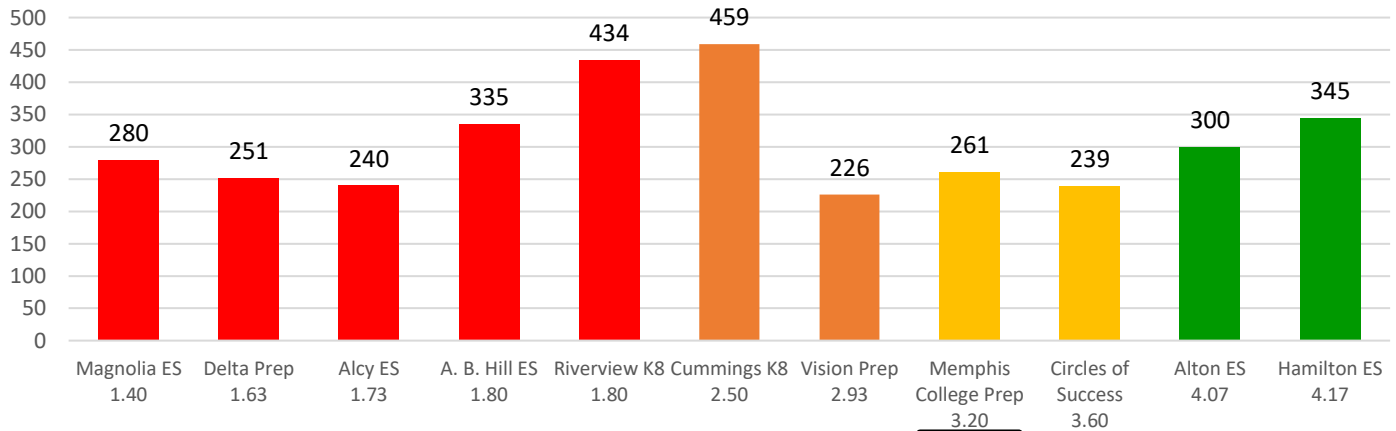
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.

**2016-17
School
Performance
Framework Score
3.20**

South Memphis Elementary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF

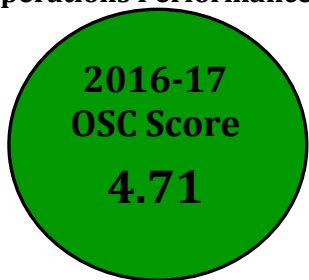


Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Elementary Schools in the South Memphis Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF
Magnolia ES	280	1.40	1.33	1.00	2.33
Memphis Delta Prep	251	1.63	1.00	1.25	3.67
Alcy ES	240	1.73	1.67	1.00	3.33
A. B. Hill ES	335	1.80	1.67	2.00	1.67
Riverview K8	434	1.80	1.33	2.50	1.33
Cummings K8	459	2.50	2.33	2.75	2.33
Vision Prep	226	2.93	3.00	2.50	3.67
Memphis College Prep	261	3.20	2.33	4.50	2.33
Circles of Success	239	3.60	4.67	2.00	4.67
Alton ES	300	4.07	3.33	4.50	4.67
Hamilton ES	345	4.17	4.00	4.75	3.33

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Memphis College Prep Elementary's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	2016-17 Operations Score Card Average Scores									
	Total Score	Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Memphis College Prep	4.71	5.00	5.00	4.86	4.33	5.00	3.86	4.67	5.00	1.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Memphis Delta Preparatory Charter School

1299 E. McLemore Ave., Memphis, TN 38106
 (901) 251-1010 | School Leader: Michael McKenna
 Sub-region: South Memphis
School Hours: 7:45 AM – 4:00 PM

School Information

First Year of Operation: 2016
2017-18 Grades Served: K-5
Extracurricular Activities: Basketball and Cheerleading

To view more information about Memphis Delta Prep, visit www.scsk12.org/schools_search_for_the_school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
0.0%	4.4%	96.0%	98.8%	1.6%	0.4%	0.4%	2.0%	0.0%	0.8%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

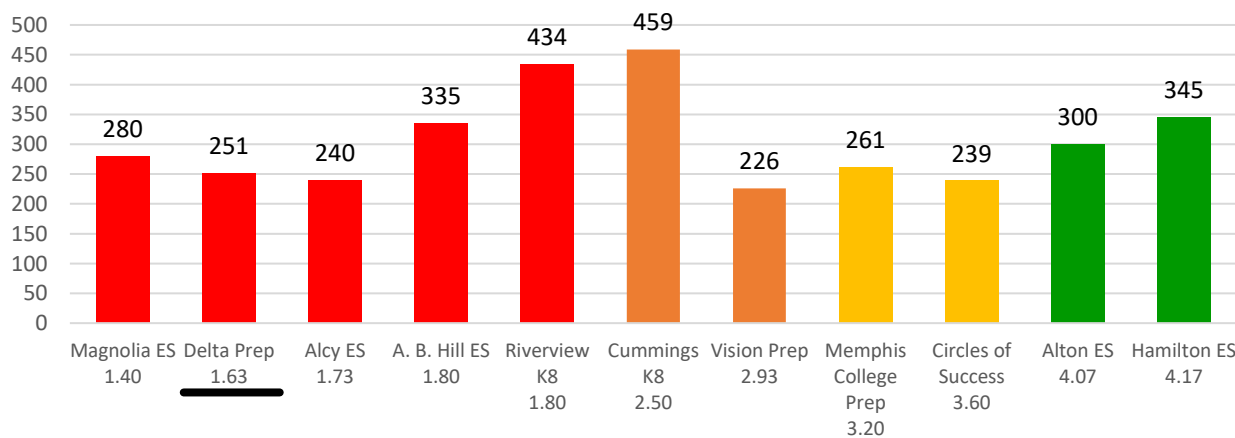
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.

**2016-17
School
Performance
Framework Score
1.63**

South Memphis Elementary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Elementary Schools in the South Memphis Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF
Magnolia ES	280	1.40	1.33	1.00	2.33
Memphis Delta Prep	251	1.63	1.00	1.25	3.67
Alcy ES	240	1.73	1.67	1.00	3.33
A. B. Hill ES	335	1.80	1.67	2.00	1.67
Riverview K8	434	1.80	1.33	2.50	1.33
Cummings K8	459	2.50	2.33	2.75	2.33
Vision Prep	226	2.93	3.00	2.50	3.67
Memphis College Prep	261	3.20	2.33	4.50	2.33
Circles of Success	239	3.60	4.67	2.00	4.67
Alton ES	300	4.07	3.33	4.50	4.67
Hamilton ES	345	4.17	4.00	4.75	3.33

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Memphis Delta Preparatory Charter School's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Memphis Delta Prep	4.06	5.00	3.67	4.50	1.80	5.00	2.71	4.83	5.00	N/A
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Memphis Grizzlies Preparatory Charter School

168 Jefferson Ave, Memphis, TN 38103
 (901) 474-0955 | School Director: Parker Couch
 Sub-region: Downtown/Midtown
School Hours: 8:00 AM - 4:00 PM

School Information

First Year of Operation: 2012
2017-18 Grades Served: 6-8
Extracurricular Activities: Basketball, Aquatics, LEGO Mindstorm, Team Mentoring, Lunch Buddies Mentoring, Grizzfit, Memphis Grizzlies Scholars Program

To view more information about Memphis Grizzlies Preparatory Charter School, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
0.4%	13.9%	76.9%	94.8%	2.4%	3.6%	0.0%	0.8%	0.0%	0.0%

Academic Performance



The SCS School Performance Framework (SPF) is a tool that:

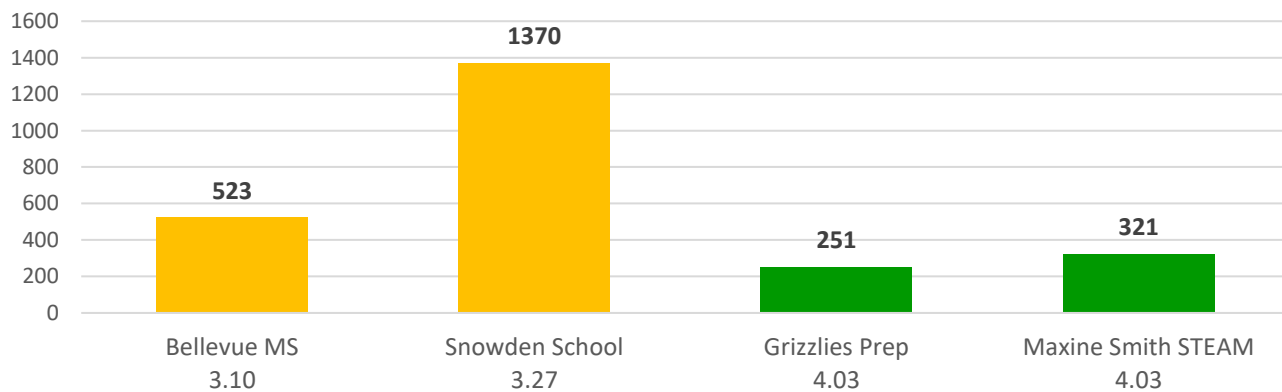
- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.

Downtown/Midtown Middle School Enrollment & Overall School Performance Comparisons

School Performance Framework Legend			
Needs Improvement	1 – 1.99	Fair	2 – 2.99
Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Middle Schools in the Downtown/Midtown Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF		
Bellevue Middle	523	3.10	4.67	1.25	3.67		
Snowden School	1370	3.27	4.33	2.00	3.67		
Memphis Grizzlies Prep	251	4.03	3.67	4.75	3.33		
Maxine Smith STEAM	321	4.03	5.00	2.75	4.67		

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Memphis Grizzlies Preparatory Charter School's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	2016-17 Operations Score Card Average Scores									
	Total Score	Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Memphis Grizzlies Preparatory	4.49	5.00	5.00	4.93	5.00	5.00	3.29	4.71	3.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Memphis Rise Academy

5130 Raleigh Lagrange Rd, Memphis, TN 38134

(901) 379-5750 | Executive Director: Jack Vuylsteke

Sub-region: Raleigh

School Hours: Middle School: 8:00 AM-4:30 PM (M-Th), 8:00 AM-2:35 PM (F)

High School: 8:00 AM-4:00 PM (M-Th), 8:00 AM-2:21 PM (F)

School Information

First Year of Operation: 2014

2017-18 Grades Served: 6-8

Extracurricular Activities: Middle School extracurricular activities that are offered on a rotating basis have included Cross Country, Knitting, Food Science, National History Day, Band, School Newspaper, Advanced Art, and more. High school clubs and organizations include Drama, Model UN, Student Media Club, and Show Choir, among others.

To view more information about Memphis Rise Academy, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
19.4%	16.4%	82.4%	46.7%	7.6%	45.5%	0.6%	0.6%	0.0%	0.3%

Academic Performance



The SCS School Performance Framework (SPF) is a tool that:

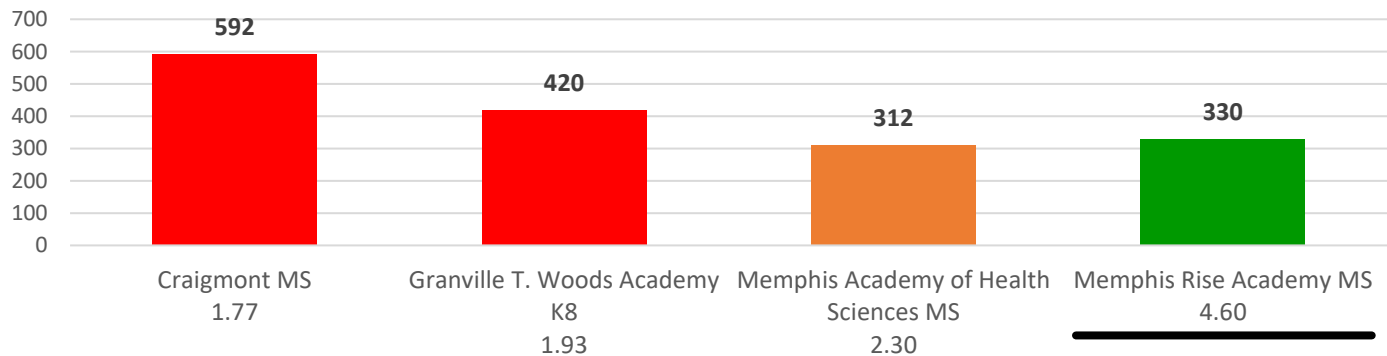
- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.

Raleigh Middle School Enrollment & Overall School Performance Comparisons

School Performance Framework Legend			
Needs Improvement	1 – 1.99	Fair	2 – 2.99
Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



	Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Middle Schools in the Raleigh Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF			
Craigmont MS	592	1.77	1.67	1.25	3.00			
Granville T. Woods K8	420	1.93	1.33	1.00	5.00			
Memphis Academy of Health Sciences MS	312	2.30	1.67	2.25	3.67			
Memphis Rise Academy MS	330	4.60	4.67	5.00	3.67			

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Memphis Rise Academy's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Memphis Rise Academy	4.25	5.00	3.67	4.71	2.60	5.00	3.86	4.14	5.00	5.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Memphis STEM Academy

2450 Frayser Boulevard, Memphis, TN 38127
 (901) 358-1475 | Principal: Dr. LaWanda Clark
 Sub-region: Frayser
School Hours: 7:30 AM - 3:30 PM

School Information

First Year of Operation: 2016
2017-18 Grades Served: K-2
Extracurricular Activities: Speciality clubs, basketball, soccer, robotics, sustainable schools program, and gardening

To view more information about Memphis STEM Academy, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
16.9%	5.6%	98.6%	76.1%	4.2%	21.1%	0.0%	1.4%	0.0%	0.0%

Academic Performance

Memphis STEM Academy did not have state tested grades during the 2016-17 school year. As a result, they do not have a School Performance Framework score.

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Memphis STEM Academy's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Memphis STEM Academy	4.11	5.00	3.67	4.50	2.33	5.00	2.71	4.67	5.00	N/A
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Nexus STEM Academy Middle School

8220 E. Shelby Drive, Memphis, TN 38125

(901) 352-6226 | Principal: Tonya Randall

Sub-region: Southeast/Southwind

School Hours: 7:30 AM - 4:30 PM MTThF, 7:30 AM - 1:30 PM W

School Information

First Year of Operation: 2017

2017-18 Grades Served: 6-8

Extracurricular Activities: Arts and Athletics Program (i.e. Robotics Club, Poetry Club, basketball, track)

To view more information about Nexus STEM Academy Middle School, visit www.scsk12.org/schools_search_for_the_school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
3.1%	8.2%	77.6%	91.8%	0.0%	8.2%	0.0%	1.0%	1.0%	0.0%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

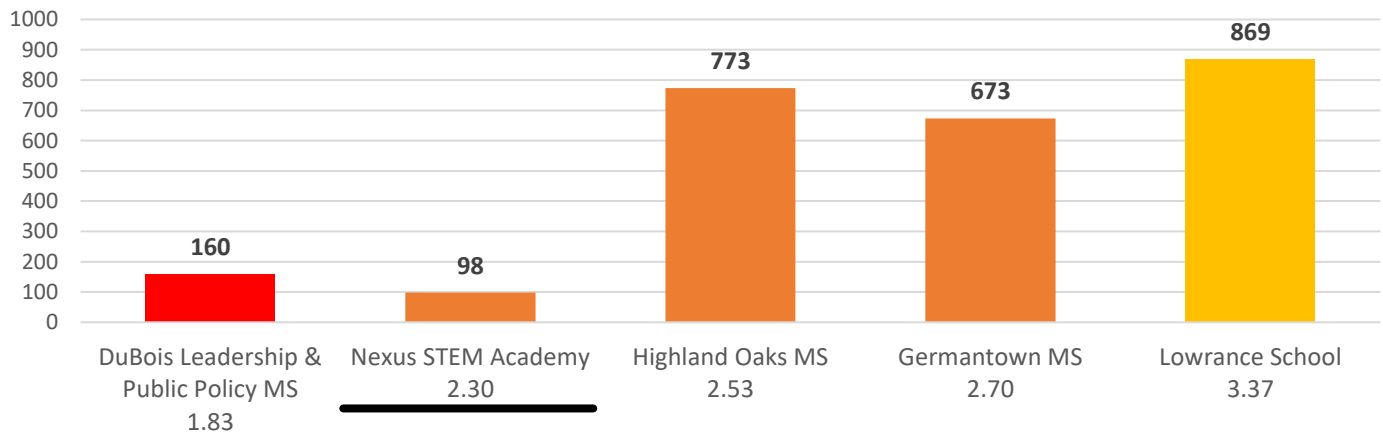
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.



Southeast/Southwind Middle School Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Middle Schools in the Southeast/Southwind Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF
DuBois Leadership & Public Policy MS	160	1.83	1.33	1.25	4.00
Nexus STEM Academy Middle	98	2.30	3.33	1.25	2.33
Highland Oaks MS	773	2.53	3.00	2.00	2.67
Germantown MS	673	2.70	3.67	1.25	3.67
Lowrance School	869	3.37	3.67	2.75	4.00

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Nexus STEM Academy Middle School's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	2016-17 Operations Score Card Average Scores									
	Total Score	Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Nexus STEM Academy Middle	3.46	5.00	5.00	3.50	1.00	1.00	3.29	3.86	5.00	N/A
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Power Center Academy Elementary School

6120 Winchester Road, Memphis, TN 38115

(901) 310-2999 | Principal: Matt Martinez

Sub-region: Hickory Hill

School Hours: Contact the school for hours.

School Information

First Year of Operation: 2015
2017-18 Grades Served: K-3
Extracurricular Activities: Contact the school for more information.

To view more information about Power Center Academy Elementary, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
5.5%	5.2%	84.9%	91.1%	0.5%	8.6%	0.0%	0.5%	0.3%	0.0%

Academic Performance

Power Center Academy Elementary did not have state tested grades during the 2016-17 school year. As a result, they do not have a School Performance Framework score.

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Power Center Academy Elementary School's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Power Center Academy ES	3.73	5.00	5.00	3.22	3.40	1.00	2.71	4.50	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Power Center Academy Middle

5449 Winchester Road, Memphis, TN 38115

(901) 333-6874 | Principal: Michelle Jones-Wright

Sub-region: Hickory Hill

School Hours: 7:00 AM – 3:45 PM

School Information

First Year of Operation: 2008

2017-18 Grades Served: 6-8

Extracurricular Activities: Basketball, Cheerleading, Dance, Baseball, Soccer, Track & Field, FBLA, Student Council, Robotics, Yearbook Club, Knights GIVE, Math Club, Poetry Club, Chess Club and a host of other organizations and clubs.

To view more information about Power Center Academy Middle, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
3.7%	10.2%	75.9%	85.6%	0.9%	13.2%	0.2%	0.5%	0.2%	0.2%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

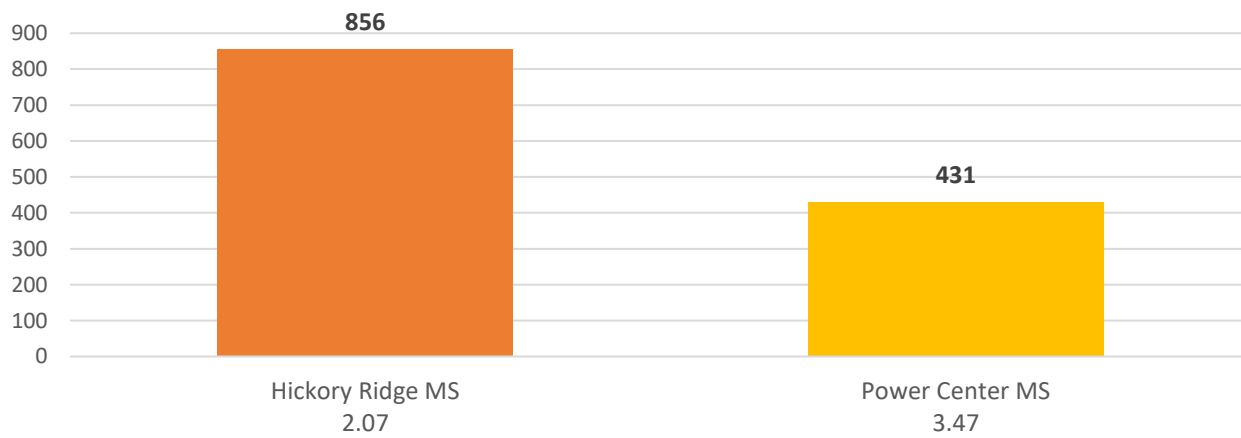
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.



Hickory Hill Middle School Enrollment & Overall School Performance Comparisons

School Performance Framework Legend			
Needs Improvement	1 – 1.99	Fair	2 – 2.99
		Good	3 – 3.99
		Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Middle Schools in the Hickory Hill Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF		
Hickory Ridge MS	856	2.07	2.00	1.50	3.33		
Power Center MS	431	3.47	3.33	3.00	4.67		

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Power Center Academy Middle's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

2016-17 Operations Score Card Average Scores										
School	Total Score	Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Power Center Academy MS	3.44	5.00	3.67	4.89	1.00	1.00	2.71	4.29	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Promise Academy Hollywood

1346 Bryan St, Memphis, TN 38108
 (901) 324-4456 | Principal: Dr. Kiasi Malone
 Sub-region: Uptown/N. Memphis
School Hours: 8:00 AM - 4:00 PM

School Information

First Year of Operation: 2005
2017-18 Grades Served: K-5
Extracurricular Activities: Soccer, Basketball, Flag Football, Girl Scouts, Boy Scouts

To view more information about Promise Academy Hollywood, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

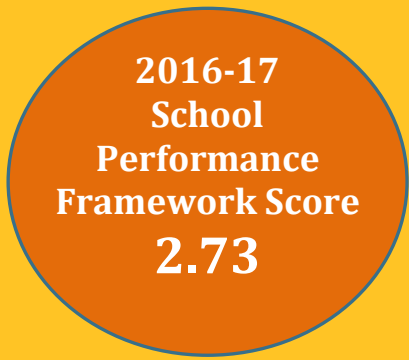
EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
4.7%	5.2%	92.7%	94.0%	0.0%	5.7%	0.0%	0.0%	0.3%	0.0%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

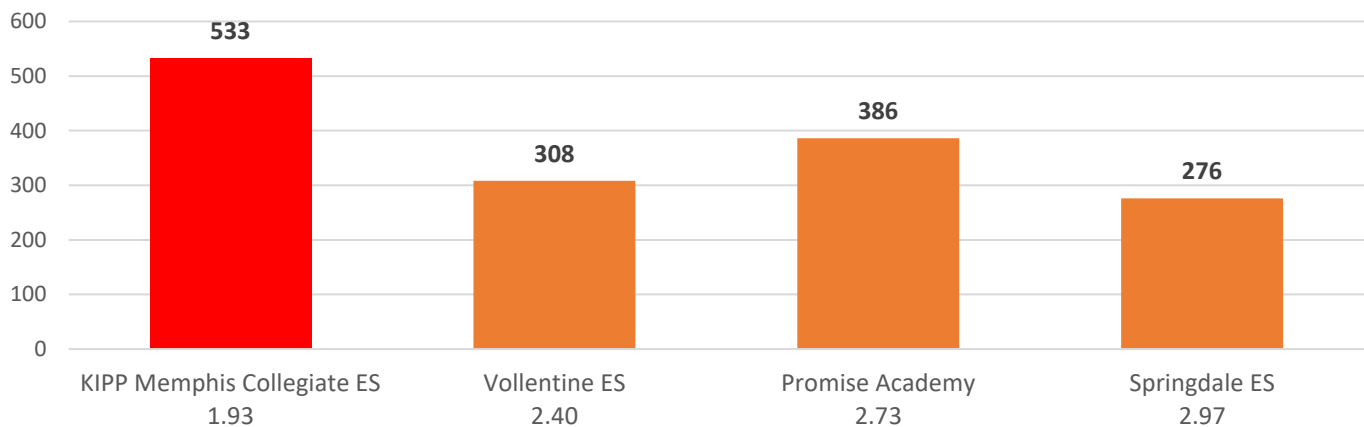
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.



Uptown/N. Memphis Elementary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend			
Needs Improvement	1 – 1.99	Fair	2 – 2.99
Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Elementary Schools in the Uptown/N. Memphis Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF
KIPP Memphis Collegiate ES	533	1.93	1.67	1.50	3.33
Vollentine ES	308	2.40	3.00	2.00	2.00
Promise Academy Hollywood	386	2.73	3.33	1.50	4.00
Springdale ES	276	2.97	3.00	2.75	3.33

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Promise Academy Hollywood's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Promise Academy	4.03	5.00	5.00	4.57	4.33	1.00	3.00	4.33	5.00	2.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Southern Avenue Charter Elementary School

2221 Democrat Road, Memphis, TN 38132

(901) 743-7335 | Principal: Katie Jones

Sub-region: Whitehaven

School Hours: Contact the school for hours.

School Information

First Year of Operation: 2005
2017-18 Grades Served: K-5
Extracurricular Activities: Contact the school for more information.

To view more information about Southern Avenue Charter Elementary, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
0.9%	6.1%	90.0%	94.9%	2.1%	3.5%	0.0%	0.7%	0.0%	0.2%

Academic Performance

**2016-17
School
Performance
Framework Score
2.13**

The SCS School Performance Framework (SPF) is a tool that:

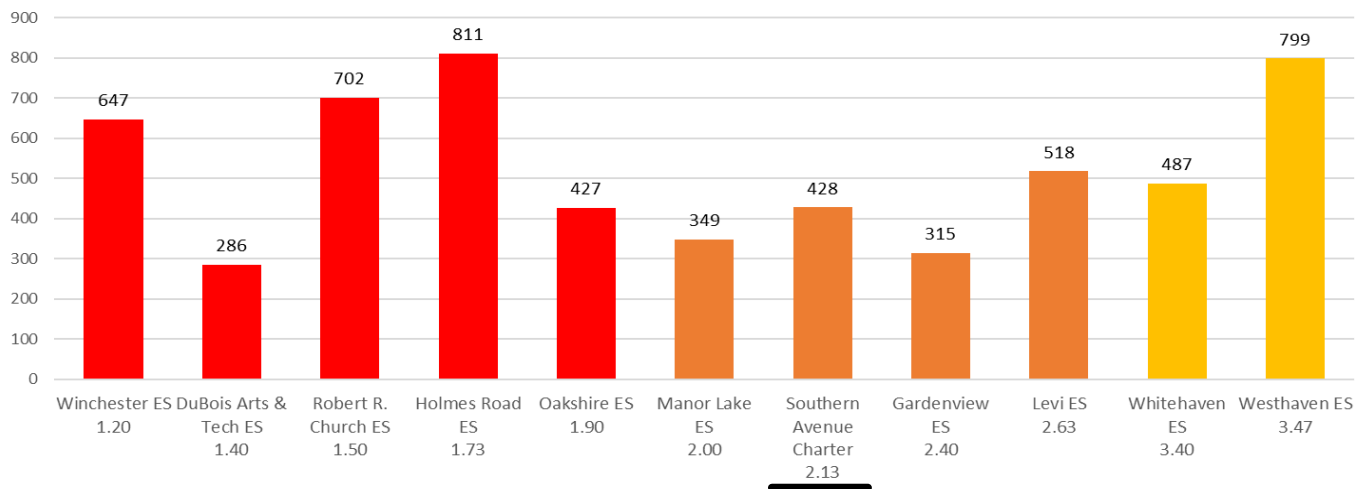
- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.

Whitehaven Elementary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



	Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Elementary Schools in the Whitehaven Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF			
Winchester ES	647	1.20	1.00	1.00	2.00			
DuBois Arts & Tech ES	286	1.40	1.00	1.00	3.00			
Robert R. Church ES	702	1.50	1.00	1.25	3.00			
Holmes Road ES	811	1.73	2.00	1.00	2.67			
Oakshire ES	427	1.90	1.33	1.25	4.33			
Manor Lake ES	349	2.00	2.67	1.00	2.67			
Southern Avenue Charter	428	2.13	2.67	1.00	3.33			
Gardenview ES	315	2.40	2.67	1.50	3.67			
Levi ES	518	2.63	2.33	3.25	2.00			
Whitehaven ES	487	3.40	3.67	3.50	2.67			
Westhaven ES	799	3.47	3.67	4.00	2.00			

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Southern Avenue Charter Elementary School's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

2016-17 Operations Score Card Average Scores										
School	Total Score	Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Southern Avenue ES	4.46	5.00	5.00	4.64	3.67	5.00	2.71	4.67	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

STAR Academy

3260 James Rd., Memphis, TN 38128
 (901) 387-5050 | Head of School: Robert Harvey
 Sub-region: Raleigh
School Hours: 8:00 AM - 3:15 PM

School Information

First Year of Operation: 2004
2017-18 Grades Served: K-5
Extracurricular Activities: Choir, Basketball, Cheerleading, and Soccer

To view more information about STAR Academy, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
2.6%	5.6%	92.2%	93.9%	0.0%	4.3%	0.4%	0.0%	0.0%	1.3%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

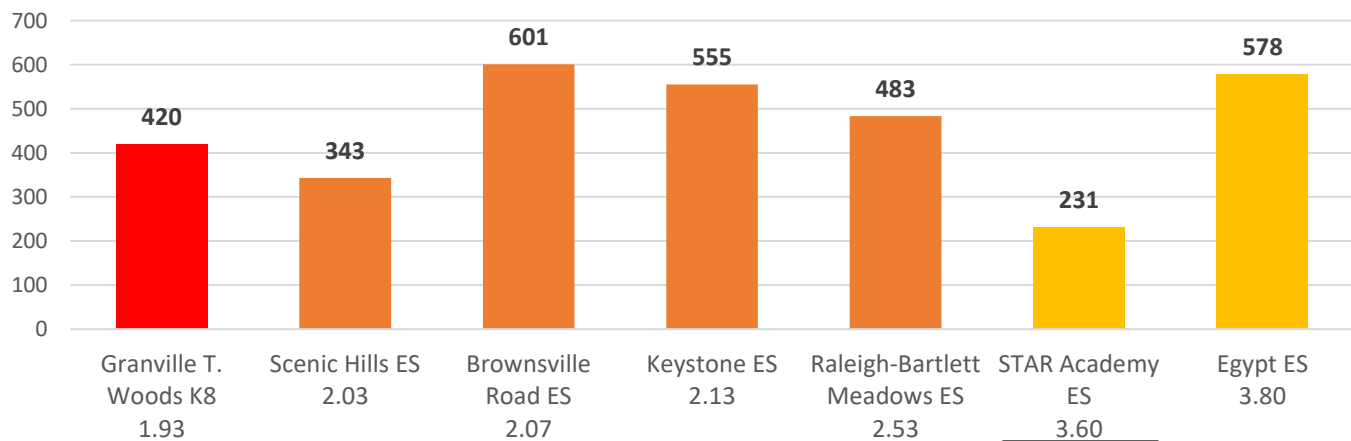
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.

**2016-17
School
Performance
Framework Score
3.60**

Raleigh Elementary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



	Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Elementary Schools in the Raleigh Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF			
Scenic Hills ES	343	2.03	2.33	1.25	3.00			
Brownsville Road ES	601	2.07	2.33	1.00	3.67			
Keystone ES	555	2.13	2.00	2.50	1.67			
Raleigh-Bartlett Meadows ES	483	2.53	1.33	3.50	3.00			
STAR Academy ES	231	3.60	3.67	3.00	4.67			
Egypt ES	578	3.80	4.33	3.50	3.33			

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows STAR Academy's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	2016-17 Operations Score Card Average Scores									
	Total Score	Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
STAR Academy	4.38	5.00	5.00	4.71	2.33	5.00	3.86	4.17	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Veritas College Preparatory Charter School

1500 Dunn Ave, Memphis, TN 38106

(901) 526-1900 | Executive Director: Nick Getschman

Sub-region: South Memphis

School Hours: Contact school for hours.

School Information

First Year of Operation: 2010
2017-18 Grades Served: 6-8
Extracurricular Activities: Contact the school for more information.

To view more information about Veritas College Preparatory, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
0.7%	16.3%	94.1%	96.3%	3.7%	0.7%	0.0%	0.7%	0.0%	0.0%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

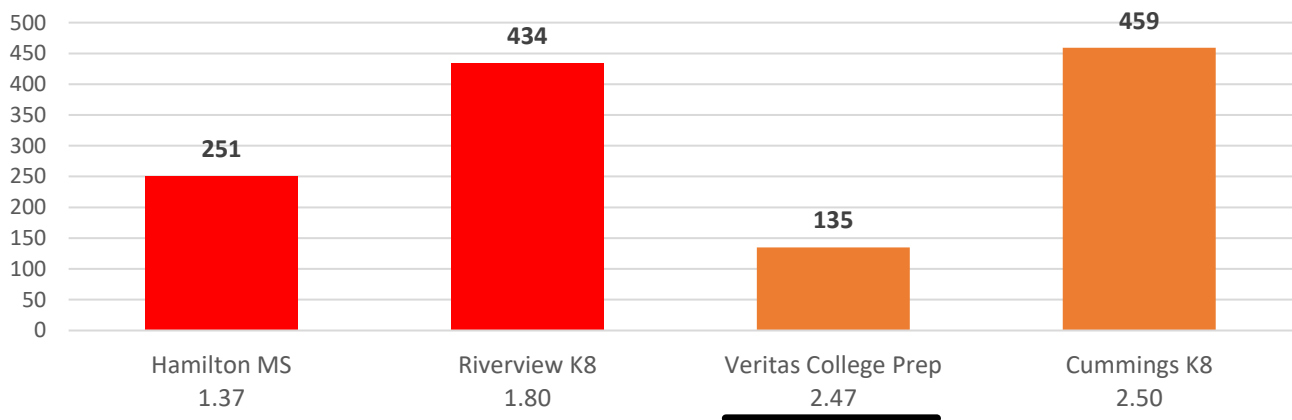
For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.



South Memphis Middle School Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Middle Schools in the South Memphis Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF
Hamilton MS	251	1.37	1.67	1.25	1.00
Riverview K8	434	1.80	1.33	2.50	1.33
Veritas College Prep	135	2.47	2.00	2.50	3.33
Cummings K8	459	2.50	2.33	2.75	2.33

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Veritas College Preparatory Charter School's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Veritas College Preparatory	3.81	5.00	5.00	3.11	1.80	5.00	3.29	4.29	3.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Vision Preparatory Charter School

260 Joubert Ave., Memphis, TN 38109

(901) 775-1018 | School Director/Founder: Tom Benton

Sub-region: South Memphis

School Hours: 7:50 AM - 3:30 PM

School Information

First Year of Operation: 2014

2017-18 Grades Served: K-4

Extracurricular Activities: Parent involvement with Stand for Children and The Memphis Lift, Basketball, Track, Cross-country, Flag Football, and adding First Lego League Robotics team in 2018-19

To view more information about Vision Preparatory Charter School, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
0.0%	9.7%	91.2%	98.7%	0.9%	0.4%	0.0%	0.9%	0.0%	0.9%

Academic Performance

2016-17
School
Performance
Framework Score
2.93

The SCS School Performance Framework (SPF) is a tool that:

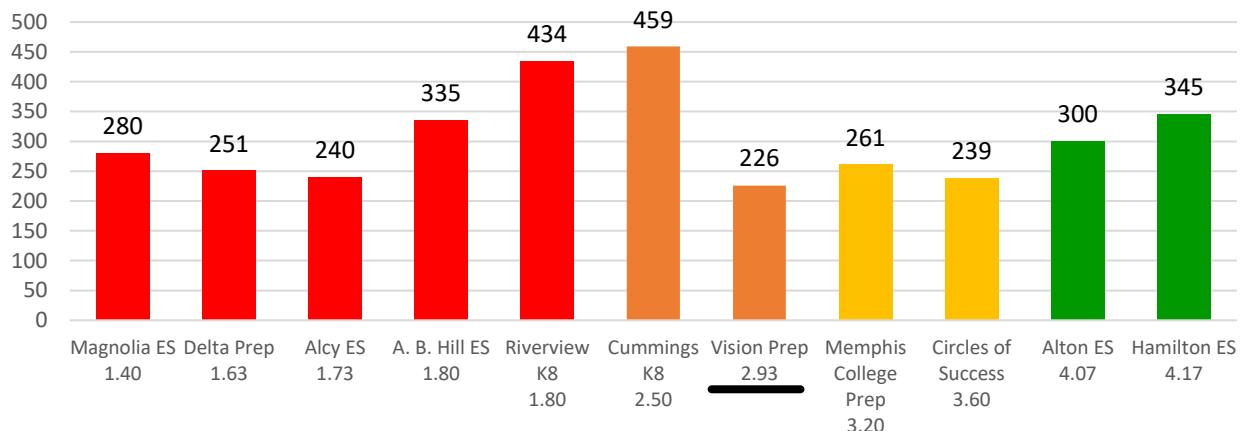
- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

For K-8 schools, there are three categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (40%), Academic Growth (40%), and School Climate (20%). To view the SPF rubric and more details on how it is used, please see the Winter 2018 Charter School Annual Report.

South Memphis Elementary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Elementary Schools in the South Memphis Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	Climate SPF
Magnolia ES	280	1.40	1.33	1.00	2.33
Memphis Delta Prep	251	1.63	1.00	1.25	3.67
Alcy ES	240	1.73	1.67	1.00	3.33
A. B. Hill ES	335	1.80	1.67	2.00	1.67
Riverview K8	434	1.80	1.33	2.50	1.33
Cummings K8	459	2.50	2.33	2.75	2.33
Vision Prep	226	2.93	3.00	2.50	3.67
Memphis College Prep	261	3.20	2.33	4.50	2.33
Circles of Success	239	3.60	4.67	2.00	4.67
Alton ES	300	4.07	3.33	4.50	4.67
Hamilton ES	345	4.17	4.00	4.75	3.33

Category	Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Vision Preparatory Charter School's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Vision Preparatory	4.25	5.00	5.00	4.93	4.33	1.00	4.43	4.33	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78

Secondary Charter Schools

Schools that serve students in grades 9 -12 (includes 6-12 schools)



2017 Charter School Summary

City University School of Liberal Arts

1475 East Shelby Drive, Memphis, TN 38116

(901) 775-2219 | Principal: Felicia Hartsfield

Sub-region: Whitehaven

School Hours: 7:45 AM - 3:45 PM

School Information

First Year of Operation: 2004
 2017-18 Grades Served: 9-12
 Extracurricular Activities: Basketball, Volleyball, Track, Cheer, Art Club and Choir

To view more information about City University School of Liberal Arts, visit www.scsk12.org/schools_search_for_the_school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
0.4%	6.4%	90.7%	99.6%	0.0%	0.4%	0.0%	0.0%	0.0%	0.0%

Academic Performance

The SCS School Performance Framework is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

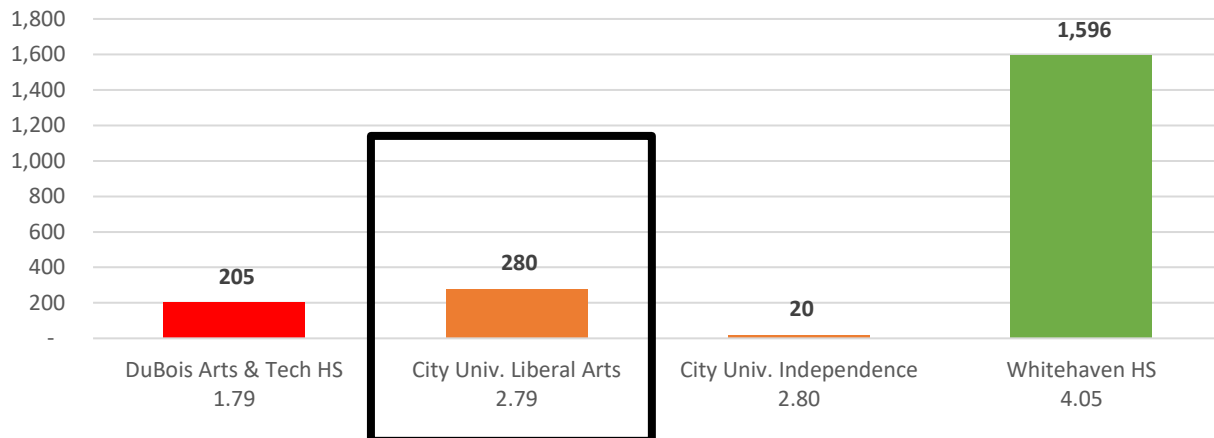
For secondary schools, there are four categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (35%), Academic Growth (35%), School Climate (10%), and College & Career Ready (20%). For a look at the SPF rubric used and more details about the SPF, see the Winter 2018 Charter School Annual Report.

2016-17
 School
 Performance
 Framework Score
2.79

Whitehaven Secondary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend			
Needs Improvement	1 – 1.99	Fair	2 – 2.99
Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall School Performance



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Secondary Schools in the Whitehaven Sub-region	2016-17 Enrollment	SPF Overall Level	Achievement SPF	Growth SPF	College & Career SPF	Climate SPF
City Univ. Independence	20	2.80	2.50	2.86	n/a	3.67
DuBois Arts & Tech HS	205	1.79	1.75	2.22	1.00	2.00
City Univ. Liberal Arts	280	2.79	1.75	2.56	4.25	4.33
Whitehaven HS	1,596	4.05	4.00	4.67	3.75	2.67

Category	SPF Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
College/Career Readiness (secondary schools only)	<ul style="list-style-type: none"> College and Career Readiness includes graduation rate, improvement of graduation rate, dropout rate, ACT composites, and enrollment to post-secondary institutions Substantially weighted given the district's 80/90/100 goals
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows City University Liberal Art's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
City University Liberal Arts	4.55	5.00	5.00	3.86	5.00	5.00	2.71	4.86	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

City University School of Independence

1475 East Shelby Drive, Memphis, TN 38116
 (901) 775-2219 | Principal: Felicia Hartsfield
 Sub-region: Whitehaven
School Hours: 7:45 AM - 3:45 PM

School Information

First Year of Operation: 2015
2017-18 Grades Served: 11
Extracurricular Activities: Basketball, Volleyball, Track, Cheer, Art Club and Choir

To view more information about City University School of Independence, visit www.scsk12.org/schools_search_for_the_school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
0.0%	0.0%	100.0%	95.0%	0.0%	5.0%	0.0%	0.0%	0.0%	0.0%

Academic Performance

The SCS School Performance Framework (SPF) is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

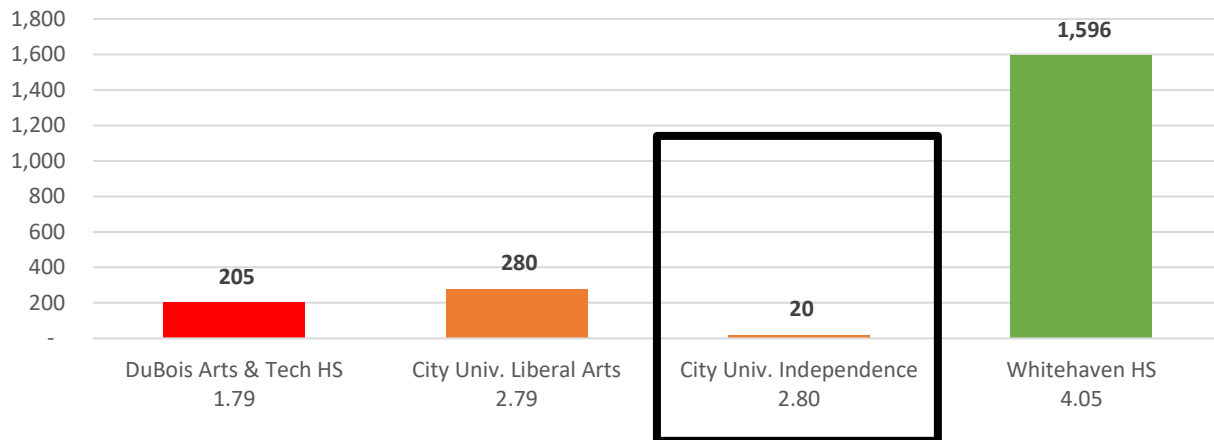
For secondary schools, there are four categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (35%), Academic Growth (35%), School Climate (10%), and College & Career Ready (20%). For a look at the SPF rubric used and more details about the SPF, see the Winter 2018 Charter School Annual Report.



Whitehaven Secondary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall School Performance



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Secondary Schools in the Whitehaven Sub-region	2016-17 Enrollment	SPF Overall Level	Achievement SPF	Growth SPF	College & Career SPF	Climate SPF
City Univ. Independence	20	2.80	2.50	2.86	n/a	3.67
DuBois Arts & Tech HS	205	1.79	1.75	2.22	1.00	2.00
City Univ. Liberal Arts	280	2.79	1.75	2.56	4.25	4.33
Whitehaven HS	1,596	4.05	4.00	4.67	3.75	2.67

Category	SPF Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
College/Career Readiness (secondary schools only)	<ul style="list-style-type: none"> College and Career Readiness includes graduation rate, improvement of graduation rate, dropout rate, ACT composites, and enrollment to post-secondary institutions Substantially weighted given the district's 80/90/100 goals
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows City University Independence's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
City University Independence	3.99	5.00	5.00	3.71	5.00	1.00	2.33	4.86	5.00	5.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Du Bois High School Of Arts & Technology

817 Brownlee Dr., Memphis, TN 38116
 (901) 801-6171 | Principal: Michael Greene
 Sub-region: Whitehaven
School Hours: 8:00 AM - 3:30 PM

School Information

First Year of Operation: 2013
2017-18 Grades Served: 6-8
Extracurricular Activities: Football, basketball, baseball, softball, track/field, and cross-country track and a host of club opportunities

To view more information about Du Bois High School of Arts & Technology, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
0.0%	8.8%	90.2%	99.5%	0.5%	0.5%	0.0%	1.0%	0.5%	0.0%

Academic Performance

The SCS School Performance Framework is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

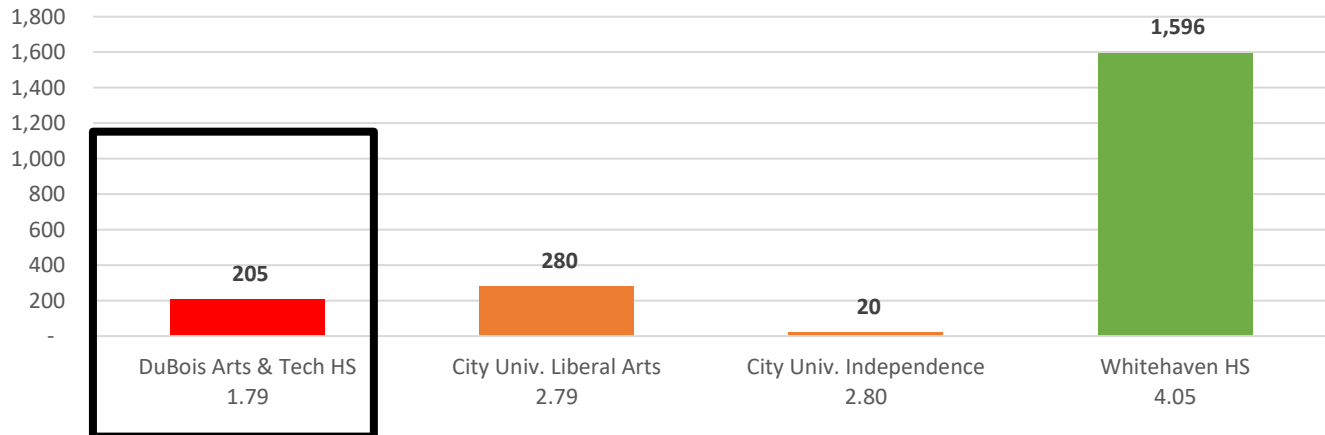
For secondary schools, there are four categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (35%), Academic Growth (35%), School Climate (10%), and College & Career Ready (20%). For a look at the SPF rubric used and more details about the SPF, see the Winter 2018 Charter School Annual Report.



Whitehaven Secondary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall School Performance



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Secondary Schools in the Whitehaven Sub-region	2016-17 Enrollment	SPF Overall Level	Achievement SPF	Growth SPF	College & Career SPF	Climate SPF
City Univ. Independence	20	2.80	2.50	2.86	n/a	3.67
DuBois Arts & Tech HS	205	1.79	1.75	2.22	1.00	2.00
City Univ. Liberal Arts	280	2.79	1.75	2.56	4.25	4.33
Whitehaven HS	1,596	4.05	4.00	4.67	3.75	2.67

Category	SPF Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
College/Career Readiness (secondary schools only)	<ul style="list-style-type: none"> College and Career Readiness includes graduation rate, improvement of graduation rate, dropout rate, ACT composites, and enrollment to post-secondary institutions Substantially weighted given the district's 80/90/100 goals
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows DuBois High School of Arts & Technology's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
DuBois High Arts/Tech	3.67	5.00	5.00	3.29	1.80	1.00	3.29	5.00	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Du Bois High School of Leadership & Public Policy

8146 E Shelby Dr, Memphis, TN 38125

(901) 334-1252 | Principal: Angela Rowe-Jackson

Sub-region: Southeast/Southwind

School Hours: 8:00 AM - 3:30 PM

School Information

First Year of Operation: 2013

2017-18 Grades Served: 9-12

Extracurricular Activities:

To view more information about Du Bois High School of Leadership & Public Policy, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
1.1%	10.6%	77.7%	95.7%	2.1%	3.2%	0.0%	3.2%	1.1%	1.1%

Academic Performance

2016-17
School
Performance
Framework Score
2.11

The SCS School Performance Framework is a tool that:

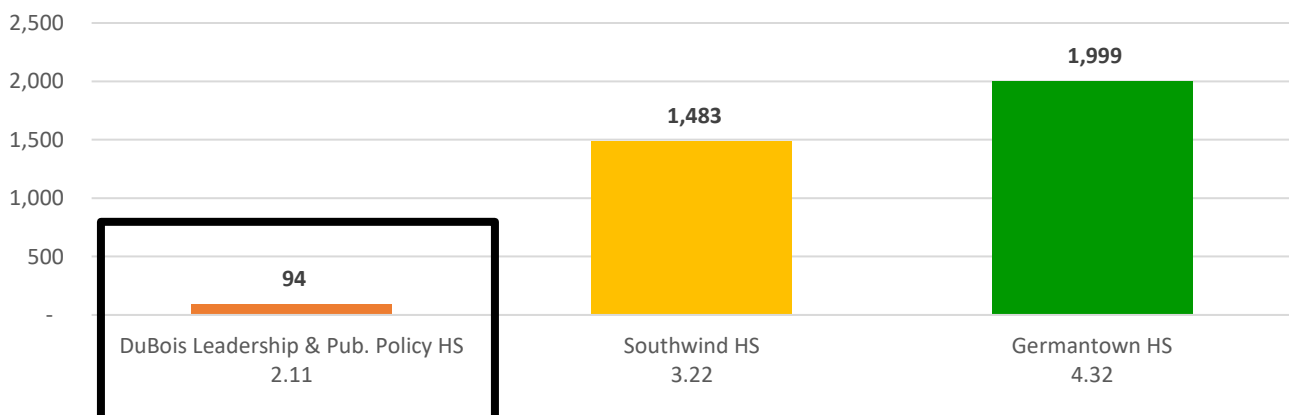
- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

For secondary schools, there are four categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (35%), Academic Growth (35%), School Climate (10%), and College & Career Ready (20%). For a look at the SPF rubric used and more details about the SPF, see the Winter 2018 Charter School Annual Report.

Southeast/Southwind Secondary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend			
Needs Improvement	1 – 1.99	Fair	2 – 2.99
		Good	3 – 3.99
		Excellent	4 - 5

2016-17 Year-end Enrollment & Overall School Performance

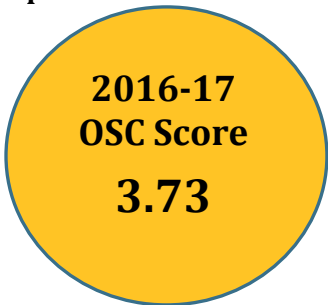


Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Secondary Schools in the Southeast/Southwind Sub-region	2016-17 Enrollment	SPF Overall Level	Achievement SPF	Growth SPF	College & Career SPF	Climate SPF
Germantown High	1,999	4.32	5.00	3.33	5.00	4.00
Southwind High	1,483	3.22	4.00	2.67	3.25	2.33
DuBois Leadership & Public Policy High	94	2.11	1.50	2.29	n/a	3.67

Category	SPF Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
College/Career Readiness (secondary schools only)	<ul style="list-style-type: none"> College and Career Readiness includes graduation rate, improvement of graduation rate, dropout rate, ACT composites, and enrollment to post-secondary institutions Substantially weighted given the district's 80/90/100 goals
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows DuBois High School of Leadership & Public Policy's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
DuBois High Leadership/Public Policy	3.73	5.00	5.00	3.21	4.20	1.00	3.86	4.57	3.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Memphis Goodwill Excel Center

1490 Norris Rd, Memphis, TN 38106

(901) 726-3100 | Principal: Candis Dawson

Sub-region: South Memphis

School Hours: Extended: Day & Evening classes

School Information

First Year of Operation: 2015
2017-18 Grades Served: 9-12 & Adults
Extracurricular Activities: Every student has a life coach; free on-site child drop-in center

To view more information about Memphis Goodwill Excel Center, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

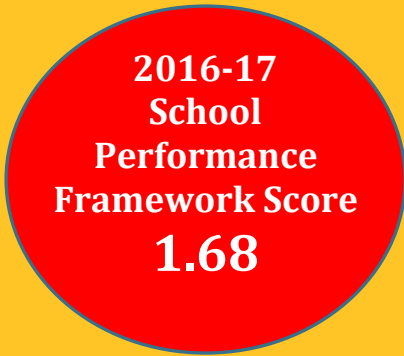
EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
1.5%	7.1%	18.8%	90.9%	1.8%	6.2%	0.9%	0.6%	0.3%	0.6%

Academic Performance

The SCS School Performance Framework is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

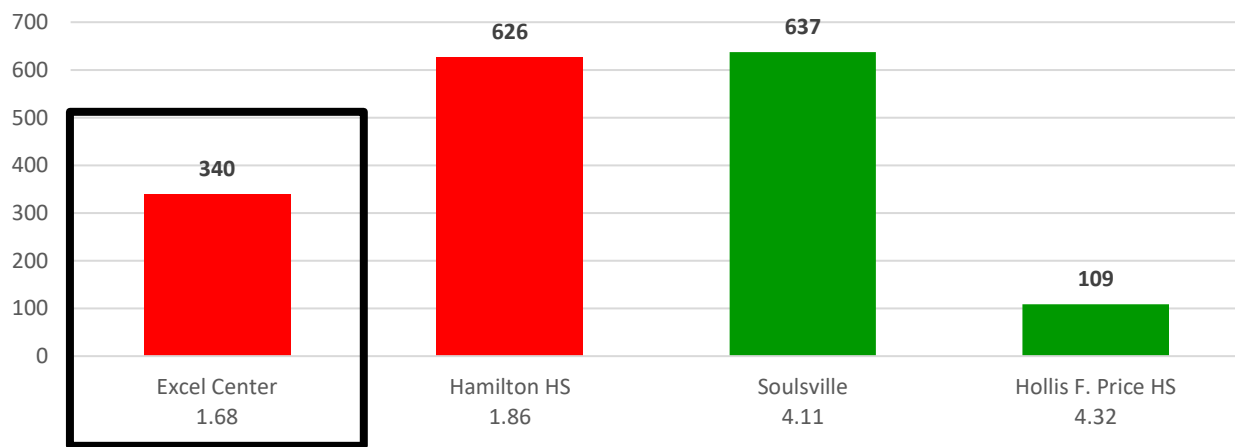
For secondary schools, there are four categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (35%), Academic Growth (35%), School Climate (10%), and College & Career Ready (20%). For a look at the SPF rubric used and more details about the SPF, see the Winter 2018 Charter School Annual Report.



South Memphis Secondary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



	Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Secondary Schools in the South Memphis Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	College & Career SPF	Climate SPF		
Excel Center	340	1.68	1.00	1.80	1.00	5.00		
Hamilton High	626	1.86	1.50	2.11	2.50	1.00		
Soulsville Charter School	637	4.11	4.50	3.44	4.50	4.33		
Hollis F. Price Middle College HS	109	4.32	5.00	3.33	5.00	4.00		

Category	SPF Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
College/Career Readiness (secondary schools only)	<ul style="list-style-type: none"> College and Career Readiness includes graduation rate, improvement of graduation rate, dropout rate, ACT composites, and enrollment to post-secondary institutions Substantially weighted given the district's 80/90/100 goals
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows The Excel Center's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Goodwill Excel Center	4.10	5.00	3.67	3.79	5.00	5.00	1.57	3.80	5.00	5.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Freedom Preparatory Academy

778 Parkrose Road (6-8)/ 5132 Jonetta St. (9-12), Memphis, TN 38109

(901) 881-1149 | Head of School: Kyle Kucharski

Sub-region: Westwood

School Hours: Contact the network support office at (901) 425-2019 for more information.

School Information

First Year of Operation: 2009
2017-18 Grades Served: 6-12
Extracurricular Activities: Contact the school for information.

To view more information about Freedom Preparatory Academy, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
2.3%	10.7%	85.6%	89.5%	0.0%	10.4%	0.2%	0.2%	0.0%	0.2%

Academic Performance



The SCS School Performance Framework is a tool that:

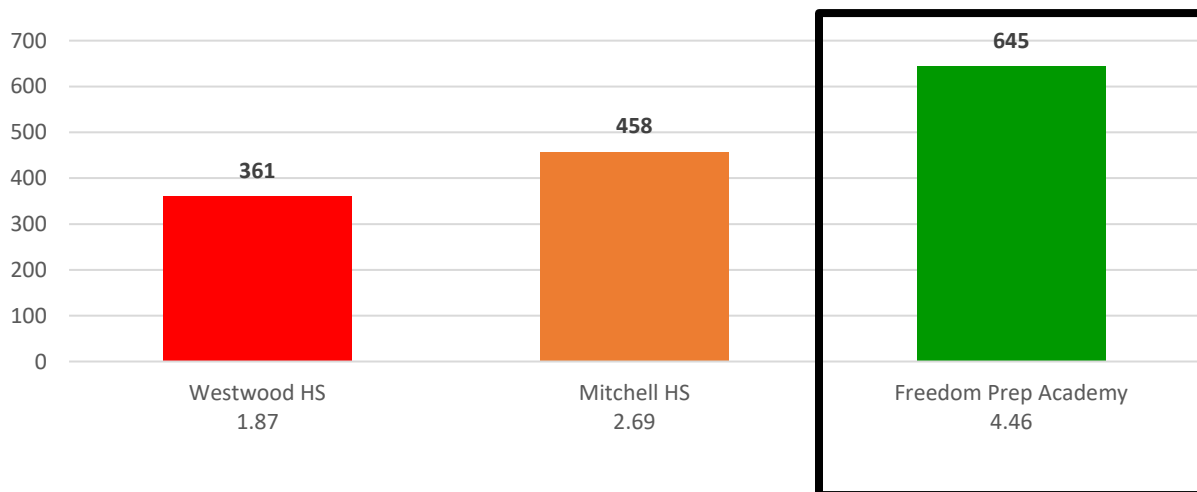
- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

For secondary schools, there are four categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (35%), Academic Growth (35%), School Climate (10%), and College & Career Ready (20%). For a look at the SPF rubric used and more details about the SPF, see the Winter 2018 Charter School Annual Report.

Westwood Secondary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend			
Needs Improvement	1 – 1.99	Fair	2 – 2.99
Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall School Performance



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Secondary Schools in the Westwood Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	College & Career SPF	Climate SPF
Mitchell High	458	2.69	2.25	3.11	2.75	2.67
Westwood High	361	1.87	2.25	2.00	1.25	1.33
Freedom Preparatory Academy	645	4.46	5.00	3.86	n/a	4.67

Category	SPF Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
College/Career Readiness (secondary schools only)	<ul style="list-style-type: none"> College and Career Readiness includes graduation rate, improvement of graduation rate, dropout rate, ACT composites, and enrollment to post-secondary institutions Substantially weighted given the district's 80/90/100 goals
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows DuBois High School of Leadership & Public Policy's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Freedom Prep	3.36	5.00	3.67	4.64	1.00	1.00	2.71	3.83	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

KIPP Memphis Collegiate High School
 2110 Howell Avenue, Memphis, TN 38108
 (901) 791-9792 | School Leader: Sharifa Edwards
 Sub-region: Uptown/North Memphis
School Hours: 8:00 AM - 4:25 PM

School Information

First Year of Operation: 2011
2017-18 Grades Served: 9-12
Extracurricular Activities: Baseball, Basketball, Band, Cheer, Choir, Football, Majorette, Soccer, Track and Volleyball

To view more information about KIPP Memphis Collegiate High, visit www.scsk12.org/schools_search_for_the_school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
0.7%	9.6%	90.4%	97.2%	0.4%	2.6%	0.0%	0.7%	0.2%	0.2%

Academic Performance

**2016-17
 School
 Performance
 Framework Score
 3.27**

The SCS School Performance Framework is a tool that:

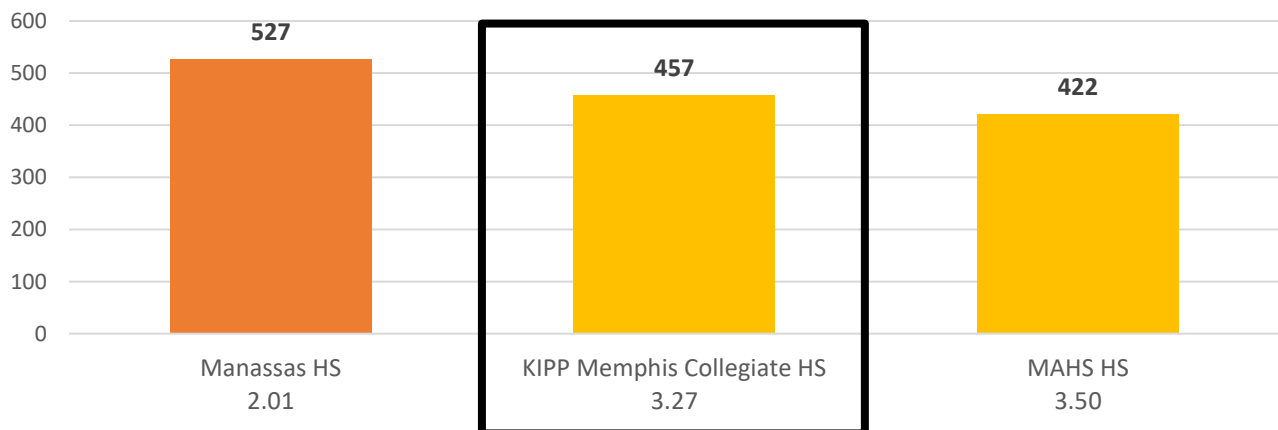
- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

For secondary schools, there are four categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (35%), Academic Growth (35%), School Climate (10%), and College & Career Ready (20%). For a look at the SPF rubric used and more details about the SPF, see the Winter 2018 Charter School Annual Report.

Uptown/North Memphis Secondary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend			
Needs Improvement	1 – 1.99	Fair	2 – 2.99
Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Secondary Schools in the Uptown/N. Memphis Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	College & Career SPF	Climate SPF
Manassas High	527	2.01	2.00	2.22	2.00	1.33
KIPP Memphis Collegiate HS	457	3.27	2.75	2.89	4.50	4.00
MAHS High	422	3.50	3.75	3.33	3.25	3.67

Category	SPF Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
College/Career Readiness (secondary schools only)	<ul style="list-style-type: none"> College and Career Readiness includes graduation rate, improvement of graduation rate, dropout rate, ACT composites, and enrollment to post-secondary institutions Substantially weighted given the district's 80/90/100 goals
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows KIPP Memphis Collegiate High School's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
KIPP Memphis Collegiate High	3.40	5.00	5.00	4.57	2.60	1.00	1.57	4.43	3.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Memphis Academy of Health Sciences High (MAHS High)

3925 Chelsea Ext, Memphis, TN 38108

(901) 382-1441 | PRINCIPAL: DR. REGINALD WILLIAMS

Sub-region: Uptown/North Memphis

School Hours: Contact the school for hours.

School Information

First Year of Operation:	2008
2017-18 Grades Served:	9-12
Extracurricular Activities:	100 Black Men Mentoring, Chess Club, Lions Run, Film Review, ACT Club, Art Club, Lady Lioness Mentoring, MAHS Community Service, Foreign Language, SGA, Football, Cheerleading, Softball and a host of other clubs and athletics.

To view more information about MAHS High, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
0.2%	11.8%	81.0%	98.6%	0.2%	1.4%	0.0%	0.7%	0.0%	0.5%

Academic Performance

The SCS School Performance Framework is a tool that:

- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

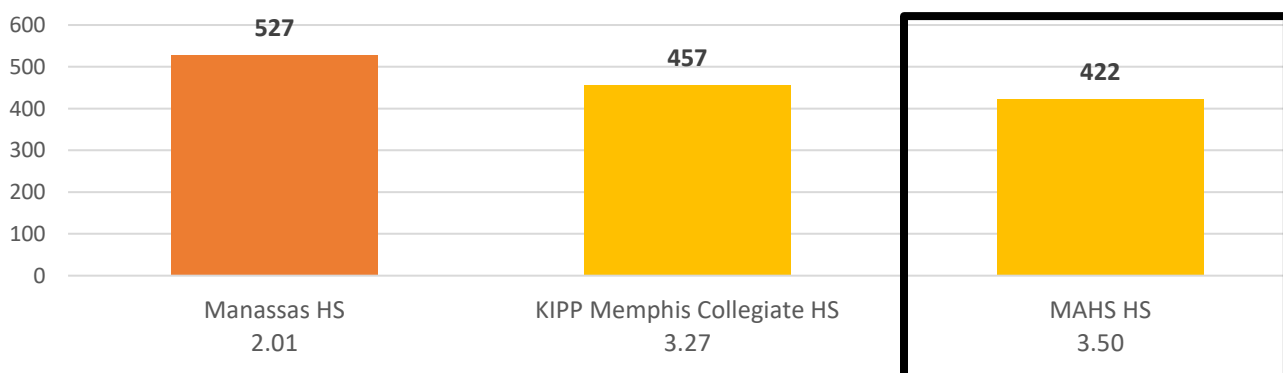
For secondary schools, there are four categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (35%), Academic Growth (35%), School Climate (10%), and College & Career Ready (20%). For a look at the SPF rubric used and more details about the SPF, see the Winter 2018 Charter School Annual Report.

**2016-17
School
Performance
Framework Score
3.50**

Uptown/North Memphis Secondary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



	Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Secondary Schools in the Uptown/N. Memphis Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	College & Career SPF	Climate SPF		
Manassas High	527	2.01	2.00	2.22	2.00	1.33		
KIPP Memphis Collegiate HS	457	3.27	2.75	2.89	4.50	4.00		
MAHS High	422	3.50	3.75	3.33	3.25	3.67		

Category	SPF Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
College/Career Readiness (secondary schools only)	<ul style="list-style-type: none"> College and Career Readiness includes graduation rate, improvement of graduation rate, dropout rate, ACT composites, and enrollment to post-secondary institutions Substantially weighted given the district's 80/90/100 goals
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Memphis Academy of Health Sciences High's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
MAHS High	4.61	5.00	5.00	4.57	5.00	5.00	2.71	4.57	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Memphis Academy of Science and Engineering (MASE)

1254 Jefferson Ave, Memphis, TN 38104

(901) 333-1580 | Executive Director: Rodrick Gaston

Sub-region: Downtown/Midtown

School Hours: 7:30 AM – 3:30 PM

School Information

First Year of Operation: 2003
 2017-18 Grades Served: 6-12
 Extracurricular Activities: Contact the school for information on extracurricular activities.

To view more information about MASE, visit www.scsk12.org/schools_search_for_the_school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
2.2%	10.0%	85.0%	94.0%	1.3%	5.1%	0.0%	0.4%	0.0%	0.0%

Academic Performance



The SCS School Performance Framework is a tool that:

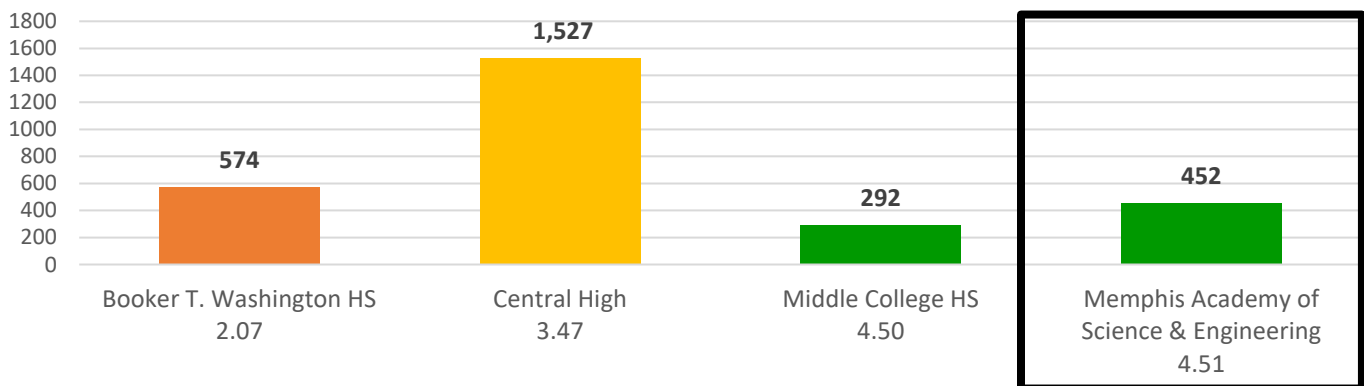
- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

For secondary schools, there are four categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (35%), Academic Growth (35%), School Climate (10%), and College & Career Ready (20%). For a look at the SPF rubric used and more details about the SPF, see the Winter 2018 Charter School Annual Report.

Downtown/Midtown Secondary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
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Secondary Schools in the Downtown/Midtown Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	College & Career SPF	Climate SPF
Middle College HS	292	4.50	5.00	3.56	5.00	5.00
Memphis Academy of Science & Engineering	452	4.51	4.50	4.67	4.00	5.00
Booker T. Washington HS	574	2.07	2.25	1.67	2.00	3.00
Central High	1,527	3.47	4.50	2.56	3.50	3.00

Category	SPF Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
College/Career Readiness (secondary schools only)	<ul style="list-style-type: none"> College and Career Readiness includes graduation rate, improvement of graduation rate, dropout rate, ACT composites, and enrollment to post-secondary institutions Substantially weighted given the district's 80/90/100 goals
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Memphis Academy of Science & Engineering's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
MASE	4.02	5.00	3.67	3.93	5.00	1.00	3.86	4.71	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Memphis Business Academy High School (MBA High)

3306 Overton Crossing, Memphis, TN 38127

(901) 357-8680 | Principal: Shunskis Hamilton

Sub-region: Frayser

School Hours: 7:30 AM - 3:30 PM

School Information

First Year of Operation: 2008
2017-18 Grades Served: 9-12
Extracurricular Activities: MBA NEXT (New Experimental Technologies) Program - students from these after-school programs participate in multiple STEM and robotics competitions.

To view more information about MBA High, visit www.scsk12.org/schools_search_for_the_school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
5.0%	1.7%	89.9%	83.2%	1.0%	16.1%	0.0%	0.5%	0.0%	0.2%

Academic Performance

**2016-17
 School
 Performance
 Framework Score
 3.72**

The SCS School Performance Framework is a tool that:

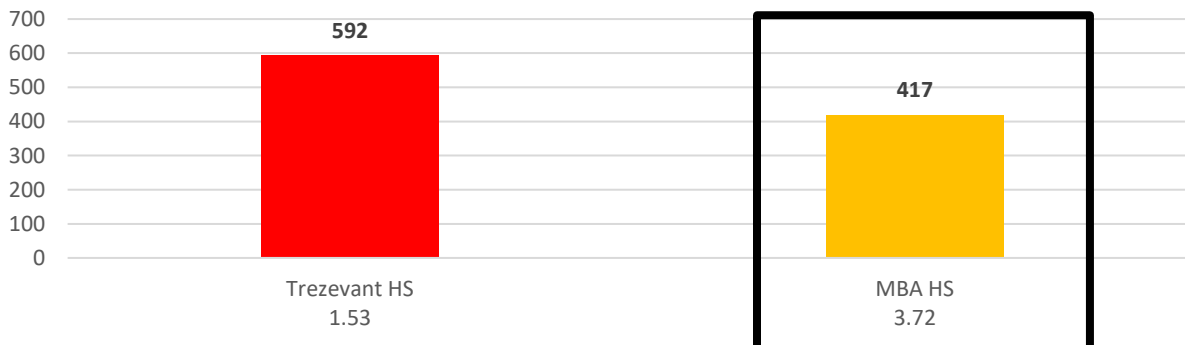
- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

For secondary schools, there are four categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (35%), Academic Growth (35%), School Climate (10%), and College & Career Ready (20%). For a look at the SPF rubric used and more details about the SPF, see the Winter 2018 Charter School Annual Report.

Frayser Secondary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend			
Needs Improvement	1 – 1.99	Fair	2 – 2.99
		Good	3 – 3.99
		Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Secondary Schools in the Frayser Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	College & Career SPF	Climate SPF	
Trezevant High	592	1.53	1.00	1.67	2.50	1.00	
MBA HS	417	3.72	3.75	3.11	4.25	4.67	

Category	SPF Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
College/Career Readiness (secondary schools only)	<ul style="list-style-type: none"> College and Career Readiness includes graduation rate, improvement of graduation rate, dropout rate, ACT composites, and enrollment to post-secondary institutions Substantially weighted given the district's 80/90/100 goals
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Memphis Business Academy High School's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	2016-17 Operations Score Card Average Scores									
	Total Score	Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
MBA High	3.46	5.00	3.67	4.21	1.80	1.00	2.14	4.86	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Memphis School of Excellence

4450 S Mendenhall Rd Ste 1, Memphis, TN 38141 (6-8)

4921 Winchester Rd., Memphis, TN 38118 (9-12)

(901) 367-7814 | Principal: Alise Pruitt

Sub-region: Hickory Hill

School Hours: 7:15 AM - 3:15 PM

School Information

First Year of Operation: 2010

2017-18 Grades Served: 6-12

Extracurricular Activities: Arts/Music, Robotics, 3D printing, Drama Club, Science Olympiad, Math Counts, Chess Club, Basketball, Softball, Volleyball, Soccer, Cheerleading, & Cross Country

To view more information about Memphis School of Excellence, visit www.scsk12.org/schools, search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
4.9%	2.8%	93.8%	74.5%	0.4%	23.8%	1.5%	0.4%	0.0%	0.2%

Academic Performance

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- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
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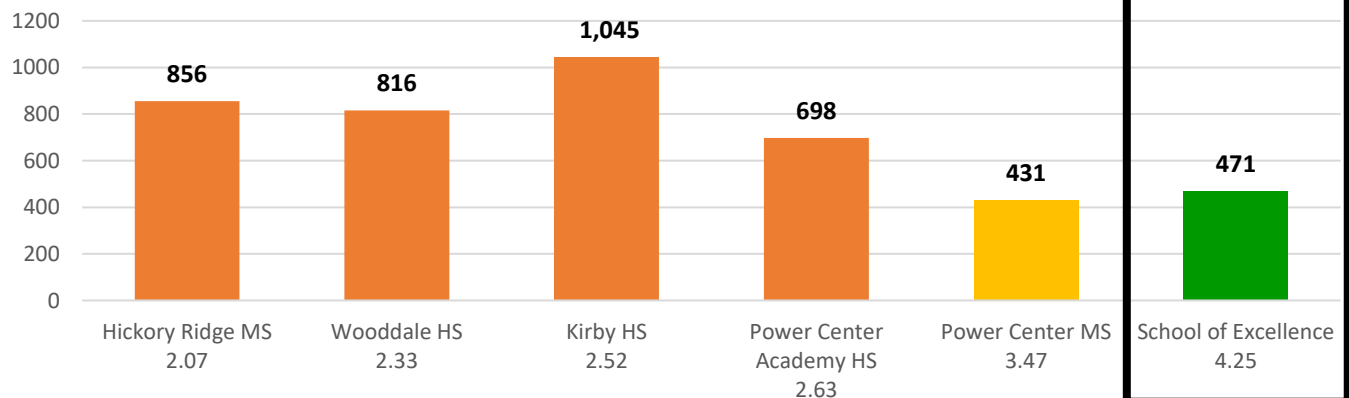
For secondary schools, there are four categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (35%), Academic Growth (35%), School Climate (10%), and College & Career Ready (20%). For a look at the SPF rubric used and more details about the SPF, see the Winter 2018 Charter School Annual Report.



Hickory Hill Middle and Secondary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend			
Needs Improvement	1 – 1.99	Fair	2 – 2.99
Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



	Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Middle & Secondary Schools in the Hickory Hill Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	College & Career SPF	Climate SPF		
Hickory Ridge MS	856	2.07	2.00	1.50	n/a	3.33		
Wooddale High	816	2.33	2.75	2.44	1.75	1.67		
Kirby High	1,045	2.52	2.00	3.33	2.25	2.00		
Power Center Academy High	698	2.63	2.25	1.22	4.75	4.67		
Power Center MS	431	3.47	3.33	3.00	n/a	4.67		
Memphis School of Excellence	471	4.25	4.50	3.89	4.25	4.67		

Category	SPF Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
College/Career Readiness (secondary schools only)	<ul style="list-style-type: none"> College and Career Readiness includes graduation rate, improvement of graduation rate, dropout rate, ACT composites, and enrollment to post-secondary institutions Substantially weighted given the district's 80/90/100 goals
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Memphis School of Excellence's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	2016-17 Operations Score Card Average Scores									
	Total Score	Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Memphis School of Excellence	4.85	5.00	5.00	4.50	5.00	5.00	4.33	5.00	5.00	4.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

Power Center High School

5390 Mendenhall Mall, Memphis, TN 38115

(901) 310-1331 | Principal: Antonio Ryan

Sub-region: Hickory Hill

School Hours: Contact the school for hours.

School Information

First Year of Operation:	2011
2017-18 Grades Served:	9-12
Extracurricular Activities:	Contact the school for information about extracurricular activities.

To view more information about Power Center High, visit www.scsk12.org/schools_search for the school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
1.0%	9.6%	69.5%	93.4%	0.3%	5.9%	0.7%	0.9%	0.1%	0.4%

Academic Performance

The SCS School Performance Framework is a tool that:

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- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

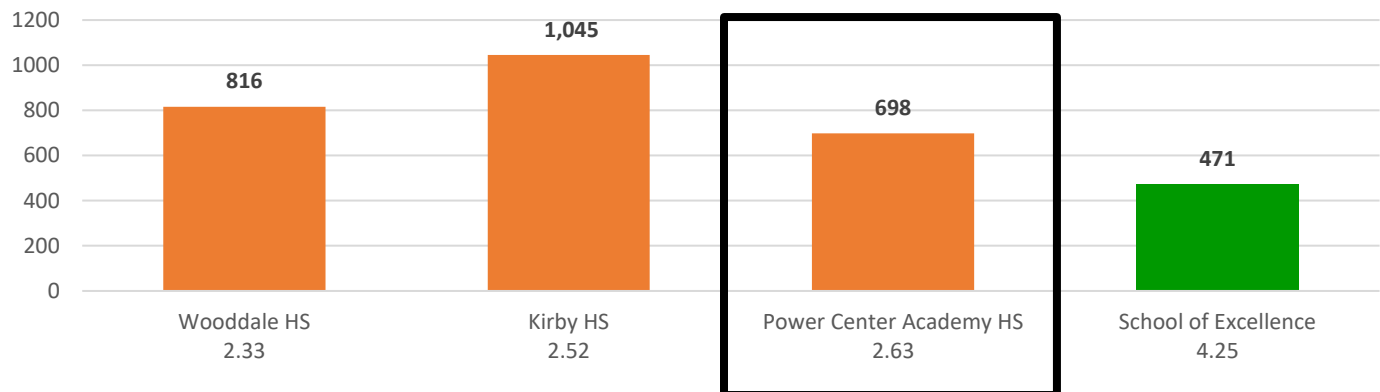
For secondary schools, there are four categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (35%), Academic Growth (35%), School Climate (10%), and College & Career Ready (20%). For a look at the SPF rubric used and more details about the SPF, see the Winter 2018 Charter School Annual Report.



Hickory Hill Secondary Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



	Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Secondary Schools in the Hickory Hill Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	College & Career SPF	Climate SPF		
Kirby High	1,045	2.52	2.00	3.33	2.25	2.00		
Wooddale High	816	2.33	2.75	2.44	1.75	1.67		
Power Center Academy HS	698	2.63	2.25	1.22	4.75	4.67		
Memphis School of Excellence	471	4.25	4.50	3.89	4.25	4.67		

Category	SPF Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
College/Career Readiness (secondary schools only)	<ul style="list-style-type: none"> College and Career Readiness includes graduation rate, improvement of graduation rate, dropout rate, ACT composites, and enrollment to post-secondary institutions Substantially weighted given the district's 80/90/100 goals
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows Power Center High School's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Power Center High	3.20	5.00	3.67	3.11	1.00	1.00	2.71	4.14	5.00	5.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78



2017 Charter School Summary

The Soulsville Charter School

1115 College Street, Memphis, TN 38106
 (901) 261-6366 | Executive Director: NeShante Brown
 Sub-region: South Memphis
School Hours: 7:40 AM - 3:00 PM

School Information

First Year of Operation: 2005
2017-18 Grades Served: 6-12
Extracurricular Activities: Choir, Band, Strings, Basketball, Volleyball, Golf, Rugby, Cheer, Track, Community Garden, Stax Music Academy partnership, and a host of club opportunities.

To view more information about Soulsville, visit www.scsk12.org/schools_search_for_the_school and select the school's profile.

2016-17 Student Demographics using 2016-17 year-end enrollment (the State report card used October 1st enrollment)

EL	SWD	ED	Black	White	Hispanic	Asian	Multi-Race	Pacific Islander	Native American
0.0%	8.5%	80.1%	99.5%	0.2%	0.0%	0.2%	0.5%	0.0%	0.6%

Academic Performance



The SCS School Performance Framework is a tool that:

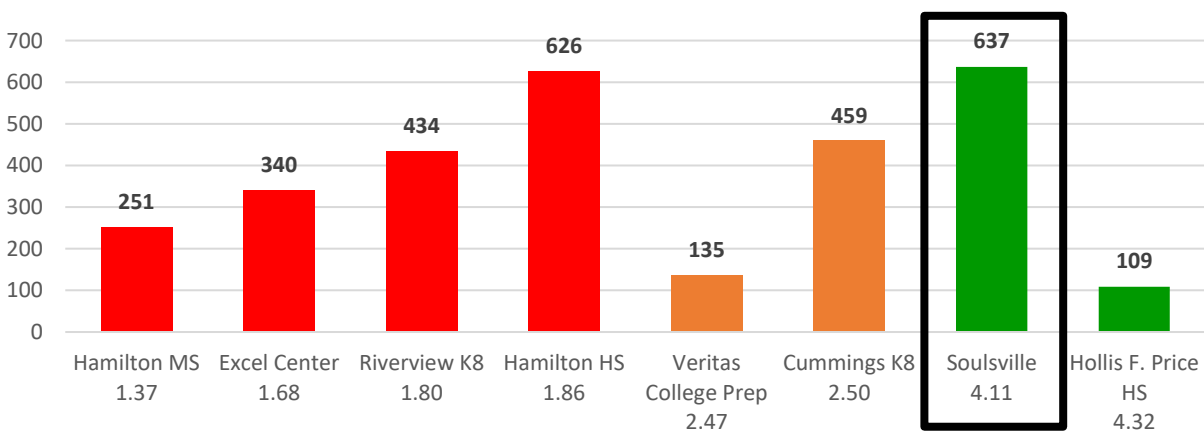
- ✓ Makes each school's educational quality public
- ✓ Allows for consistent comparison between schools
- ✓ Informs school choice for parents and students
- ✓ Informs school leaders of their schools' relative strengths and weaknesses in the education marketplace

For secondary schools, there are four categories rated 1 to 5 with 5 being the highest rating and 1 being the lowest rating. The categories are weighted as follows: Academic Performance (35%), Academic Growth (35%), School Climate (10%), and College & Career Ready (20%). For a look at the SPF rubric used and more details about the SPF, see the Winter 2018 Charter School Annual Report.

South Memphis Secondary & Middle Enrollment & Overall School Performance Comparisons

School Performance Framework Legend							
Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5

2016-17 Year-end Enrollment & Overall SPF



	Needs Improvement	1 – 1.99	Fair	2 – 2.99	Good	3 – 3.99	Excellent	4 - 5
Middle & Secondary Schools in the South Memphis Sub-region	2016-17 Enroll	SPF Overall Level	Achievement SPF	Growth SPF	College & Career SPF	Climate SPF		
Hamilton MS	251	1.37	1.67	1.25	n/a	1.00		
Excel Center	340	1.68	1.00	1.80	1.00	5.00		
Riverview K8	434	1.80	1.33	2.50	n/a	1.33		
Hamilton High	626	1.86	1.50	2.11	2.50	1.00		
Veritas College Prep	135	2.47	2.00	2.50	n/a	3.33		
Cummings K8	459	2.50	2.33	2.75	n/a	2.33		
Soulsville Charter School	637	4.11	4.50	3.44	4.50	4.33		
Hollis F. Price Middle College High	109	4.32	5.00	3.33	5.00	4.00		

Category	SPF Metrics and Description
Academic Performance	<ul style="list-style-type: none"> Includes on-track plus mastered rates in reading/language arts, math, science, and social studies for all students It's most heavily weighted along with academic growth to signify its importance to student outcomes
Academic Growth	<ul style="list-style-type: none"> Academic Growth includes TVAAS growth levels for all students in reading/language arts, math, science, and social studies along with the reduction in Below rate for the same subjects Most heavily weighted with academic performance to encourage accelerated growth in student proficiency, especially in low-performing schools
College/Career Readiness (secondary schools only)	<ul style="list-style-type: none"> College and Career Readiness includes graduation rate, improvement of graduation rate, dropout rate, ACT composites, and enrollment to post-secondary institutions Substantially weighted given the district's 80/90/100 goals
School Climate	<ul style="list-style-type: none"> School Climate includes rates of attendance, suspension, and expulsion for all students The framework recognizes the relationship between school climate and school performance and includes this category to affirm the relationship and help parents know more about the educational environment their children will experience

Operations Performance



The 2016-17 school year was the second year the Operations Score Card (OSC) was implemented. The 2016-17 Operations Score Card was the District's method for evaluating non-academic measures for charter school operators based on the following areas: benefits, federal programs, finance & audits, health services, human resources, special education, student information, student services, and research. For details on Operations Score Card 2.0 and the Financial Scorecard that will be used during the 2017-18 school year, see the Winter 2018 Charter School Annual Report. All schools that earn a 3 or higher on the OSC are considered in good standing. The table below shows The Soulsville Charter School's total score and SCS-authorized charter school overall averages for each area from the 2016-17 Operations Score Card.

School	Total Score	2016-17 Operations Score Card Average Scores								
		Benefits	Federal Programs	Finance & Audits	Health Services	Human Resources	Special Education	Student Info	Student Services	Research
Soulsville	4.38	5.00	5.00	4.00	5.00	5.00	3.29	4.71	3.00	5.00
OVERALL AVERAGE	4.13	5.00	4.59	4.16	3.47	3.40	3.17	4.54	4.68	3.78